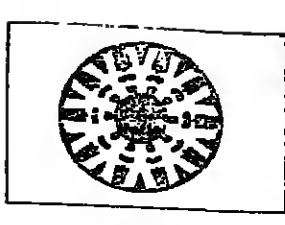
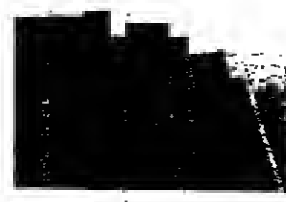


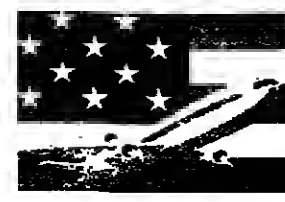
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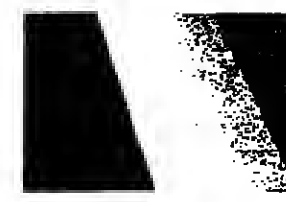
Minor revolution
Japan's banks get
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Direct approach
USAir lays out
its safety record
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Italian banking
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FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY NOVEMBER 23, 1994

D8523A

Italian coalition parties call for crisis meeting

Key partners in Italy's rightwing coalition government called for a crisis meeting after magistrates decided to investigate corruption allegations against prime minister Silvio Berlusconi. The move highlighted the division within the government which pitted the populist Northern League of Umberto Bossi against its partners. It raised fears of whether the government would survive to ensure the 1995 budget passed its last phase in the senate. **Page 16**

SB sells animal health arms: UK drugs company SmithKline Beecham agreed to sell its animal health business to US rival Pfizer and indicated that a \$7.7bn series of corporate deals it began in May was at an end. **Page 17; Lex, Page 16**

EU economy to grow 2.6% this year: Economic growth in the European Union will rise to an average 2.6 per cent this year, accelerating to 2.9 per cent in 1995 and 3.2 per cent in 1996, the European Commission forecast. **Page 3**

French output slips: French industrial output in September fell 0.4 per cent below its level in July and August, Insee, the government statistics agency, reported. **Page 3**

US stores Kazakhstan uranium: The US completed the secret transfer of 600 kilograms of highly enriched uranium from a storage facility in Kazakhstan considered highly vulnerable to theft. **Page 16**

Britannia orders Boeing: Britannia Airways of the UK, the world's largest charter airline, announced orders and options worth \$800m for eight Boeing 767-300 aircraft. **Page 4**

Kohl seeks to create jobs: German chancellor Helmut Kohl called for an alliance of business, industry and trade unions to create jobs. **Page 16**

Russian trade turns west: Russia now trades more with developed countries, especially western Europe, than with other former Soviet states, figures released in Moscow show. **Page 4**

US cable group in \$1.4bn deal: Continental Cablevision, the third largest US cable television company, is to buy the cable operations of Providence Journal in a deal valued at \$1.4bn. **Page 20**

Metalgesellschaft seeks DM600m: German metals and engineering group Metalgesellschaft is preparing a capital restructuring package which includes a call on shareholders for a further DM600m (\$367m). **Page 17**

Commerzbank hit by bond markets: Commerzbank, the German bank, suffered a 27 per cent drop in group operating profits to DM560m (\$425m) for the first 10 months of the year because of weakness in world bond markets. **Page 17**

Tate & Lyle 23% ahead: A strong performance from its US arm helped UK sweeteners group Tate & Lyle raise annual pre-tax profits by 23 per cent to \$273.8m (\$449m). **Page 17; Lex, Page 16**

Taiwan set to benefit from US recovery: Taiwan is poised to benefit from economic recovery in the US, its biggest export market, Taipei's central statistics office said. **Page 8**

Land-cleaning standards planned: The British government is about to announce proposals for dealing with contaminated land that are expected to minimise the cost to industry of cleaning up polluted sites. **Page 10**

ANZ beats expectations: Australia and New Zealand Banking Corporation surprised the market with annual profits after tax of A\$803.2m (\$613.1m) compared with A\$459.7m in the previous year. **Page 19**

Britain Colin McRae wins RAC rally
Scottish Colin McRae (left), celebrates his Net-Work RAC rally win. He and co-driver Derek Ringer finished the 29-stage event in a Subaru more than three minutes ahead of Finn Juba Kankkunen. McRae, who led the four-day rally almost from the start, is the first British victor for 18 years. The world championship was won by Frenchman Didier Auriol, in a Toyota.

Award for FT journalist: Simon Kuper, an FT journalist and author of *Football Against the Enemy*, won the William Hill sports book of the year award.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,927.5 (-51.2)	New York lunchtime	\$ 1.599
Yield	4.24	London	\$ 1.5701 (1.5707)
FT-SE Eurotrack 100	1,313.33 (-18.80)	DM	2.4394 (2.4402)
FT-SE All-Share	1,507.58 (-1.69)	FF	3.2739 (3.2769)
New York lunchtime	closed	SF	2.0676 (2.071)
Dow Jones Ind Ave	3,648.72 (-29.27)	£ Index	79.9 (79.8)
S&P Composite	445.89 (-4.19)		

US LUNCHTIME RATES		DOLLAR	
Federal Funds	5.4%	New York lunchtime	\$ 1.599
3-mo Treas Bill: Yld	5.425%	London	\$ 1.5701 (1.5707)
Long Bond	9.41	DM	2.4394 (2.4402)
Yield	7.951%	FF	3.2739 (3.2769)

LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	8% (8.1%)	Nov 10-15	\$17.82 (17.8)
Life long gilt future	100.00 (100.02)	Nov 15-20	\$17.82 (17.8)
Brent 15-day (Nov)	\$17.82 (17.8)		

GOLD		TOKYO STOCK Y closed	
New York Comex	\$384.7 (383.8)	Nikkei 225	12,100.00
London	\$385.0 (384.3)	TOPIX	1,210.00

ASIAN STOCKS		EUROPEAN STOCKS	
Australia	3,927.5	Germany	1,313.33
Belgium	1,507.58	France	3,648.72
Bulgaria	1,507.58	Italy	3,648.72
Czech Rep	1,507.58	Spain	3,648.72
Cyprus	1,507.58	Sweden	3,648.72
Denmark	1,507.58	Switzerland	3,648.72
Egypt	1,507.58	UK	3,648.72
Finland	1,507.58	US	3,648.72
Greece	1,507.58		
Hong Kong	1,507.58		
India	1,507.58		
Indonesia	1,507.58		
Israel	1,507.58		
Japan	1,507.58		
Korea	1,507.58		
Malaysia	1,507.58		
Mexico	1,507.58		
Netherlands	1,507.58		
New Zealand	1,507.58		
Norway	1,507.58		
Poland	1,507.58		
Portugal	1,507.58		
Romania	1,507.58		
Russia	1,507.58		
Saudi Arabia	1,507.58		
South Africa	1,507.58		
South Korea	1,507.58		
Spain	1,507.58		
Sweden	1,507.58		
Switzerland	1,507.58		
Taiwan	1,507.58		
Tanzania	1,507.58		
Turkey	1,507.58		
Ukraine	1,507.58		
USA	1,507.58		
Yugoslavia	1,507.58		

Clinton seals deal with Dole on Gatt trade pact

By Nancy Dunne in Washington

President Bill Clinton and Republican Senate leader Robert Dole yesterday announced a deal paving the way for congressional approval of the Uruguay Round trade pact. The result of over seven years' negotiations between more than 100 countries, the pact will usher in a new era in world trade.

Leading trading blocs and nations, including Japan and the European Union, have been waiting for the US to ratify the trade pact before they proceed with their own legislation to bring the accord into being.

Senator Dole, whose support is vital, promised to work for a "big big vote" in favour of the deal in the Senate. A vote is scheduled for a week on Friday. Sixty of the 100 senators must approve a crucial waiver of budget rules for the legislation to pass.

Congress is scheduled to return for a special post-election session to vote on the pact which would lower world trade barriers and liberalise global trading. Mr Clinton said the US had moved "one step closer to gaining broad, bipartisan support for the Gatt".

This, he said, would "ensure that we lead the world for decades to come". Mr Dole said he would be writing to his Republican colleagues in the Senate and suggesting that they support Gatt when it comes up next week. He denied having tried to "kill the pact" but said he had needed additional safeguards to secure his constituents that the new World Trade Organisation - to be set up by the Gatt pact to arbitrate international trade disputes - would not impinge on US sovereignty.

As part of the compromise, the administration has agreed to establish a panel of five federal judges to monitor dispute settlement procedures in the WTO to ensure US interests are protected. President Clinton said this meant the WTO would be "accountable and fair and will meet our expectations". Many trade experts fear the proposed US panel could undermine the dispute settlement provisions agreed under the Uruguay Round and that other countries will establish their own review panels.

Mr Dole's opposition to the trade accord had been unexpected because of his history of supporting free trade. He emerged without any firm administration support for lower capital gains taxes. However, the administration gave Mr Dole several assurances on continued funding of farm programmes. Mr Dole's state, Kansas, is the largest producer of wheat.

The new review panel will be appointed by the President, the chairman of the House Ways and Means Committee and the Senate Finance Committee.

It will review all final WTO dispute settlement reports adverse to the US to determine if the organisation exceeded its authority or acted outside its scope.

If the judges find the decision was unfair to the US, any member of Congress could introduce a resolution calling on the president to negotiate new dispute settlement rules.

If the judges find any three decisions unfair within a five-year period, it would trigger a vote of Congress on whether to stay in the global trade organisation.

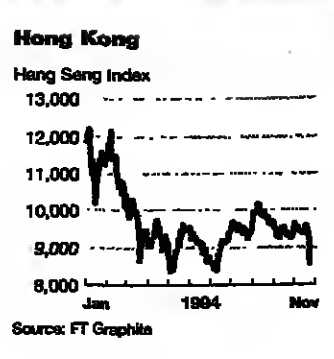
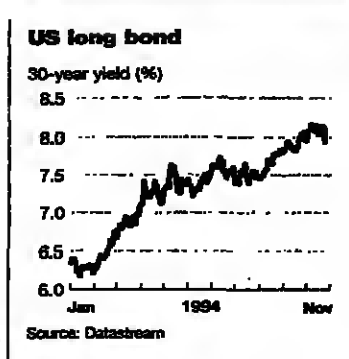
President Clinton with a 50lb Thanksgiving turkey yesterday



President Clinton with a 50lb Thanksgiving turkey yesterday



President Clinton with a 50lb Thanksgiving turkey yesterday



World markets fall in wake of Dow's decline

By Philip Coggan in London and Patrick Harverson in New York

Share prices fell worldwide yesterday as the aftershock of Tuesday's 91 point drop in the Dow Jones Industrial Average rippled through international stock markets. Traders continued to worry about further US interest rate increases, which would slow the US economy and corporate earnings growth. Investors appeared to be selling shares and opting for the higher income available from bonds.

By early afternoon in New York, the price of the key 30 year US Treasury bond had climbed by almost three-quarters of a point, pushing the yield down to 7.95 per cent, its first dip below 8 per cent this month.

Meanwhile, after steep stock market falls in Europe and Asia, US shares declined again in early trading. By 1pm in New York, the Dow Jones Industrial Average was down 25.25 points at 3,622.76, with computerised selling programs again responsible for much of the losses. By that stage, the Dow had fallen 162 points, or more than 4 per cent, in three days, and was nearing its low for the year.

The Federal Reserve's decision to increase interest rates by three-quarters of a percentage point last week - the sixth rise this year - appears to have been a watershed. So far this year, the Dow average of 30 leading stocks has performed much better than the broader US market. But investors have now decided to sell the interest rate-sensitive cyclical stocks which make up much of the Dow.

"Bonds and equities got a bit too far apart in the US and they're correcting back towards each other," said Mr Dick Barfield, chief investment manager at Standard Life, the UK life insurance company. Mr Peter Coolidge, senior equity trader at Kidder Peabody in New York, said: "I think people feel it's more attractive to put their money in the bond market right now."

Tokyo was closed, but the

Continued on Page 16
Lex, Page 16; Wall Street Shake-out, Page 17; Editorial Comment, Page 15; World stocks, Page 40; London stocks, Page 31; International bonds, Page 21

UN warns of catastrophe as Serbs attack Bihac

By Laura Silber in Belgrade and Bruce Clark in London

The United Nations warned last night of a potential humanitarian catastrophe as Serb forces defying a fresh wave of air strikes by Nato, fought their way into the north Bosnian town of Bihac, a UN-protected area.

Nato bombers struck Serb anti-aircraft batteries in three places yesterday, implementing tough new rules of engagement that were secretly agreed with the UN on Tuesday.

Mr Yasushi Akashi, the senior UN official in former Yugoslavia, said he had worked out a peace plan for Bihac with Serbian president Slobodan Milosevic which he would put to all the warring parties. He also said he had secured agreement for a convoy to supply the 1,000 Bangladeshi UN peacekeepers trapped in the Bihac enclave.

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Milosevic puts pressure on Krajina Serbs

By Laura Silber in Belgrade

President Slobodan Milosevic of Serbia yesterday put pressure on Serb leaders from Croatia to halt their offensive on a Moslem enclave in neighbouring Bosnia, and even blamed his former proteges for the Nato attack on a Serb-held airfield.

Mr Yasushi Akashi, senior UN official in former Yugoslavia, last night met Mr Milosevic and Mr Milan Martić, leader of Krajina, the self-styled Serb state in Croatia.

Senior UN civilian and military chiefs were trying to get Mr Milosevic to exert his influence on Mr Martić to stop attacking their kin across the frontier in Bosnia, who are attacking a UN safe area in the north-west, said diplomats.

However Mr Martić and the Krajina Serbs appear more ready to link their destiny with their Bosnian Serb counterparts, rather than adhere to orders from Belgrade or the international community.

International mediators, aided by Mr Milosevic, have tried to drive a wedge between Serbs from Krajina and Bosnia.

Politika, the Serbian daily newspaper which is a mouthpiece for Mr Milosevic, yesterday lashed out at Krajina leaders for provoking the Nato attack on Udbina airfield, which was used to launch several air raids on the nearby Bihac enclave.

"The leaderships of the Bosnian and Krajina Serbs must understand that they cannot, by provoking air strikes, change Belgrade's and Yugoslavia's peace policy," said Mr Hadzi-Dragan Antić, editor of Politika.

"Advocates of the war option are again trying to spread the flame of civil war on the territory of former Yugoslavia," wrote Mr Antić.



But yesterday's commentary in Politika contrasted sharply with a statement from the Yugoslav federal government which is also under Mr Milosevic's control. It denounced as "unprovoked" and "irresponsible" the Nato action, which could lead to an escalation of the war.

These mixed reactions indicate that Mr Milosevic must send different, and contradictory signals, to constituents in Serbia and abroad. This reflects that he has little room for manoeuvre – under pressure from within his ruling elite, on one hand, and on the other, faced with a deteriorating economy, he is anxious to get UN sanctions lifted.

Furious with Bosnian Serb refusal to obey Belgrade and endorse an international peace plan, which would ease UN sanctions, Mr Milosevic in August abandoned his Bosnian Serb proxies. He turned his back on the nationalists which swept him in to power in 1987.

Popular opinion in the distorted political landscape of Serbia appears outraged by the Nato attacks which could put even more pressure on the Serbian president. His state-run media, however, has tried to play down the attacks.



Tram passenger Emira Tanovic after being hit in the chest by a sniper's bullet in Sarajevo

Nato action will prolong bloodshed, says Russia

By John Thornhill in Moscow

The second Nato air strike in Bosnia "can lead to nothing but prolonged bloodshed," the Russian foreign ministry warned yesterday in an apparent attempt to distance itself from the more aggressive policy recently adopted by the international community in the former Yugoslavia.

"We are seriously worried about the alarming new information from Bosnia," Mr Grigory Karasin, the foreign ministry spokesman, told Tass news agency.

On Tuesday, President Boris Yeltsin had expressed cautious approval of the first air strike against an airbase which had been used by rebel Serbs to

bombard the besieged town of Bihac. But in subsequent comments, Russian representatives qualified their support with Mr Andrei Kozirev, the foreign minister, warning that further air strikes might prompt Russia to withdraw its peacekeeping forces from Bosnia.

The Russian government is under increasing domestic pressure to act to limit foreign military intervention in the former Yugoslavia. The lower house of parliament yesterday passed a resolution urging Mr Yeltsin to use all possible means – including the exercise of Russia's veto in the UN security council – to halt military action in the Balkans.

The resolution said although parliament recognised that the

military action was within UN mandate it did not believe the air strikes were "essential or appropriate".

Mr Vladimir Zhirinovskiy, the ultra-nationalist leader of the Liberal Democratic party of Russia, has been trying to whip up opposition to the Russian government's support for UN policy saying it is unacceptable to use force to settle a political dispute. "The conflict cannot be resolved by military means," he said.

Mr Kozirev will tomorrow meet Mr Klaus Kinkel, the German foreign minister, in Bonn to express Russia's disquiet at the latest events in Bosnia and "synchronise watches" for the foreign ministers' meeting on the former Yugoslavia.

Sarajevo peace troops blockaded

By Laura Silber

Bosnian Serb leaders threatened to declare all-out war on the United Nations, blockading about 150 peacekeepers around Sarajevo, in retaliation for Nato air strikes on Serb targets.

Sarajevo radio said Serb forces were trying to take back their heavy weapons from three UN-supervised collection sites.

Fearing retaliation from angry Serb forces, the UN yesterday morning began withdrawing the bulk of its troops supervising nine weapons depots, created last February as part of an exclusion zone around Sarajevo.

One person was killed and three wounded when Serb forces opened fire on a tram driving through the centre of Sarajevo near the Holiday Inn where many foreign journalists stay, Bosnian radio reported.

The move comes after a warning from Mr Jovan Zemanic, adviser to the Bosnian Serb leadership, just before the assembly of the self-styled state met to consider the declaration of a state-of-war throughout Serb-held territory in Bosnia.

"If they [the air strikes] prove to be pure aggression of Nato at the request of the UN, then Republika Srpska will consider that the UN has sided with the enemy," he told the Bosnian Serb news agency.

"This would mean war with the UN," he warned. About half the 44,000-strong UN force in former Yugoslavia is vulnerable to retaliation by Serb forces in Bosnia or Croatia.

Mr Radovan Karadzic, Bosnian Serb leader, made a similar threat of "total war against the UN" on Tuesday night. The UN last night was on "code red", the highest state of alert, in Sarajevo. All aid movements into Sarajevo were cancelled because of security risks.

Investors look for Russian climate change

John Thornhill on prospects for cutting through the bureaucracy

They are easy enough to spot: hands thrust firmly into pockets, they pace Moscow's hotel corridors muttering obscenities about the local population and the need to return to "civilisation". The western businessmen, who have wearied of trying to conclude deals in Russia, are still a common, if unhappy, sight.

Quite apart from the unquantifiable political and economic risks, Russia has retained its reputation as a byword for bureaucracy. The list of deterrents to foreign investors is endless: companies are allowed only one hard currency bank account; there are strict limitations on cash dealings; the legislative climate can change overnight with little possibility of international arbitration; taxes can be arbitrarily imposed and lifted; there are conflicting priorities between federal and local government.

It is perhaps little wonder that an Ernst & Young study of the investment intentions of multinational companies found that only 6 per cent considered the former Soviet Union a priority compared with 57 per cent for China.

But meetings held in Moscow this week between a group of western business leaders and Russian ministers under the aegis of the Foreign Investment Advisory Council, have provided fresh reason for hope. Russia's new economics team, headed by Mr Anatoly Chubais, first deputy prime minister, and Mr Yevgeny Yasin, economics minister, impressed many with their candour and willingness to confront the main concerns.

Mr Chubais promised that a presidential decree would be issued "within a few days" halving the import duties on a range of goods for five years for those companies which had a minimum 10 per cent stake in investment projects worth more than \$100m. He also vowed to change quickly the banking rules preventing foreign companies opening more than one hard currency account and to ease the limits on cash dealings.

Mr Yasin, meanwhile, said his ministry would assume chief responsibility for responding to the concerns of foreign investors, with Mr Alexander Gorokhovskiy, deputy head of the foreign investment department, being named as an "ombudsman" to help sort out bureaucratic problems.

Although not hugely significant in isolation, these moves were interpreted as a sign of intent. "We thought here were a team of people who wanted to find solutions and who wanted to encourage people to invest here," said one businessman.

Mr Michael Henning, chief executive of Ernst & Young, said it was "extraordinary" that such senior ministers were prepared to lock themselves in a room for two days to discuss foreign investors' problems. Mr Neville Isdell, senior vice-president of Coca-Cola, said he had never "been to a more productive meeting".

A similar, if less overtly excitable, reaction also followed last week's energy and law conference, jointly sponsored by the US and Russian energy departments. Mr Yuri Shafarank, Russia's energy

minister, appeared to take on board many of the concerns raised by western oil companies and accepted the need to introduce "strict rules of the game". Legislation on tax concessions and production-sharing agreements was promised as early as next month.

But it is one thing to persuade senior ministers of the necessity for change, quite another to create a stable legislative and fiscal environment which can inspire sufficient confidence for companies to invest substantial long-term capital.

Russia's reformers have yet to fight many political battles both within the government and with nationalists, who are mounting an increasingly vocal campaign against "selling out" to foreigners.

Mr Chubais, at least, appears firmly convinced of the need to mobilise both domestic and foreign capital investment if the country is ever to stop using the printing press as a means of financing industry. His primary goal of achieving financial stability would be substantially eased if he could lift the impediments to foreign investment and regulate the stock market to attract productive long-term capital.

If successful, the prize for both Russian and foreign investors could be enormous.

Experts suggest some \$60bn of foreign capital could be forthcoming

Several western oil companies have completed in-depth feasibility studies to develop new oilfields. Industry experts suggest some \$60bn of foreign capital could be forthcoming if Russia could establish a more predictable and stable investment climate. That is about three times the size of all foreign direct investment in China last year.

Western companies in other areas, such as heavy engineering and consumer products, also sense big possibilities in Russia. Investment banks in Moscow say there are many potential deals in the pipeline which could emerge in a more favourable environment.

Mr Percy Barnevik, chairman of ABB, the Swedish-Swiss heavy engineering company which has already set up 16 joint ventures in Russia, predicts the country could attract up to 10 per cent of the world's foreign direct investment within five years if it could successfully reduce its internal barriers to trade and promote itself more effectively abroad.

Having just raised expectations among western business leaders to such a pitch, Russia's government would cause grave disappointment if it now fails to deliver. While in Moscow, the western executives stressed Russia risked being sidelined in a competitive world for capital if it did not do more to attract investment. That would only make the government's future economic battles that much harder.

Yeltsin's bank chief rejected

By John Lloyd in Moscow

The Russian parliament yesterday rebelled against President Boris Yeltsin's nominee for the chair of the central bank – defeating the candidacy of Mrs Tatyana Paramonova by 127 votes to 10. The surprise vote came "not because we did not like Tatyana Paramonova but because we did not like the way she was proposed and the way Victor Geraschenko (the previous chairman) was relieved of his post," according to Mr Sergei Baburin, one of the leaders of the nationalist opposition in the state duma (lower house).

Mr Geraschenko, with other senior officials and ministers, was a victim of the sudden fall of the rouble on "Black Tuesday" last month and the resulting wrath of the president.

The vote leaves Mrs Paramonova, a former deputy chairwoman, as acting head of the bank – a weak position at a time when the financial authorities in Russia are pushing for the acceptance of a tough budget aimed at bringing down inflation next year.

President Yeltsin faces the choice of keeping her in an acting position, or proposing a compromise candidate.

Spring proposed as 'rotating' Irish PM

By John Murray Brown in Dublin

Ireland's search for a new government took an unexpected turn yesterday with Labour proposing Mr Dick Spring, the party leader, as a possible "rotating" prime minister in a future coalition.

Last night a new government composed of Fianna Fail, the largest party, and Labour still seemed the most likely outcome, following the collapse of the outgoing government last week and the resignation of Mr Albert Reynolds as prime minister over the controversial paedophile priest extradition case.

However Labour's proposal, announced after a meeting of its parliamentary party on Tuesday night, is being seen as a clear overture to Fine Gael, the main opposition party – a conservative group which has been in coalition with Labour before.

With parliament adjourned until next Wednesday, Ireland is set for a period of intense political horse trading.

Fianna Fail's parliamentary party was meeting yesterday for the first time since the appointment of Mr Bertie Ahern as new leader. However all the attention was on Fine Gael and Labour after the "rotation" proposal.

Mr Spring is widely seen to have been the main beneficiary of last week's crisis with a personal rating in weekend polls at an all time high of 67 per cent.

Labour yesterday insisted the issue would be part of any negotiations with either party – Fianna Fail or Fine Gael.

Labour and Fine Gael have been in coalition three times before, during 1973 and 1987. It was a Fine Gael-Labour government which negotiated both the Sunningdale agreement of 1972 and the 1985 Anglo-Irish agreement.

However relations became strained after the 1992 general election with Labour finally entering government with Fianna Fail. The idea of a "rotating" prime minister was proposed then by Labour after the party's good showing in the election – and dismissed out of hand by Fine Gael.

Today observers believe Fine Gael may prove more receptive. Its leader John Bruton has not performed well in the polls, although the party has 47 seats against Labour's 33.

Fine Gael's deputy leader, Mrs Nora Owen, refused to be drawn on the issue saying that the party would "put our proposals on the table when we enter into negotiations." One Fine Gael MP said yesterday that "nothing is ruled in and nothing ruled out." A rainbow coalition between Fine Gael and Labour and one of the two smaller parties is the only way Fine Gael will be able to form a government.



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NEWS: EUROPE

EU economy to grow 2.6%

Economic growth in the European Union will rise to an average 2.6 per cent this year, according to forecasts published yesterday by the European Commission. But the number out of work is likely to remain above 17m this year, with the average rate of unemployment expected to fall by only 1 per cent to 9.8 per cent in 1996. "This is unacceptably high," said Mr Henning Christophersen, the outgoing economics commissioner. The Commission is pressing for fresh measures at next month's European summit in Essen to reduce "structural unemployment", including deeper cuts in non-wage costs, more vocational education, and a switch in unemployment allowances into wage subsidies.

The solid economic recovery in Europe follows a meagre 0.4 per cent growth in 1993. As a result, government deficits are expected to fall from 5.6 per cent of GDP this year, to 4.7 per cent next and 3.9 per cent in 1996. These levels are above the Maastricht treaty's targets for monetary union, but the forecasts assume no change in existing policies. Inflation is likely to pick up in 1996 but present levels are not dangerous, said Mr Christophersen. The worries are rising long-term interest rates and a weak dollar undercutting EU exports in world markets. *Lionel Barber, Brussels*

Optimism on Spanish economy

Spain has upgraded its growth forecast for this year to about 2 per cent from 1.3 per cent. Mr Pedro Solbes, economy and finance minister, said yesterday. The recovery follows a decline of 1 per cent last year, the worst recession for three decades. Mr Solbes told an FT conference the government had to aim for rapid enough growth to bring down its "excessively damaging" 24 per cent unemployment rate. The outlook was for growth of 3 per cent next year and 4 per cent from 1996. This could be made compatible with lower inflation and a "reasonable equilibrium" in public sector finances and the balance of payments. Consumer price inflation was expected to come down to around 4.1-4.2 per cent at the end of the year, the lowest annual rate for at least 25 years. Mr Solbes said. *David White, Madrid*

Action plan for mobile phones

An action plan urging rapid and widespread liberalisation of mobile telecommunications was yesterday sent by the European Commission to the European parliament and the council of ministers. After a five-month public consultation with telephone companies, industry organisations and individuals, the commission has concluded that EU competition rules should apply fully to the mobile sector, that a code of conduct should be developed for service providers and that they should be granted full access to the market. The plan also highlights the need to promote the availability of frequencies and numbers and to promote special programmes that will support emerging mobile technologies. Europe's mobile telecoms sector is already fairly deregulated with only a handful of member states continuing to maintain a monopolistic hold over operators. The commission has already taken action against individual member states requiring them, under competition rules, to license at least a second operator. Italy, Ireland and Belgium have not yet complied. The commission is to propose that all remaining exclusive and special rights in the mobile sector should be abolished soon. *Emma Tucker, Brussels*

Row over French media ban

An amendment to French secrecy laws which would curb media coverage of corruption investigations came under fire yesterday from French magistrates and the press. The amendment, which was passed through the National Assembly late on Tuesday night, proposed a ban on reporting investigations until a suspect is brought to trial. It will become law if it is approved next month by the Senate, the upper house of the French parliament. Drafted by Mr Alain Marsaud, a Gaullist backbencher, the amendment prompted widespread criticism. Le Monde described it as an attack on liberty and said it violated freedom of speech. The newspaper questioned whether the party funding and corruption scandals which have emerged over recent years would have been brought to light if the media had not reported the findings of dogged magistrates.

The USM magistrates' union said the amendment would stifle reporting of corruption scandals and that it was a way of "putting the lid on affairs which have shaken the French business and political establishment."

Mr Marsaud said his amendment was designed to protect the presumption of innocence, which is "daily flouted". *John Ridd, Paris*

ECONOMIC WATCH

German monetary growth slows

The rate of growth in German money supply eased more than expected last month putting it nearer the Bundesbank's 1994 target range after three rises earlier this year. But the improvement is not expected to prompt the central bank to lower interest rates at today's council meeting. It said M3 rose at an annualised 6.9 per cent in October after 7.8 per cent in September. But Mr Richard Reid, UBS economist, said because DM4.3bn went into money market funds, now allowed in Germany, in October, the M3 figure "was not as positive as it appeared". *Andrew Fisher, Frankfurt*

Germany's budget deficit will be well below target for this year and 1995 because of strong economic growth, Mr Theo Waigel, finance minister said yesterday. Mr Waigel said the federal budget deficit for 1994 would be about DM100bn below the forecast DM68.1bn. The 1995 budget deficit will also be about DM100bn less than forecast. *Judy Dempsey, Bonn*

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Joker in the pack of Norway's fishermen

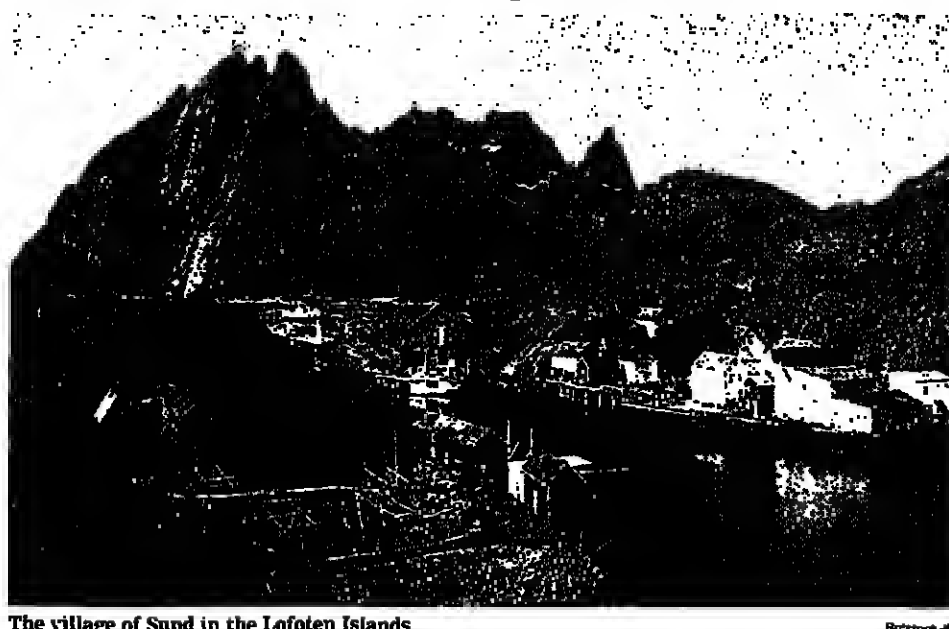
The country's seamen are not universally anti-EU, writes Hugh Carnegie in the Lofoten Islands

When Jens Petter Solle, a young campaigner for Norwegian membership of the European Union, yesterday climbed aboard the MS Joker, a trawler tied up in the remote fishing port of Svolvær, he directly slipped off his "J" lapel badge and brandished a for a salty blast of invective against Brussels.

Norway's fishermen have a formidable reputation as the most implacable opponents of the EU in a country famous for its deep Euro-scepticism - especially in the Lofoten Islands, a craggy, snow-blown archipelago of jagged mountains whose Arctic fjords are kept open in the long winter by the warming currents of the Gulf Stream.

But Mr Solle, campaign organiser for Norway's European Movement in the county of Nordland, was in for a pleasant surprise. Skipper Arvid Sandoe and his four-man crew offered a friendly welcome. They dropped a few well chosen insults against Mr Jan Henry Olsen, the pro-EU fisheries minister. ("He's only fishing for votes," said one). But two of the five men admitted they would be voting Yes in next Monday's referendum on EU membership.

Mr Sandoe said he had already cast a No vote through a postal ballot, but confessed he had been hesitant. "I still feel a little uncertain about it," he said, offering no objection



The village of Sand in the Lofoten Islands

begin to unravel.

The trenchant opposition to the EU of Norges Fiskerier (the national fishermen's organisation) is therefore of strong political significance. Mr Olsen's accession deal with Brussels on fish gave only marginal concessions in Norwegian waters to foreign fishermen. It confirmed Oslo's complete control over its fish resources until 1998 - allowing Norway to continue tough conservation rules which have

seen fish stocks and fishing quotas in Norwegian waters rise significantly.

But Mr Steinar Jonassen, who runs the Nordland branch of Norges Fiskerier, says his members are worried about what will happen after 1998 - and especially after 2002 when the EU fisheries policies are up for review and Spain and Portugal are due to be fully integrated. "Even though the minister says he has Brussels' commitment that the EU will

base policy on Norwegian practices we don't feel we have good enough guarantees for that," he says.

Lately, however, voice has been given to concerns in the fish farming and processing industry that a greater threat lies in staying outside the EU. A newly formed National Organisation of Fish Farmers and the Fishing Industry, representing 850 concerns employing 11,000 people, declared its support for membership this

week, saying it would be "decisive for growth in the Norwegian fishing industry and increased activity along the Norwegian coast."

It argued that the removal of EU duties and tariffs on Norwegian products would give a boost to the local processing industry, which has, for example, lagged far behind that in neighbouring Denmark. The oew organisation said fish farmers, who account for less than one quarter of Norway's Nkr20bn (£1.9bn) annual fish exports, could double their exports to Nkr70bn over the coming years, but only if they had access to EU markets.

As Mrs Oro Harlem Brundtland, the Prime Minister, marshals her forces for a last push to overturn months of No supremacy, she is encouraged by such public statements to think that in the last few days, many Norwegians may finally conclude that the potential benefits of EU membership outweigh some of the more traditional fears about joining.

On Svolvær's windswept quayside, Jens Petter Solle was careful not to deceive himself that his visit on board the Joker meant he could win over the fishermen. But it did encourage him to think that a nationwide No on Monday was not a foregone conclusion. "If we can win a 35 per cent Yes in the north, then over the country as a whole, it will be a Yes," he said.

French economy catches a chill

By David Buchan in Paris

French industrial output in September fell 0.4 per cent below its level in July and August level, Insee, the government statistics agency, reported yesterday.

The impression that after robust recovery in the first half of the year, the French economy has undergone a slight autumn chill is likely to be reinforced later today when Insee publishes its estimate of gross domestic product in the third quarter.

Mr Edmond Alphandery, the economy minister, warned this week that the economy never moved in a linear direction and that the growth performance could "not be expected to be as high as in the first half", when GDP rose 0.7 per cent in January-March and by 1 per cent in April-June.

However, he said the government was not lowering its forecast that the economy would grow by more than 2 per cent this year and by more than 3 per cent in 1995. Insee economists said that some autumn slowdown was inevitable given the fact that part of the first half's strong rebound was due to companies restocking their inventories, which had been more or less completed.

The Balladur government yesterday approved a year-end correction to its 1994 budget, which lopped a fractional FF162m (£19.3m) off the deficit but which in fact showed its higher priority of sustaining economic activity and consumption in the run-up to next spring's presidential election.

Bigger tax receipts from higher growth gave Mr Nicolas Sarkozy, the budget minister, FF300m more in revenue than he originally anticipated. But he chose to spend the windfall on job, education and social security measures rather than cut the budget deficit further. But over the longer term Mr Sarkozy said yesterday that whatever government came in next year would have to continue deficit and debt reduction.

Court orders Tapie to pay \$64m to bank

By Andrew Jack in Paris

Mr Bernard Tapie, the controversial French politician and businessman, yesterday lost his fight to keep control of some of his most ostentatious assets in a long-running legal dispute with his principal bank.

A Paris court ordered Mr Tapie and his wife to pay FF333m (\$64m) to Crédit Lyonnais, the heavily loss-making state-owned bank, because an

agreement reached with them in March was no longer valid.

The judgment, by Mrs Jacqueline Cochard, president of the Tribunal de Grande Instance, could trigger a rapid sale of assets controlled by Mr Tapie and pledged as security against a five-year plan to repay loans believed to total about FF1.2bn.

The Hôtel de Cavoye, his luxurious mansion in the fashionable seventh arrondissement in Paris, could be up for sale by

the middle of December, with some valuations putting its worth at FF100m-FF150m.

His yacht, the Phoenix, which is moored in Marseilles, his company shares, and his collection of antiques and paintings could also be sold. Crédit Lyonnais said it planned to proceed with attempts to realise the assets as quickly as possible.

However, Mr Tapie has said he would appeal against the judgment if it went against

him, as one of a number of outstanding legal actions currently in train.

In the run-up to yesterday's verdict, Crédit Lyonnais had argued that Mr Tapie had failed to keep his side of the accord in March by not producing independent valuations of his assets to the deadlines previously agreed.

It is likely that his assets are less than half his debts to the bank. Crédit Lyonnais is still searching for some of Mr

Tapie's assets, including antiques smuggled out of his Paris house over the summer.

Mr Tapie has instigated a series of legal battles which will come to court over the next few weeks, but which Crédit Lyonnais described as "a strategy to win more time."

In his next appearance tomorrow, the tribunal de commerce will determine whether his companies are bankrupt.

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Mike Levett, chairman of Old Mutual, talks to John Spira, Business Editor of a leading Johannesburg newspaper.

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Spira: Obviously, this international exposure will be of critical importance to the continued success of Old Mutual. What presence does Old Mutual have throughout the world and are there plans to increase it?

Levett: We will continue with our strategy of steadily increasing our exposure, both within Africa and internationally. At the end of 1994, a branch operation will be established in Hong Kong to market unit linked products throughout the Far East. This will complement the activities of subsidiaries already established in Ireland, the UK and the Channel Islands.

Spira: What can Old Mutual offer investors outside South Africa?

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NEWS: WORLD TRADE

Free traders
jubilant over
Dole dealBy Nancy Dunne
in Washington

The deal announced yesterday by President Bill Clinton and Republican leader Robert Dole strengthens the chances of passage for the Uruguay Round world trade pact when it comes to a Senate vote next week.

Although full details of the compromise have yet to emerge, supporters of the Gatt yesterday were jubilant. "I think we've just won," said Mr Harry Freeman, a free trade lobbyist who has been urging newspaper editors to endorse the Gatt deal. Mr Bill Lane of Caterpillar, the US construction machinery group, said: "It is a great deal for our customers and a sad day for our foreign competitors. This is the breakthrough we have been waiting for."

Supporters were particularly pleased with Senator Dole's vow to work for a "big big" bipartisan victory in the Senate. This may have recovered some ground lost by his earlier effort to link Gatt passage with the Republicans' long-sought cut on capital gains taxes.

All week lobbyists and moderate Republicans have been grumbling that "he stands for nothing" when Mr Dole seemed to risk abandoning his long-held free trade views to jeopardise passage of the world's largest trade pact for an unrelated issue. In the end he got a vague promise from Mr Lloyd Bentsen, treasury secretary, to work with the Congress on capital formation and "to give it a serious and careful review". "It was never by purpose to kill the Gatt," said Mr Dole. "I wanted to fix the Gatt. Maybe I haven't done a perfect job but I think... we've moved it a long way."

President Clinton said: "An



Dole: won a vague promise

understanding has been reached with Senator Dole to reaffirm our United States sovereignty and to make sure that reaffirmation will be protected in the Gatt process," he said. The World Trade Organisation's (WTO) arbitration of trade disputes caused Senator Dole and some other members of Congress to question whether US sovereignty would be adequately protected.

White House officials said Mr Clinton had agreed to Mr Dole's demand for a special US review panel to oversee decisions of the WTO. This panel could trigger a congressional vote on US withdrawal from Gatt.

However, Mr Ron Brown, the commerce secretary, described the sovereignty issue as a "red herring".

He said: "There are those who want to do damage to the agreement who continue to raise that issue. It is a non-issu. There is nothing in the Gatt that restricts our ability to enforce our own trade laws."

Energy demand soars □ Investors expect 15-22% return □ \$1.2bn Guangdong plant

China likely to approve power deals

By Tony Walker in Beijing

High level meetings in Beijing over the next few weeks are expected to sanction the first of about 50 proposed power station projects worth billions of dollars relieving a logjam on approvals which has frustrated some of the world's largest power companies.

Power industry representatives will be looking particularly to an economic "work conference" and follow-up planning sessions for indications that argument over rates of return payable on equity investment in Chinese infrastructure has been resolved.

The Ministry of Electric Power Industry declined comment yesterday on reports that China had sanctioned a new formula that would satisfy investors. Equity participants in proposed power projects had balked at a 12-15 per cent "cap" on returns on investment.

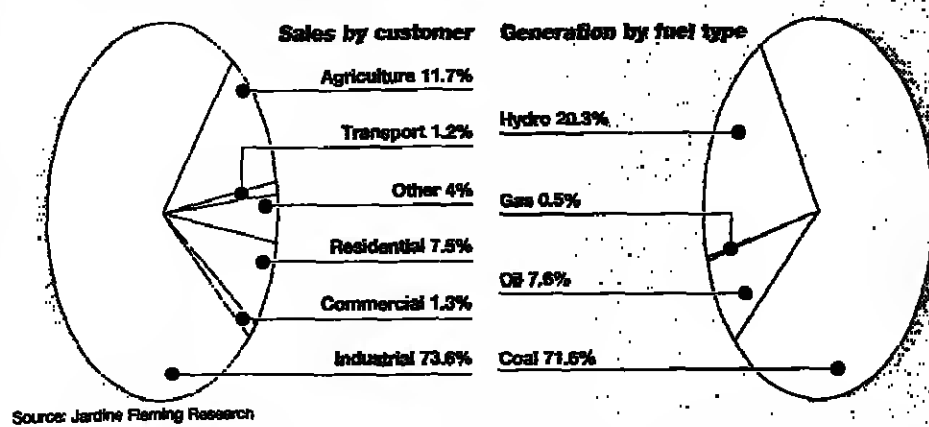
But a western official in Beijing, whose responsibilities include the power sector, said China appeared at last to have recognised that if it wanted demand to yield to investor returns, he said that under a proposed new formula returns would range between 15-22 per cent depending on the efficiency of new plants.

Chinese-equipped plants run at about 60 per cent "availability", while foreign-supplied equipment provided efficiency ratios that were close to 90 per cent. Higher returns would be guaranteed for more efficient plants.

Among international power companies involved in negotiations with Chinese institutions are GEC of the UK, and Mission Energy, Wing International, General Electric and Entergy Corporation of the US.

Industry representatives regarded as a "promising development" the \$1.2bn preliminary agreement announced this month for construction of two 600MW coal-fired power plants and associated facilities in Guangdong province. The project brings together Entergy, Marubeni of Japan, Hong Kong investors and local

China: power sales and generation



Source: Jardine Fleming Research

power authorities in Guangdong.

The representative in Hong Kong of a large European power utility described the Guangdong deal as an indication of progress, but he also noted detailed discussions had not begun on implementation.

Beijing was also yet to approve the agreement.

An official of the Ministry of Electric Power confirmed yesterday that the ministry was working on its final proposals for the ninth five-year plan to carry China through to the year 2000. These will be presented to a national planning conference early next month.

Rapidly rising demand for energy, due to China's explosive economic growth, and an increasing shortfall in available

power have put pressure on the government to accelerate approval of new plants.

According to a recent report by CS First Boston, China's "reserve ratio" of available power became negative for the first time in 1991 and the situation had continued to worsen.

"The surplus of energy has seen a precipitous drop through the 1980s and into the 1990s," the report stated. "In 1981, the surplus was 11.8m tonnes of SCE (standard coal equivalent) or a reserve ratio of 1.9 per cent. China has seen a rapid and sustained drop in its reserve ratio annually since 1981."

The CS First Boston report estimated that new spending on the power sector would "have to exceed" \$15bn-\$15bn a year for the rest of the

decade to keep pace with current demand.

Mr Jiang Shaojun, director of the General Office of the Ministry of Electric Power, estimates that China's "shortfall" of energy nationwide averages 20 per cent, with shortages most acute in the fast growing southern coastal regions. He said that China planned to add another 117,000MW of generating capacity by the year 2000 to reach a planning target of 300,000MW. He estimated the cost of adding 117,000MW at Yn570bn (\$67bn), somewhat less than western estimates.

Mr Jiang described China's ambitions of reaching its power planning targets as a "huge task". He also said it was essential that China "cut down on waste" in the delivery and utilisation of power.

In Hong Kong, Mr Paul Schulte, China analyst with CS First Boston, said Beijing faced a difficult challenge in convincing equity investors in the power sector that their investments would be secure and reap reasonable returns.

He described as "stumbling blocks" worries about the arbitrary setting of electricity tariffs, stability of the currency, inflation, and guaranteed reasonable returns on investment.

"If these issues are not resolved, many of these projects involving foreign investors will be dead in the water," he said. "They are not going to have foreign investment."

DOMESTIC APPLIANCE SALES AND OUTPUT SHOW RAPID GROWTH

Chinese household and electrical appliances are showing rapid growth in production, domestic sales and exports in 1994, AP-DJ reports from Beijing. The China Household Electrical Appliances Association reported that rising consumer confidence had boosted both output and sales of refrigerators, washing machines and air-conditioners.

Ms Jiang Feng, the association's vice-general secretary, told the China Daily newspaper that growing demand

for smaller electrical appliances, such as irons, microwave ovens and electric cookers is stimulating producers to upgrade their products.

In foreign markets, nine-month exports of Chinese appliances were \$1.08bn compared with \$1.25bn for all of 1993, the newspaper said. Air-conditioners were the fastest growing export item. In the first six months of 1994, China exported 156,000 units, an increase of 90,000 over the same period in 1993.

China has more than 100 air-conditioner manufacturers, including 20 large groups. In the past, imports have cut into domestic sales, resulting in large stocks of unsold units, the China Daily said. In 1993, China imported more than 100,000 foreign-made air-conditioners and competition from abroad had spurred Chinese manufacturers to improve the quality of their air-conditioners, according to the newspaper. The appliance Association predicted that

Chinese brands would achieve dominance in the domestic air-conditioner market next year, just as Chinese freezers, refrigerators and washing machines have become dominant in their respective market sectors.

In the first nine months of 1994, China produced 6.2m washing machines, a 27.5 per cent increase from the same period in 1993. Washing-machine output for the full current year is expected to reach 10m units.

Russian trade turns westward

John Lloyd on a fall of commerce with other former Soviet states

Russia now trades more with developed countries, especially with western Europe, than with other former Soviet states - a dramatic change in trading patterns over the past three years.

The first figures showing trade with developed countries and the other members of the Commonwealth of Independent States (CIS) were released yesterday at a conference of senior Russian and European Union officials and ambassadors.

The data show that, in the first two quarters of this year, Russia's trade volume with the members of the European Union, stood at \$16.4bn (\$9.5bn exports and \$6.9bn imports) - 37 per cent of its total trade.

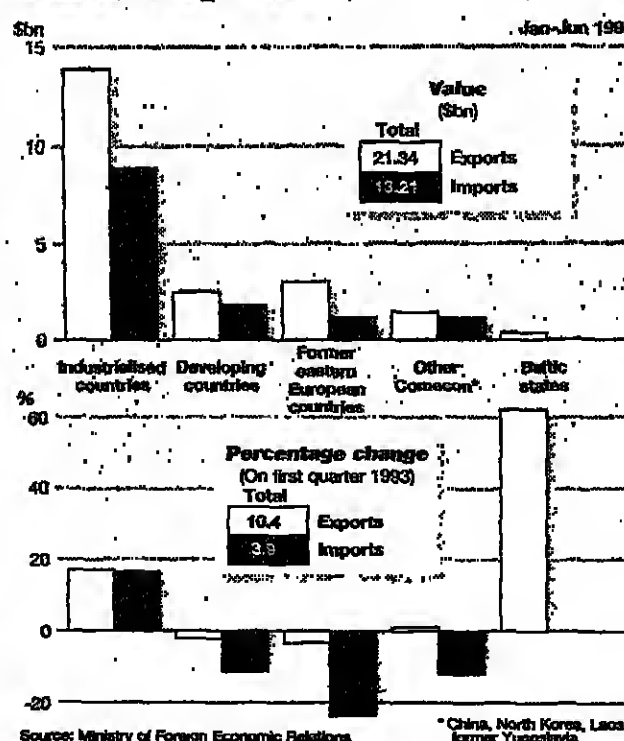
This compares with \$10.8bn trade turnover with the other CIS member states (\$6.2bn exports and \$4.6bn imports) - 24 per cent of its total trade. Trade with the former partners in Comecon, the trading bloc which used to unite the socialist countries, has fallen even faster: central and eastern European countries had a trade turnover of only \$5.7bn with Russia in the first half of this year (\$3.7bn Russian exports and \$2bn imports).

By far the largest part of Russian exports to these and other countries is raw materials, especially energy.

Russia has cut back on energy supplies to the CIS states, preferring the greater ability to pay and the higher prices paid by states outside of the former Soviet Union - a policy which the government has said will continue this year and which is likely to cause problems to the weaker CIS members.

Germany is by far the most important trading partner for Russia within the EU - and in the world. Bonn's 1993 trade turnover with Russia stood at \$5.6bn, compared with China's \$4.02bn. Mr Reiner Hartmann, the Moscow representative of Ruhrgas - the biggest foreign

Russian foreign trade



Source: Ministry of Foreign Economic Relations

customer for Russian natural gas - said that Germany takes 30 per cent of its gas and 12 per cent of its crude oil from Russia.

"Without any doubt Russia's market today and tomorrow is in western Europe - and for the European Union, Russia is the most significant trading partner on the continent."

Russia is the fifth largest trading partner for the EU after the US, Switzerland, Japan and China. A background paper produced for the conference says that there is "enormous potential" for a growth in trade.

"In the long run one might expect these trade flows to converge on something closer to the scale of the EU's trade with the US, currently seven times greater. While it will take many years for such economic structures to develop, the geo-

graphical proximity of Russia and the EU will facilitate a great trade expansion," the paper said.

Russia has progressively liberalised trade policies over the past three years - though it re-imposed some tariffs earlier this year. The government, however, faces calls for more protectionist measures in the face of continuing decline in Russian industrial production. The structure of Russian imports has switched massively from capital goods and equipment to consumer goods, especially food.

The Agreement on Partnership and Co-operation, signed by President Boris Yeltsin and EU leaders in Corfu in June, established a legal framework for trade in goods and services and for the operation of foreign

investments. The agreement is designed to evolve until 1998, when a review of its operation will be held to determine whether or not a free trade regime can be established between the EU and Russia.

EU states also play a dominant role in the formation of joint ventures - with over 90 per cent of total ventures being between a company from one of the EU states and a Russian enterprise.

However, the expansion is not without attendant problems. Mr Sergei Krylov, Russian deputy foreign minister, said EU states still practised substantial discrimination against Russian goods. "We want no particular advantages," he said, "we want only agreed entrance to the European market."

Mr Oleg Bogomolov, a former official dealing with Commonwealth relations and now a leading deputy, said that "the breaking of the links with our former partners has been painful for them and us - and our trade with western Europe should not be to the detriment of trade with the CIS".

Mr Georgy Gabunia, deputy trade minister, and Russia's chief negotiator of the agreement between the EU and Russia on partnership and co-operation signed in June, said that when Austria, Finland, Norway and Sweden join the EU "it will affect us adversely because we have freer trading arrangements with them than with the EU".

And Mr Sergei Baburin, a leading nationalist deputy of the state дума (lower house) told the conference that "the influence of western Europe on Russia means an increase in pro-communist and nationalist sentiment here... the western European view of Russia as a source of crime, of drugs, of prostitution is a result of these policies which the western states have urged upon us".

Japanese spinners want
cheap imports squeezed

By Michio Nakamoto in Tokyo

Japan's textile industry is to ask the government for protection under the Multi-Fibre Arrangement (MFA) to stem a surge of cheap imports from China and other Asian countries.

The Japan Spinners' Association said it was hoping to file an application requesting the Japanese government to restrict imports of low-priced cotton yarn. The Japan Chemical Fibres Association is also considering an application.

The moves follow an announcement by the Ministry of International Trade and Industry that it has established rules for imposing emergency restrictions on textile imports under the MFA. The rules, which would apply for three years, call for year-long investigations and bilateral negotiations before the imposition of restrictions. They are designed to give the domestic industry time to allow it to carry out structural reforms, Miti said.

Mr Ryutaro Hashimoto, trade minister, yesterday stressed the international acceptance of the new rules: both the US and the European Union had introduced restrictions on textiles imports under the MFA.

Japan's textile industry has come under growing pressure from cheap imports, notably in the past two years with the yen's appreciation. Textile imports rose 13 per cent to ¥1,511.5bn (\$15.34bn) in the first nine months of this year compared with the same period in 1993, according to the Japanese government.

The industry, which was profitable until 1993, suffered a \$10bn loss last year, expected to rise to \$14bn this year, according to the Japan Chemical Fibres Association.

In the first half of 1994, imports of cotton yarn and cotton fabrics reached a peak according to the Japan Spinners' Association. The number of companies in the cotton spinning industry fell by about

10 per cent last year from 762 to 145, the association noted.

The trade ministry has, however, been cautious in its approach to restricting textile imports.

Japanese retailers have benefited from being able to import directly from low-cost textile manufacturers in China and elsewhere. Consumers have also enjoyed lower prices offered by retailers as a result of cheaper imports.

The ministry is aware of the technical difficulty in proving that imports have damaged domestic industry.

There are also the political considerations regarding a decision which could alienate consumers as well as the developing countries which may be hurt by restrictions, one industry official noted.

The government would also be reluctant to risk being exposed to criticism that it is going against the tide of free trade which it has so fervently advocated in its trade negotiations with the US.

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Contracts and ventures

Charter
airline
orders
Boeings

Britannia Airways, the world's largest charter airline, yesterday announced orders and options worth \$800m for eight Boeing 767-300 aircraft. The airline, part of the UK's Thomson Travel Group, has ordered four aircraft to be delivered in the spring of 1996, and taken an option on a further four - scheduled to arrive at the rate of one a year to the year 2000.

The acquisition of the 767-300s continues a rolling programme of fleet modernisation, announced last year. The new aircraft will replace existing 737s and 767-200s, said Britannia, and will be powered by General Electric engines. The present fleet comprises 19 Boeing 737s and nine 767-200s with an average age of three years.

The first four new aircraft will be used primarily on long-haul flights to Australia, New Zealand, Africa, the US and India, and will be configured with 328 seats for long-haul operations. Mr Roger Burnell, Britannia's managing director, said aircraft such as the 767-300 would enable Britannia to continue to offer low cost air travel, particularly on long-haul routes.

The aircraft will be financed through a mixture of leasing and acquisition, but Britannia said the "financing" had yet to be worked out. Andrew Baxter, London

■ The contract to build one of the biggest infrastructure projects in the Irish Republic, a \$67m (\$43m) road tunnel under the River Lee at Cork, has been awarded to a joint venture between Tarmac, the UK construction group, and Irish contractors F.J. Walls of Dublin. Construction of the 1.6km long tunnel, made of pre-cast concrete tubes, each weighing up to 30,000 tonnes, is due to start early next year and will take 3½ years to complete. Mr Brian Pollard, managing director of Tarmac Construction, said the British group also was "making a strong bid" to build the tunnel section of the proposed bridge and tunnel link between Denmark and Sweden across the Oresund Strait. Andrew Taylor, Construction Correspondent

■ UK construction group John Laing is in partnership with Hip Hing of Hong Kong has won a \$23.4m contract to build the new British consulate in Hong Kong. The offices will be used by the British Trade Commission, the British Council and by British representatives on the Sino-British Joint Liaison group as for consular, immigration and passport services. The building will be situated on the former Colvin House site in Supreme Court Road. Construction is due to be completed by spring 1996. Andrew Taylor

■ Repap Enterprises, the North American forest products group, has signed a \$100m (\$75m) three-year pulp supply contract with China. Repap is also selling its lightweight coated papers through its new Beijing sales office and plans "an operating presence" in China. Bob Gibbons, Montreal

Gatt members near-unanimous in rejecting Boutros Ghali scheme

New trade group shuns UN links

By Frances Williams in Geneva

The preparatory committee of the future World Trade Organisation has rejected any formal links with the United Nations, decisively rebuffing a campaign by Mr Boutros Ghali, the UN secretary-general, to bring the WTO within the UN system.

Mr K Kesavapany, Singapore's ambassador to the General Agreement on Tariffs and Trade and chairman for institutional matters, yesterday said that Gatt members had found no grounds for "any formal institutional arrangement" between the WTO and the UN.

Mr Boutros Ghali has been lobbying hard in New York for the WTO to become a specialised UN agency or, failing that, to have the same kind of looser UN attachment enjoyed by the World Bank and the International Monetary Fund.

However, the idea has met with virtually unanimous opposition among Gatt members in Geneva, including the Quad group of leading traders, the US, the European Union, Japan and Canada. Developing countries are equally unenthusiastic, with the exception of Egypt, Mr Boutros Ghali's home country.

The WTO, due to take over from Gatt on January 1, will have to co-operate on various

aspects of trade policy with a number of international organisations, including the World Bank, the IMF and the World Intellectual Property Organisation, a UN specialised agency.

However, Mr Kesavapany said that, with one exception, pragmatic ties between the WTO and the various intergovernmental bodies could be established by the WTO's governing council. The exception relates to co-ordination with the IMF over balance of payments issues.

Officially, Gatt members take the view that as contractual agreements, Gatt and the WTO are legally incompatible with the UN structure because

their rules must be negotiated not imposed by a higher authority. Unofficially, trade diplomats are anxious to keep the WTO well away from the political and bureaucratic clutches of the UN. Gatt, with a relatively small staff of about 450, is generally considered to be among the most efficient of the international organisations in Geneva, partly because it has managed to avoid the destructive politicisation experienced by much of the UN system.

Gatt's relations with the UN are governed by an agreement of August 1952 covering ad hoc co-operation - an approach likely to be continued by the WTO.

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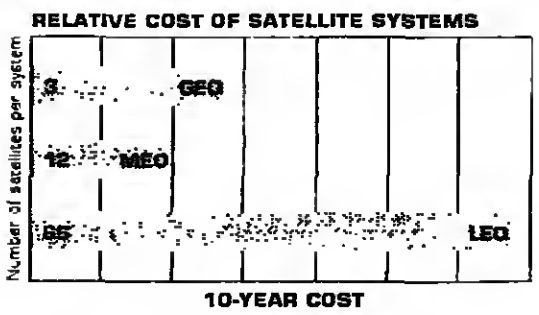
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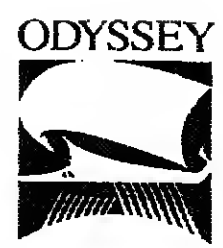
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NEWS: AMERICAS

Proposition 187 violates human rights, says Mexican politician

Zedillo assails US measure

By Jurek Martin in Washington

Mr Ernesto Zedillo, Mexico's president-elect, was ready to tell President Bill Clinton yesterday that he viewed anti-immigrant initiatives like that approved in California this month as "a violation of basic human rights".

In a breakfast session with reporters prior to a White House lunch, Mr Zedillo said he would insist that cross-border issues like illegal immigration be dealt with bilaterally and not left to unilateral state action.

He pointed out that Mexican laws already guaranteed the access to education and health-care for all, regardless of

nationality, that California's Proposition 187 would deny to undocumented aliens. He hoped the US would engage in an "extensive" public debate which would end up by reflecting the "traditional American values" which had always welcomed immigrants.

Unlike the outgoing Mexican government, Mr Zedillo made no explicit link between illegal immigration and a deepening of the North American Free Trade Agreement, approved 12 months ago.

He argued that Nafta should contribute to the sort of economic development which would lessen the pressures on Mexicans to seek employment in the US. The pact has already

resulted in a 20 per cent growth in bilateral trade, turning Mexico into the fastest growing market for US exports. He also foresaw a wider hemisphere free trade area in the foreseeable future, starting with Chile.

Mr Zedillo said he recognised with gratitude the position that Mr Clinton and his administration had taken against Proposition 187, the implementation of which, due next year, is already under challenge in state and federal courts.

However, anti-immigrant sentiment has been fuelled by the California referendum and now threatens the social benefits of those foreigners legally resident in the US.

One version of the draft welfare reform bill being considered by the new Republican majority in the House contains such a threat, with a few exemptions for the elderly.

This bill would also require that welfare agencies report to the federal government any case in which a recipient is suspected of being an illegal immigrant, as Proposition 187 does for doctors and teachers.

This week two former Republican cabinet members, Mr Jack Kemp and Mr William Bennett, again voiced their misgivings about immigration controls. Mr Kemp, former housing secretary and a potential presidential candidate, warned that the Republicans

risked turning themselves "inwards to a protectionist and isolationist and more xenophobic party", contrary to its traditions.

But their arguments have already been directly criticised in the *National Review*, the magazine for conservative thinkers.

One article in its latest edition, headlined "America's identity crisis", claims that all immigration, legal and illegal, "strengthens and reinforces ethnic subcultures", produces minimal economic benefit and is directly responsible for what the author condemns as the flowering of multiculturalism and the growth of the welfare state.

Metropolitan Phoenix rises as construction industry hots up

Building employment is booming, writes George Graham from Arizona, but competitive market is helping restrain pay inflation

In a construction-driven economy like the Phoenix metropolitan area, where building accounts for 30 per cent of all new job creation, you can see the signs of expansion all around you: in the red-tiled homes sprouting among newly-planted palm trees and saguaro cacti in the north valley and the shiny office buildings and shopping centres downtown.

Other sectors are prospering, too. Intel is putting up a \$1.3bn microchip plant in the southern suburb of Chandler, and surging copper prices have brought good times again to Arizona's old-established mining industry.

Employment in the state is projected to climb by 5 per cent this year, with much of the growth in the Phoenix metropolitan area, and construction employment has been expanding at an annual pace above 15 per cent.

"The Greater Phoenix economy is booming, and signs point to continued prosperity over the next several years," proclaims the Greater Phoenix Economic Council, a public and private sector partnership which boosts development in the metropolitan area.

As the Federal Reserve seeks to cool down a national economy where employment is growing only half as quickly, hot spots like Phoenix are the sort of area where the inflationary pressures the Fed fears might be expected to be showing up already.

But local economists say that even the most rapidly growing sector of the local economy - construction - is not showing the kind of wage inflation that might be expected.

"There is definitely a lot of pressure on wages but I don't believe that it is being translated into higher wage levels. It's a sufficiently competitive housing market that you couldn't simply raise wages, or you'd be priced out of it," says Mr Dan Anderson of Arizona's Department of Economic Security.

Home prices in Phoenix have risen by 3.3 per cent over the past year to an average of \$91,100, but remain well below those in nearby cities such as Albuquerque or Las Vegas, and less than half the average of Los Angeles or San Francisco.

Bottlenecks are emerging, however, particularly for construction skills such as framing carpenters. "When you see hand-painted signs on building lots saying 'Framers wanted' you know you're in a tight spot," says Mr Anderson.

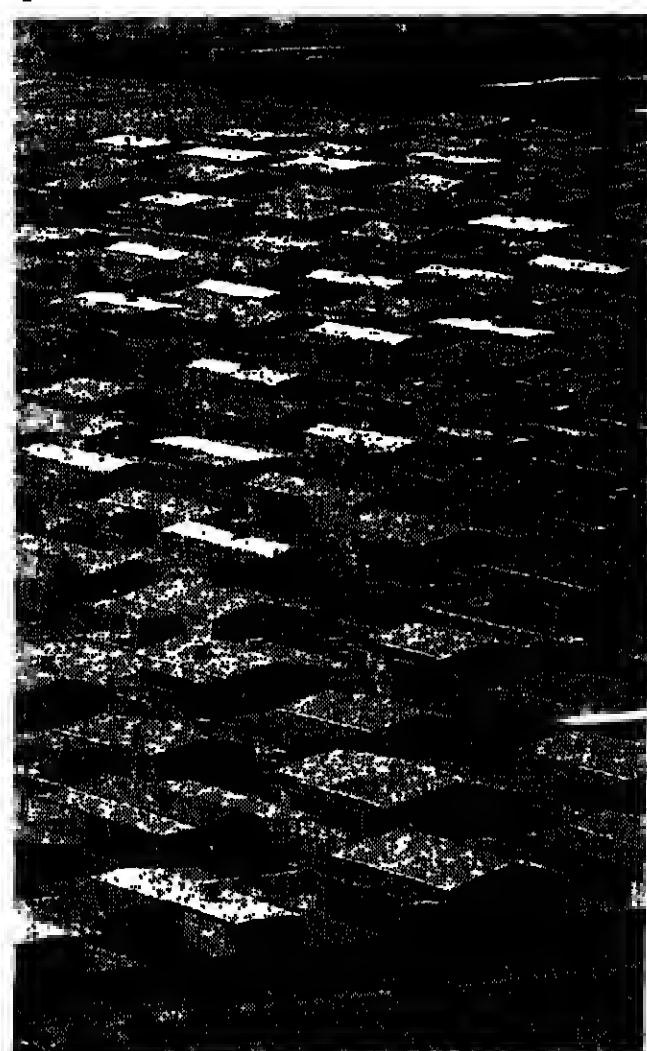
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Construction activity has been centred on single family homes, with building closely tied to real demand. But, as this subsides, apartment construction may start to pick up the slack. *Cory Goss*

Local economists say growth is built on much more solid foundations than was the mid-1980s construction boom

are skill shortages," says Mr Bill Stephenson, director of economic development with Arizona Public Service, the largest local utility.

Skilled framers are more likely to look for work in neighbouring Nevada - also experiencing strong construction activity - or in southern California, where demand for construction labour has been heavy this year as the Los Angeles area seeks to rebuild after January's earthquake.

"The wages California pays are clearly higher than wages offered here. We simply could

not compete with them," says Mr Anderson.

"Basically, the building companies have hired all the really skilled people they can and they are now down to hiring people who are really learning on the job, and those people are not paid that much," says Mr Tracy Clark of the Economic Outlook Centre at Arizona State University in Tempe, a southeastern suburb of Phoenix.

Instead of raising wages or prices, builders are simply stretching out their construction times.

measured by the government's main IPC-X index, jumped to 3.7 per cent in the month to mid-November, against only 1.86 per cent in the previous four-week period.

The increase, which is higher than expected, will add to the government's problems. According to law, salaries have to be increased in line with the index, which has now risen nearly 20 per cent since the Real currency was launched in July.

● Brazil's president-elect, Mr Fernando Henrique Cardoso, has accepted an invitation from President Bill Clinton to attend the Miami summit of American states next month. Mr Cardoso will travel with outgoing President Itamar Franco and is expected to meet Mr Clinton privately during the visit.

Orders for durable goods fall in value

Sharply lower orders for new cars and aircraft pulled down the value of US durable goods orders in October, the Commerce Department said yesterday. Reuters reports from New York and Washington.

Orders fell 1.5 per cent to a seasonally adjusted \$152.5bn (\$97.3bn) after a revised 0.3 per cent rise in September. Wall Street economists had forecast a 0.4 per cent gain in October orders.

It was the first decline in durable goods orders in three months. The fall was caused entirely by a sharp decline in transport goods orders, which plunged 9.4 per cent to a seasonally adjusted \$35.2bn. Excluding transport, durable goods orders rose 1.1 per cent after a 0.4 per cent September increase.

Analysts said the fall in durable goods orders could signal early signs of a slowdown in the US manufacturing sector. "This is a warning sign for smokestack America," said Mr Stephen Roach, economist at Morgan Stanley. "It certainly does not suggest the economy is powering ahead on all cylinders."

Some areas of the report displayed surprising weakness, said Mr Roach, particularly non-defence capital goods orders, which fell 2.9 per cent after a 3.6 per cent rise in September. "This suggests the capital goods rate of growth will probably moderate from the vigorous gains we had earlier this year," he said.

However, others expressed caution in interpreting the figures. "I'm surprised by the marked weakness in transportation orders, but I hesitate to read too much into it," said Ms Carol Stone, economist at Nomura Securities International. She pointed to other sectors, such as industrial machinery, which continued to advance at a brisk pace.

Officials said the value of durable goods orders excluding transport was a record \$117.6bn.

Defence orders fell in October by 16.9 per cent after rising 11.6 per cent in September. Electronic and electrical goods orders rose 0.5 per cent after a 4.9 per cent September gain. Shipments of durable goods were down 1.2 per cent in October after a drop of 0.8 per cent the month before.

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Brazil refineries hit by oil workers' stoppage

By Angus Foster in São Paulo

Brazil's oil workers went on strike yesterday over a long-running wage claim which the accident-prone government of outgoing President Itamar Franco seems increasingly incapable of solving.

Most of the country's 10 main refineries, including the three biggest, were reported to be affected by the stoppage which union officials said would be stepped up over the coming days. With diesel and some household fuel stocks low because of recent heavy demand, Brazil could face shortages of these products if the strikes last more than a few weeks.

The oil workers first went on strike for a week at the end of September over a 108 per cent pay claim and other demands. Mr Franco intervened and

agreed to most of the workers' claims without consulting their employer, the state-owned oil monopoly Petrobras.

The president's accord would have cost Petrobras more than \$400m, which the company says it cannot afford, and could have prompted high wage claims throughout the public sector and undermined Brazil's new currency, the Real. When the high cost of his accord was explained to the president, he cancelled it.

However, initial approval by the president and the energy ministry has considerably strengthened the resolve of the workforce. They say they will not accept anything but reinstatement of the original accord and have rejected a labour tribunal ruling that they should only receive a 13 per cent rise.

● Brazil's inflation rate, as

measured by the government's main IPC-X index, jumped to 3.7 per cent in the month to mid-November, against only 1.86 per cent in the previous four-week period.

The increase, which is higher than expected, will add to the government's problems. According to law, salaries have to be increased in line with the index, which has now risen nearly 20 per cent since the Real currency was launched in July.

● Brazil's president-elect, Mr Fernando Henrique Cardoso, has accepted an invitation from President Bill Clinton to attend the Miami summit of American states next month. Mr Cardoso will travel with outgoing President Itamar Franco and is expected to meet Mr Clinton privately during the visit.

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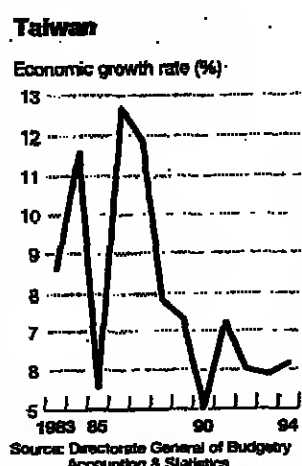
Taiwan set to benefit from US recovery

By Laura Tyson in Taipei

Taiwan is poised to benefit from economic recovery in the US, its biggest export market, and continued growth in its fastest-growing market, China, analysts said yesterday.

The government's central statistics office said growth in the island's gross national product reached 6.08 per cent in the third quarter of this year, up from a revised 5.62 per cent in the second quarter and 5.8 per cent in the third quarter of 1993.

The forecast for the fourth quarter was lifted to 6.9 per cent from the previous forecast of 6.44 per cent.



Main factors behind growth have been increased exports and improved private-sector investment

"The economic picture is more optimistic following an improvement in export performance," Mr Daniel Chen, chief economist at Chinatrust Commercial Bank, said.

The main pumping factors behind growth in 1994 have been increased exports and improved private-sector investment. This trend will be sustained into next year.

The Directorate-General of Budget, Accounting and Statistics raised its forecast for 1994 GNP growth to 6.10 per cent from 6.01 per cent, and forecast 1995 GNP growth at 6.52 per cent. In 1993, the island's GNP rose 6.02 per cent, revised upward from an earlier figure of 5.94 per cent.

The statistics office said the leading indicator for economic growth would in future be gross domestic product instead of gross national product. It

predicted gross domestic product would grow 6.42 per cent in 1994 and 6.49 per cent in 1995.

Next year's growth would be the result of a global economic recovery and higher exports, as well as more investment in Taiwan's electronics and steel industries, the statistics office said.

Economists cautioned that the demise of China's ailing paramount leader, Mr Deng Xiaoping, could damage Taiwan's share and property markets. Uncertainty surrounding parliamentary elections next year, and first-ever presidential elections slated for early 1996, could also damp private-sector investment.

The ruling Kuomintang is expected to take steps to stimulate the economy next year to enhance its prospects in those elections, Prof Wei Chi-fu of National Taiwan University said. He predicts the central bank is likely to nudge interest rates higher following municipal polls early next month, in line with recent US rate rises, but will bring them down again in mid-1996 to encourage investment.

The statistics office said per capita income should reach \$11,629 (\$7,260) in 1994, up from \$11,296 as previously forecast. The figure for 1993 was revised to \$10,862.

Free-enterprise Marxists support mountain kingdom's monarchy

By Stefan Wagstyl in New Delhi

Few parties with the name Marxist-Leninist have ever won a free election. But five years after the fall of the Berlin Wall, the Nepal Communist party (United Marxist Leninist) has accomplished this rare feat.

The communists are on the verge of forming a government after success in last week's general election. The red flag has been hoisted in a country with a constitutional monarch who held power until as late as 1990. Marx would have been impressed with how quickly Nepal has apparently moved from feudalism to socialism.

Yet all is not quite as it seems in the mountain kingdom. Despite their ideologically correct name and the portraits of Marx and Lenin which adorn the party offices, the Nepali communists bear little resemblance to Bolsheviks.

Almost the first thing Mr Man Mohan Adhikari, the party leader, did after his election victory was to call on King Birendra and pay his respects, telling him he had nothing to fear; the communist party would "firmly support monar-

chy in Nepal as a symbol of unity" and "pursue free-market economic policies".

The communists are much more nationalist than the purer forms of socialist doctrine would permit. Mr Adhikari made much on the campaign trail of the conservative Nepali Congress party government's allegedly close ties with India. But he is hardly the first communist to stoke the fires of patriotism.

The party has to approach government with caution. With only 88 seats in the 205-member parliament, it plans to rule as a minority government. It will rely on tacit support from allies either in the Congress party or the right-wing royalist grouping, the Rastriya Prajanta party. The prospects seem uncertain.

The election was called after arguments erupted within the party between the three at its head: Mr G. Koirala, 71, the former prime minister; Mr K. Bhattarai, party president, 70, and Mr Ganesh Man Singh, 80, party supremo.

After decades of campaigns against royalist domination culminating in demonstrations that ended royal rule in 1990, the three men had

trouble adjusting to running the government.

By this summer, the country had had enough of the party's record of in-fighting and nepotism. So when Mr Koirala precipitated a general election, voters took the opportunity to vote his party out of office.

Mr Adhikari, who at 72 is of the same generation as his Congress counterparts, started his political career in the Indian independence movement before moving to Nepal, where he spent several years in jail for his attacks on the monarchy. For years, his party was split between pro-Soviet and pro-China factions and received funds from North Korea. As late as 1989 it supported the coup against Mr Mikhail Gorbachev.

But the international decline of communism and the advent of parliamentary politics in Nepal after 1990 prompted the party into some long-overdue revisionism from which it has emerged as more social democrat than socialist.

A western diplomat in Kathmandu says: "I think we could work with these people. They are not guerrillas."



Communist party leader M. Adhikari: he called on the king to pay his respects

Australian unions start to flex their muscles

High pay claims have prompted Keating to urge employers not to buckle under, writes Nikki Tait

These are anxious times in Australian boardrooms. Across a wide range of industries, unions have been putting in large pay claims, and threats of industrial action have been quick to follow.

Among the most publicised demands has been the claim for a 15.8 per cent wage rise, spread over two years, from the 75,000-member Transport Workers Union. This has been echoed by the Textile, Clothing and Footwear Union, representing 40,000 workers asking for a similar figure. The National Union of Workers, which represents blue-collar employees in factories and warehouses, has claimed 14.7 per cent, also over two years.

So far, there has been more in the way of sabre-rattling than serious industrial disruption as the claims have been pursued. This week saw localised strikes by teachers in New South Wales and workers at Australian Meat Holdings, the nation's biggest meat-processing operation.

But the upheavals pale beside the chaos which could ensue if the TWU makes good

its threat to disturb road transport services in the run-up to Christmas.

The main issue is where these claims will eventually be settled. Mr Ralph Willis, Australia's treasurer, has pointed out that many of the headline figures are mere negotiation numbers. Moreover, some

'There are a lot of employers being spooked by the level of claims'

degree of "wages break-out" was probably inevitable, as employees made up for several years of recession-enforced restraint.

But this wages round is being played out under different rules from previously.

Over the past two years, Australia's traditional system of centralised awards and arbitration, backed by a pact between the Labor government and the Australian Council of Trade Unions to pursue wages

outcomes which kept the nation's inflation rate in line with that of its trading partners, has reduced in importance.

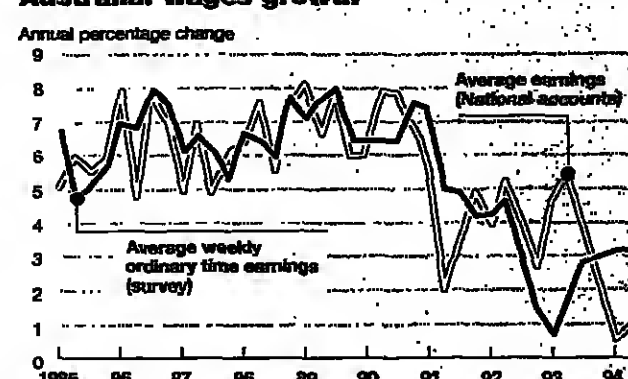
Instead, an increasing number of workers have moved to company-based wage agreements.

According to Department of Industrial Relations data, at least one-fifth of all wage and salary earners are now covered by formal enterprise agreements. The number of agreements, it estimates, has risen from about 360 in August 1992, to 2,700 at present. But both statistics may be understated, since they only look at employees in the federal awards system, not those covered by state-based awards.

The optimists say the new system should be more efficient, because companies will only pay above-inflation wage rises when justified on productivity grounds.

Given that labour productivity has been rising by about 1.2 per cent annually and the inflation target is about 2 per cent, the implication is that aggregate wages should increase by about 3-4 per cent a

Australia: wages growth



year, but with considerable flexibility for individual companies around this figure.

The problem is that wage-bargaining psychology is stubborn. Economists have noted a trend in the latest wage round for a standard pay claim to be served on all employers in a given industry, regardless of their individual circumstances.

Since last year's industrial relations reform legislation beefed up workers' rights in dispute situations, there are

fears that less efficient companies will be pressured into setting at the same level as their more productive competitors, simply to buy peace.

"There is a risk that firms whose sales have been growing quickly will 'roll over' to avoid disruption to business, planning to push through price rises in the face of strong demand to offset higher labour costs," analysts warn.

Already, Mr Paul Keating, the prime minister, has urged

employers to stand firm. Yesterday, Simon Crean, a former union president and now employment minister, added that claims such as those of the TWU should be capable of being resolved by "sensible discussion".

Employers' organisations, which have long sought this devolved system, are optimistic. "Certainly, there are a lot of employers being spooked by the level of claims, and that in itself is a worry," says Mr Stephen Kates, economist at the Australian Council of Commerce and Industry.

"But I think the reality is that most businesses will find they can't push the added costs [of above-inflation pay settlements] through to prices."

Financial markets seem less convinced. The yield on Australia's 10-year bonds stands at about 10.8 per cent, way above that of the US, which stands at about 8 per cent, and closer to the levels of Spain or Italy. While wages are only one ingredient in the inflation equation, it is not a sign of confidence.

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مكتبة الامم المتحدة

Ministers defy rightwingers' refusal to support \$1.2bn rise in contributions Cabinet threatens to quit on EU vote

By Kevin Brown,
Political Correspondent

Mr Kenneth Clarke, chancellor of the Exchequer (chief finance minister), yesterday raised the stakes in the government's battle with its Eurosceptic backbenchers by revealing a cabinet pact to resign en masse if the government loses a crucial vote on Monday.

The chancellor's disclosure followed rightwing anger over Treasury figures admitting that UK contributions to the EU budget will be £732m (\$1.2bn) higher than expected this year.

The increase, attributed to faster economic growth, was seized on by Eurosceptics as justification for their plan to vote against the second reading of the European Communities Finance Bill.

It prompted rightwing claims that up to 24 Tory backbenchers are now willing to back a challenge to Mr John Major's leadership of the Conservative party, probably by someone intended to draw out a serious challenger.

But amid mounting speculation, Mr Clarke demolished Eurosceptic claims that the defeat of the bill would trigger

a Tory leadership ballot rather than the general election threatened by Mr Major. Mr Clarke said "the entire cabinet" agreed with the prime minister's decision to make the bill an issue of confidence, and ruled out Mr Major's replacement by any senior government member.

"If anything silly were to happen on Monday, it would be the inevitable consequence of the defeat that the government would fall," he said.

The decision to risk the future of the government by treating the bill as a confidence issue was taken by Mr Major and a group of five senior cabinet ministers over an informal supper at Downing Street 10 days ago.

The ministers present - Mr Clarke, Mr Douglas Hurd, foreign secretary, Mr Michael Howard, home secretary, Mr Michael Heseltine, trade and industry secretary, and Mr Tony Newton, leader of the Commons - all backed Mr Major's strategy.

Downing Street officials said the issue was not minuted formally by the cabinet, but other ministers were consulted by the prime minister and chancellor.

Mr Clarke said the increase in this year's forecast out-turn, from £1.7bn to £2.4bn, reflected faster economic growth and factors such as changes in payments under the Common Agricultural Policy.

Mr Clarke also released figures showing that the increase in British contributions caused by the bill would be limited to £75m next year and £250m a year by the end of the century.

Mr Bill Cash, a leading Eurosceptic MP, said the government had "caved in because they now have to recognise the strength of the determination of the Eurosceptics and we are once again proved right".

Ministers remained confident of victory in the debate, partly because the nine Ulster Unionist MPs are expected to vote with the government on Monday.

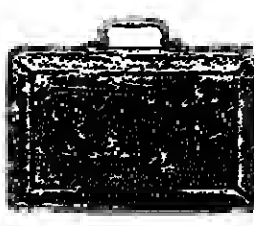
Conservative MPs are demanding swinging public spending reductions in Tuesday's Budget to pave the way for tax cuts before the next general election, according to a Financial Times survey.

Mr Clarke's personal rating has risen sharply, with 82 per cent saying he is doing an excellent or good job compared with 68 per cent a year ago.

What Tory MPs would like to see in the Budget

Results shown in rounded percentages. Totals do not necessarily add up to 100 because respondents have in some cases chosen more than one option or have not answered every question. Written questionnaires were returned by 70 Conservative MPs between November 8 and November 22.

● What should Kenneth Clarke set as his first Budget priority?	
Cuts in spending and/or borrowing	50%
Steady non-inflationary growth	24%
Boosting investment/cutting unemployment	12%
Tax cuts	7%
● Should he cut the basic rate of income tax?	
Yes	11%
No	86%
● Should he impose a windfall tax on privatised utilities?	
Yes	14%
No	80%
● Where should spending cuts fall most heavily?	
Social security	77%
Education	6%
Defence	7%
Health	13%
Local authorities	34%
Whitehall overheads	13%
● Should Mr Clarke raise interest rates soon to pre-empt inflation?	
Yes	29%
No	67%



Senior Tory ridicules French and Germans

By Kevin Brown,
Political Correspondent

The Conservative party's divisions over the European Union were demonstrated starkly yesterday as Conservative central office disowned an outspoken attack on the French and Germans by a senior Tory official.

Mr Patrick Nicholson, MP for Teignbridge and a deputy chairman of the

party, was widely condemned for a newspaper article ridiculing the Germans as warmongers and the French as cowards.

Writing in the Western Morning News, his local newspaper, Mr Nicholson said Germany's main contribution to Europe had been to plunge the continent into two world wars within living memory.

Mr Nicholson dismissed the French as

"a nation of collaborators," who presented themselves as a nation of resistance fighters.

He said France was "incapable of winning any war unless it is fought by the French Foreign Legion, and only then because it is officered for the most part by English, Americans and Germans".

Explaining his dislike of the EU, Mr Nicholson wrote: "I wish I was not in the

European Community. If I thought it was feasible to leave it, I would be off tomorrow."

Conservative Central Office distanced itself from Mr Nicholson, who is responsible for campaigning strategy for Wales and the South West, and the elderly.

"He makes it clear that he fully supports the government's policy towards Europe. His choice of words is his, not ours," a senior party official said.

Postal workers set to strike

By Robert Taylor,
Employment Editor

One-day post office strikes will be held in the run-up to Christmas as counter staff around Britain showed substantial support for action in response to their union's call to oppose the "back-door privatisation" of services.

Mr Michael Heseltine, the trade and industry secretary, told MPs that industrial action by counter staff was "extremely unwelcome". He said strikes aimed to "frustrate the management of the Post Office, transferring individual post offices from the public to the private sector".

There were majorities in favour of striking in only 20 out of 71 areas. In the ballot, the entire UK counters' staff rejected the strike call by a narrow 51 per cent to 49 per cent, but each postal area has been allowed to decide whether or not to take industrial action.

The Post Office said the result was "a resounding rejection of unnecessary industrial action". Any strikes would be "pointless and misguided".

"Only a small minority of crown offices could be affected by a few single-day stoppages," the Post Office added. "More than 19,000 post offices will be open for business as usual. Whatever action the Union of Communication Workers takes will have no effect on the nation's Christmas mail."

The union said that, despite the U-turn over privatisation, the Post Office counters' service was continuing to shut down main offices, franchising many of them to retailers.

Cadbury seeks to 'marginalise' trade unions

Cadbury, the confectionery arm of Cadbury Schweppes, is planning to weaken the trade unions at its plants through a new strategy for its 5,000 UK employees, according to internal company documents obtained by the TGWU general union, our Employment Editor writes.

An internal company paper says: "The role of the trade union needs to be marginalised by greater focus on direct communication and consultation but without an overt statement to this effect."

The paper is a summary of the "personal values agreed by senior factory managers" at a meeting on September 29.

"The leaked document suggests that the company will need to reduce its workforce, and says it may have to consider a 'potential downsizing scenario'."

It also says: "Employee support for the trade union should... decrease over time. However, it is not likely that the trade union would be derecognised, given the likelihood of downsizing. A redefined role for the trade union is therefore required."

The company adds in the paper that, for those groups whose unions have been derecognised, "it is important they are not exploited by the company as this would lead to pressure for renewed trade union involvement."

Cadbury also intends to investigate "how involvement can continue without formal union structures".

Cadbury's other plans include "severing the link between the retail price

Zeneca, the chemical and pharmaceutical company, has decided to end collective bargaining with unions representing 8,200 white-collar staff in its UK plants.

The company has given union officials six months' notice of its intention to abandon company-wide negotiations on pay and conditions of service including hours of work, holidays, working arrangements, shifts and security of employment.

From next April, the pay of Zeneca's staff will be determined through assessment by local management of individual performance, ending the old system of annual across-the-board cost-of-living awards in addition to merit review rises. Union leaders said yesterday that they were shocked by Zeneca's move.

index and pay and replacing collective bargaining with individualised arrangements tied to skill, competence and performance-related salaries".

Mr Brian Revell, the TGWU's national secretary for the food industry, said the new strategy was disappointing. "It is certainly not consistent with the company's respectable Quaker image of the past," he said, and suggested that it was being "basically... manipulative". Shop stewards from Cadbury unions are due to meet this weekend to discuss their response.

The company said last night that Cadbury was "looking at possible options for the future".

National service could be in place by end of 1997

BBC backs digital TV plan

By Raymond Snoddy

The BBC has decided in principle to push ahead with the launch of digital terrestrial television and a near-national service could begin as early as the autumn of 1997.

A BBC study following the government white paper on the future of the corporation has come to a positive interim conclusion on digital television.

Terrestrial digital television involves turning the conventional television picture into digits, the language of computers but broadcasting channels over land-based transmitters rather than by satellite.

The technology would allow the launch of wide-screen television - giving a picture shaped like a cinema screen - and a number of extra channels.

As many as 12 new digital

television channels could be created in the UK and broadcast alongside the conventional four national channels.

No final decisions have been taken, but the BBC believes digital technology will win over existing analogue technology in the end.

A crossover period of between 10 and 15 years is likely, however, when the two systems will have to be broadcast at the same time so that no-one is deprived of their basic television service.

The BBC may carry out its first public technical trial in March and a limited regional trial could get under way in late 1995 or 1996.

The corporation, as a publicly funded organisation, can take the first steps in creating a digital terrestrial service. Executive emphasis, however, that nothing of substance

will happen unless the project is supported by other British broadcasters and by the consumer electronics companies which would manufacture the set-top boxes and new television sets.

Mr Charles Allan, chief executive of both Granada Television and LWT, recently expressed interest in digital terrestrial television and the possibility of creating new channels that it offered.

The BBC has been having talks with consumer electronics companies such as Sony and with representatives of the ITV system.

On Monday the BBC will announce that it is going ahead with two 24-hour a day satellite channels for Europe in a joint venture with Pearson, the media and entertainment group that owns the Financial Times.

Top pay levels may be curbed

By Ivor Owen,
Parliamentary Correspondent

Shareholders may be given increased powers to curb excessive pay increases for top company executives, Mr Kenneth Clarke, chancellor of the Exchequer, disclosed in the House of Commons yesterday.

He revealed that the practical issues involved were under examination as the government came under renewed pressure to condemn the 75 per cent rise awarded to Mr Cedric Brown, British Gas chief executive.

It is understood that the chancellor has had preliminary discussions with Mr Michael Heseltine, trade and industry secretary, about the legislative implications of increasing shareholder power.

Mr Clarke ruled out renewed Labour demands for the imposition of a windfall tax on the excess profits of privatised utilities, and for executive salaries to be brought within the regulatory regimes which oversee their pricing policies.

He said he disapproved of large salary increases in any company which went far beyond what could be deemed reasonable.

Sir Edward Heath, the former Conservative prime minister, described Mr Brown's increase as the "unacceptable post-privatisation face of capitalism".

Mr Gordon Brown, the opposition Labour party's shadow chancellor, said the profit levels of the privatised utilities had increased by 50 per cent during the recession.

Abandonment of Maxwells' trial is urged

By John Mason,
Law Courts Correspondent

Defence lawyers are seeking to have the Maxwell brothers' trial on fraud and other charges called off on the grounds that publicity over the Robert Maxwell affair has made a fair trial impossible. The brothers are sons of Robert Maxwell.

The attempt to halt the criminal proceedings against Mr Kevin Maxwell and his brother Ian was disclosed in court for the first time yesterday when the Serious Fraud Office applied for a reporting ban on a current High Court case concerning Maxwell pension fund assets used to raise a £50m (\$82m) loan.

A successful SFO application would rule out any reporting of the attempt by UK pensioners to recover £80m from Credit Suisse bank, which accepted the assets as collateral for the loan. The SFO claimed the ban was necessary to avoid prejudicing the criminal trials, the first of which will start after Easter next year. The Credit Suisse case is expected to end next summer, but if the SFO succeeds, pensioners could be left in ignorance of the result for a further two years, their lawyers argued.

Mr Justice Lindsay, the judge in the Credit Suisse case, rejected an SFO request for the imposition of reporting restrictions on yesterday's hearing. Arguments over calling off the criminal proceedings against all defendants in the Maxwell fraud trial will be heard next January. First in

line for trial will be four of the six facing various fraud charges - Kevin and Ian Maxwell, Mr Larry Trachtenberg, a former adviser to their father, and Mr Robert Bunn, a former finance director of Maxwell Communication Corporation.

In the first trial, Mr Kevin Maxwell will face only two charges of a total nine. These allege conspiracy to defraud over pension fund assets. Mr Ian Maxwell, Mr Trachtenberg and Mr Bunn will all face one charge of conspiracy to defraud.

Further proceedings against the four along with two former Robert Maxwell employees, Mr Michael Stoney, a former Mirror Group Newspapers finance director, and Mr Albert Fuller, a former MGN treasurer, are set to follow next.

Mr Michael Crystal, lawyer for the Mirror Group Pension Fund Trustees, argued against a blanket reporting ban on the Credit Suisse proceedings. The criminal proceedings might last until 1997 and such an order could prevent pensioners being properly informed of the result of their action, he said.

In the action, both the trustees and the liquidators of Bishopsgate Investment Management, the main Maxwell pension management company, are suing Credit Suisse. They claim the bank knew, or should have known, that shares it accepted as security for the £50m loan were pension fund assets.

Ten national newspapers are opposing the SFO application. The hearing was adjourned until December 5.

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"The postman didn't ring twice." "Usually, there is no love lost between banks and the postal service, right?" asks Gerald Richard, Asset Management, UBS. "Well, not long ago a major European post bank asked us to launch a mutual fund for them in Luxembourg. They didn't have to think twice about our qualifications: we're a leader in asset management worldwide, the number one Swiss bank, and our AAA rating is a pretty nice support."

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Ireland set for jobs boost from peace process

By John Murray Brown
in Dublin

The International Fund for Ireland, set up by the British and Irish governments to promote investment in the depressed economies of Northern Ireland and the border counties, could create up to 20,000 jobs over the next three or four years, Mr William McCarter, the fund's chairman, said yesterday.

Mr McCarter, who is managing director of Fruit Of The Loom, the Donegal-based US textile concern, said the opportunities for US-led investment, whether greenfield, joint venture or technology transfer, had "never been better".

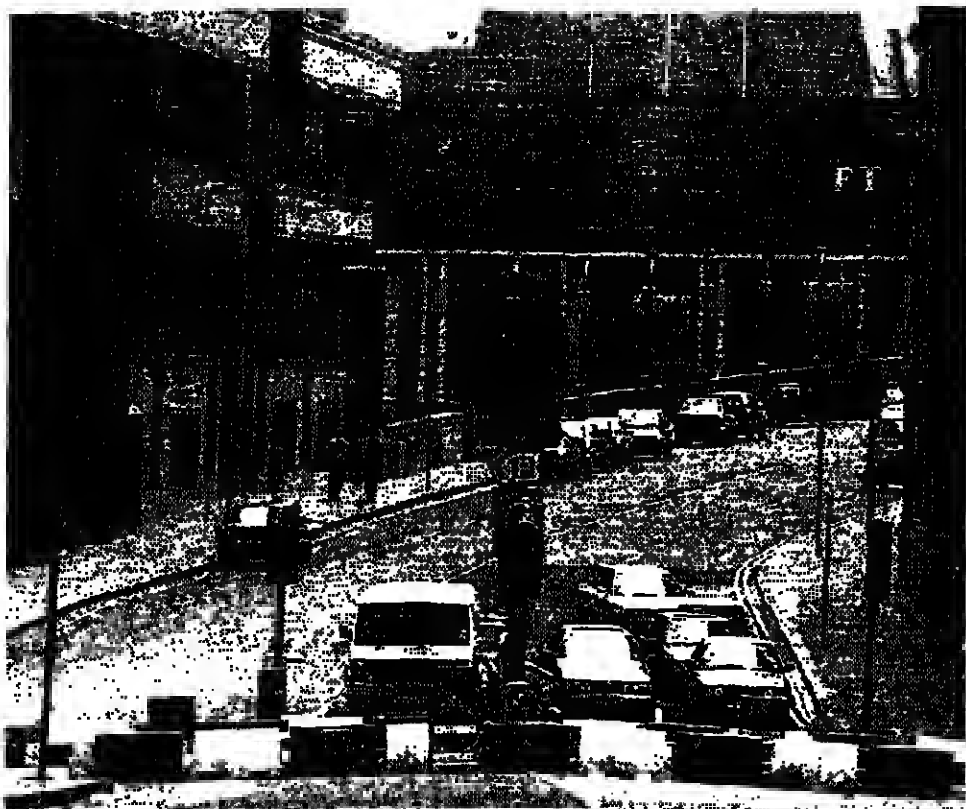
Speaking in Dublin yesterday, he predicted that the peace process could provide "surprising levels" of foreign investment in Northern Ireland and the border counties, either taking advantage of the Republic of Ireland's attractive tax regime or locating in Northern Ireland.

The fund, set up in the wake

The isolation of Ulster is compounded by its lack of integration with the Republic of Ireland, says the latest quarterly forecast from the National Institute of Economic and Social Research, Stewart Dalby writes. It says an end to the "frontiers" could help bring about an integration in the vital areas of manufacturing and food.

The institute calls into question a perception that Ulster's fringe position in the UK could be a deterrent to inward investment. Findings transport costs from the province to Berlin and Milan are substantially lower than costs to the same places from Dublin. Costs to New York are 27 per cent less.

of the Anglo-Irish agreement of 1985 to help stimulate private-sector investment and cross-community business contacts, receives contributions from the US, the European Union, Canada and New Zealand. It has about \$250m (£152m) of contributions already committed.



The City of London is stepping up security despite the IRA ceasefire by spending an extra £1m on closed-circuit security cameras to back the existing street barriers at entry points to the City. This view of the FT building was taken from within the City's secure area across one of the barriers

The US announced earlier this month that if Congress approved, its allocation to the fund this year would be doubled to \$20m, increasing to \$30m for each of the following two years, while the EU now gives about \$18m to the fund, said Mr McCarter.

The EU is due to meet in Essen on December 9 and 10 when European heads of government are expected to decide on additional support for Northern Ireland.

● Tourism inquiries about Northern Ireland have more than doubled since the IRA

ceasefire, it was disclosed last night. In Belfast, the capital, they soared to 16,000 compared with 7,000 a year ago. Worldwide inquiries in October rose from 13,300 to 25,500. At the same time, hotel occupancy rates increased by 5 per cent.

UK NEWS DIGEST

750 Airbus jobs to go next year

British Aerospace is to shed 750 jobs next year at its Airbus plants at Filton in south-west England and at Broughton in the north-west. In September, Raytheon, the US company which recently bought the BAe executive jet division, announced that it would close the Broughton factory by 1997.

Most of the redundancies announced yesterday will be at Filton, where 550 jobs will go with the completion of a contract for the conversion of old Vickers VC10 airliners into refuelling tankers for the Royal Air Force.

The Airbus division employs 6,500 at the two plants, but BAe has already reduced the workforce by 900 this year through contracting-out and redundancies.

Traders demand jail term after rampage

The law should be changed to allow the jailing of a boy of 14 who has been arrested near his home in northern England 88 times, local traders said. The boy has been convicted of more than 100 break-ins in the small town of Eiland, near Leeds, but all the offences were committed before he was 14.

The toughest sentence that magistrates could therefore impose was a term of 24 hours at a juvenile attendance centre to be served in blocks of two hours every other Saturday. A fine was considered inappropriate because his family is on state aid.

The Eiland League of Trade and Commerce said the town (population 18,000) had suffered a 144 per cent increase in burglaries and a 100 per cent increase in acts of damage during the first nine months of the year.

"The knock-on effect of one young boy's nights of fun is having serious consequences for the town," said league head Mrs Jackie Rourke. "The government has given us £2m to develop 100 acres of prime land in Eiland. Potential investors could create 2,000 jobs here, but then they come and see what's happened to the place, with shops boarded up and shutters everywhere."

Internet used by almost 30% of businesses

Almost 30 per cent of UK businesses are already connected to the Internet, market research findings showed yesterday. The study, conducted by Hi-Tech Marketing on behalf of Pipex, an Internet service provider, was based on responses from 300 companies and other organisations.

More than 95 per cent of those not connected to the Internet, the informal system of com-

puter networks which connects databases and computers across the globe, expect to do so within the next 12 months. Among those who are connected, most believe its use as a communications tool outweighs its use as an information service. More than two thirds use the Internet most frequently to send electronic mail - to customers, suppliers and employees elsewhere in a group.

Dutch group buys Polly Peck offshoot

Vestel, the listed Turkish consumer electronics subsidiary in the Polly Peck group, has been sold for an undisclosed sum, administrators to Polly Peck International said yesterday. Vestel was set up by Mr Asil Nadir's Polly Peck International group in 1994. The fruit-of-electronics empire failed in 1990.

Proceeds of the sale of the 88 per cent stake in Vestel, which makes colour televisions, will go to PPI Holdings BV, an intermediate Dutch holding company. Mr Chris Barlow, lead administrator to PPI and a partner with Coopers & Lybrand, said: "The proceeds of the sale will be divisible amongst the three creditor groups of PPI Holdings BV, one of which is ultimately Polly Peck International." Vestel's new owner is Turkish businessman Mr Ahmet Nazif Zorlu, chairman of Zorlu Holdings, a textile manufacturer with a turnover last year of \$300m.

Dürer prints are found during shed clearance

A collection of prints found by a householder clearing a shed had been found to contain two original works by Albrecht Dürer. A collection of music by Mozart in the same trunk had been chewed into pieces by mice and used for building their nests.

"They had obviously once been someone's much cared for collection," said the householder, who lives about 70km west of London. "I thought they might be worth £1,000 (£1,600 or £2,000)." But the collection was later estimated as likely to make £250,000 at auction. Mr Richard Godfrey, a specialist in Old Master prints at Sotheby's in London, said the Dürers were the finest woodcuts he had seen for many years. "In an age when 60 many prints have been cleaned and spoiled, the 'benign neglect' suffered by these prints in the trunk has preserved them in an almost perfect condition."

Treasure status is urged for bulldogs

The government should consider declaring the British bulldog a national treasure, says the Kennel Club. It says bulldogs should be protected in the same way as paintings and buildings because of the breed's associations with the British character.

In Japan, the Shiba Inu is classed as a national treasure and has been made an official symbol of the country, the club points out. "The number of bulldogs in Britain has declined quite significantly since before the Second World War and recognising the breed as a national treasure would be a way of ensuring that it never died out," the club adds.

Cigarette trade in surplus

By Gillian Tett,
Economics Staff

Exports to all but the wealthiest regions outside the European Union account for almost two-thirds of British output of cigarettes, official trade figures show.

Meanwhile imports account for only about a fifth of the total value of the UK cigarette market, but nearly two-thirds of the total volume of cigarettes sold, indicating that domestic brands are concentrated at the quality end of the UK market.

Although tobacco exports account for only a tenth of the total value of UK cigarette output, they represent more than three-quarters of the volume.

These are the type of statistics that have emerged in a

new series of business publications that launched in London yesterday by the government's Central Statistical Office and Taylor Nelson AG, the market research group.

The new data, aimed at businesses, provides detailed information on the import penetration levels of different sectors for the first time for seven years. Import penetration figures used to be issued by the Department of Trade and Industry, but were halted in 1987.

The new business series, which collects statutory information from 26,500 businesses under a recent EU, is harmonised with the trade data, allowing import penetration levels to be calculated for some 4,800 sectors.

The move follows a decision

by the Central Statistical Office to contract the marketing of this industrial data out to Taylor Nelson earlier this year.

Although the new data have been welcomed by many businesses, some trade groups have expressed unease about its high cost, with most of the 125 sectoral reports selling for between \$65 (\$107) and \$225.

The reports on sectors will become available over the coming months. Samples of preliminary 1993 data on the tobacco industry were issued yesterday and indicated that the UK is now running a significant trade surplus in the cigarette market.

Nine tenths of cigar sales in the UK are home produced, while almost all the pipe tobacco produced is exported.

Land proposals favour businesses

By Simon London

The British government is about to announce proposals for dealing with contaminated land that are expected to minimise the cost to industry of cleaning up polluted sites.

Under the plans, to be announced soon, polluted sites will only need to be cleaned to a standard suitable for their intended use and not restored to their original, unspoiled state. For instance land intended for use as a car park would not need to be cleaned to the same standard as a site on which a school is to be built.

By setting such a standard, government hopes business

will avoid the huge clean-up costs encountered in countries, such as the US, which have taken a tougher stance on industrial pollution.

Legislation is expected to follow principles in a consultation paper issued in March. It drew fierce criticism from environmental groups but a cautious welcome from businesses.

Municipal authorities will be told to keep records of all significantly polluted sites in their areas. But registration will be based on actual rather than potential contamination. Last year the government dropped controversial plans for public registers of potentially contaminated sites.

Our Newest Chrysler Has A Lot To Live Up To.

How do you build a car that has to live up to some amazing automotive reputations? The best way we know is to borrow a little from each. And that's just what we've done with the new Neon. From Chrysler's Vision we've taken cab-forward design, which gives the car a wide track for precise handling while maximizing interior space. And speaking of space, Neon makes imaginative use of it, much like our

of its 16-valve, 132-horsepower (98 kW) engine can't help but remind you of Viper's love of the open road. And there's a spirit of adventure that undoubtedly comes from Jeep, Grand Cherokee. But as much as Chrysler's Neon borrows from its relatives, its personality is all its own—that of a good friend and a great car. Neon may have a lot to live up to, but the competition has even more to catch up to.

CHRYSLER
Don't Let Us Five

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The Strateg

17 March



مكتبة الناصر

MANAGEMENT: MARKETING AND ADVERTISING

Here's the Kind of
NEW MEN I Build!

Do YOU Want to Be One?



Images from a bygone era: advertisements for the development of the physique are no longer featured as prominently in advertising columns as they once were

Sold on self-regulation

The advertising code gets a new look in January, writes Diane Summers

Advertisers in Britain will be able to start the New Year by tearing up the old rule book which governs what they can and cannot say in their copy.

A new version of the detailed codes which underpin non-broadcast advertising's system of self-regulation (television and radio have their own rules) will still require advertisements to be legal, decent, honest and truthful. But from January, the rules which flesh out these principles will be shorter, sharper, and more in tune with the current demands of the marketplace.

This thorough overhaul of the advertising codes will be watched in other countries. Britain's Advertising Standards Authority is playing a leading part in arguing for the principle of self-regulation of advertising throughout the European Union, as well as advising eastern European countries on how to set up their own systems.

The new combined British codes of advertising and sales promotion practice, which until now have been separate documents, will, for the first time, set out rules in two areas where there have been profound changes in public attitudes since the formation of the codes more than 30 years ago: motoring and the environment.

The wording has yet to be approved, but it is likely that the code will outlaw car and fuel advertisements which encourage "anti-social" behaviour or make speed or acceleration claims their main message. Advertisers will be prevented

from depicting vehicles in dangerous situations or in a way which would encourage irresponsible driving.

On the environment, terms such as "environmentally friendly" and "wholly biodegradable" will have to be qualified. Advertisers will need to make it clear if there is a division of scientific opinion, or if the evidence for an environmental claim is inconclusive. "Extravagant" language and obscure scientific terms likely to mislead people will also be discouraged.

A third, less material, addition will be the inclusion of a "politically-correct" catch-all phrase. Advertisers will have to take care not to cause offence on the grounds of race, religion, sex, sexual orientation or disability.

The rest of the revision includes simplifying the language and sweeping away defunct clauses. Out, for example, goes a section in the code on "height increase courses" which bans advertisements for the "development of the physique" from suggesting that "thereby, users will become taller". These kinds of advertisement, like miraculous "bust development" courses, are no longer the prominent feature of the advertising columns they once were.

"People were ploughing through quite a number of rules to get to the ones they wanted," says Matt Alderson, ASA director-general explaining a general feeling that much of the code was no longer relevant. "One of the objectives of the review was to emphasise those

rules that were most important."

There is some risk that, in the process of simplification and wider definitions, the rules will become too lax in some areas, argues Stephen Locke, director of policy with Consumers' Association, one of the bodies consulted during the year-long examination of the codes. "On motoring, for example, there's a reference to adverts for cars avoiding any practices that are anti-social. But it's not clear what they mean by anti-social - we'd like to see examples in this kind of area," he says.

A put forward a number of suggestions for changes in the way the ASA operates, none of which has so far been accepted. Among them is a requirement that the ASA accept telephone complaints - at present these have to be written - and the introduction of tougher sanctions against repeated offenders. CA would like to see a system of fines available for use in extreme circumstances: at the moment the ASA relies chiefly on adverse publicity and help from publishers and the postal service to enforce the code.

But overall, it is in consumers' interests that advertising is regulated by the industry, says Locke. "It's widely seen as a success story. There's no doubt we get more out of self-regulation than we would out of statutory regulation, not least because it can be more flexible and give the benefit of the doubt to complainants - it doesn't have to be legislative in its approach."

Advertisers are certainly keen to keep the legislators at bay. In a speech on advertising freedoms, due to be delivered at Leeds University tonight, Peter Mitchell, Guinness's strategic affairs director and president of the World Federation of Advertisers, argues that self-regulation "has the ability to be speedy, cost-efficient, effective and available at no charge to the complainant".

Self-regulation must continue to work well, "otherwise the public perception that advertising is legal, decent, honest and truthful begins to decline" and the pressure for intensified regulation would grow, says Mitchell.

The ASA is convinced that Brussels recognises the value of self-regulation and will, in general, try to avoid imposing centralised, harmonising legislation on the industry. The Brussels-based European Advertising Standards Alliance, which co-ordinates 18 self-regulatory bodies across the EU, plus Austria, Sweden and Switzerland, has stressed to the European Commission that attempts to harmonise would be unwise. Instead, Oliver Gray, EASA director-general, sees "over time a convergence of principles of self-regulation".

The self-regulation message is also spreading east. A joint EASA/ASA team has visited Prague to help set up a council for the self-regulation of advertising in the Czech Republic, and there have also been requests for help in setting up codes from Poland, Slovenia and Latvia, says Gray.

A prominent American doctor tests the Mark Eden Bustline Developer

Is it now possible for a woman to add 3 full inches to her Bustline in only 8 weeks?



My A. Bustline Developer increased my Bustline from 34" to 37" in only 8 weeks

A direct flight to the travelling public

Richard Tomkins on USAir's unusual method of explaining its safety record to passengers

There is probably no subject more sensitive to airlines and their passengers than safety. Usually it is the last thing airlines want to discuss in advertisements: however good their safety records, most carriers have suffered fatal crashes, and the few that have not are reluctant to boast about the achievement for fear of tempting fate.

How, then, to explain the advertising campaign launched this week by USAir, the loss-making US carrier in which British Airways owns a 24.6 per cent stake? In newspapers across the US, and some overseas, the airline has addressed the subject directly, taking full-page advertisements to assure the travelling public that safety is its first consideration.

The danger of such an unusual campaign is that it immediately prompts travellers to ask why it has become necessary. In USAir's case, the answer is clear: the airline has experienced a spate of five fatal air crashes over the last five years, two of them in the last six months. Already bedevilled by acute financial problems, it is now losing business because of deeper customer fears.

USAir's advertisement, framed as an open letter to travellers from Seth Schofield, chairman and chief executive, seeks to reassure passengers by announcing two moves. The airline says it has appointed Gen Robert Oaks, formerly commander in chief of the US Air Forces in Europe, to oversee the safety of all the airline's operations, and says a US consultancy called PRC Aviation has been commissioned to carry out an independent safety audit.

"In closing," Schofield's letter ends, "let me say that we will not rest until each and every member of the flying public shares in the certainty of our commitment to be the safest of airlines."

Richard Weintraub, USAir's senior director of public affairs, acknowledges that the advertising campaign is unconventional, but says the airline is not in a conventional situation. Referring to USAir's fatal accidents in July

USAir

Dear Travelers:

On behalf of the 45,000 people of USAir, I would like to speak to you on a subject that is of vital importance to all of us - the safety of air travel in the United States.

We who are airline professionals know our system and our planes are safe. This is validated each and every day by federal regulators who fly with us, inspect our maintenance facilities and review our records.

To be certain that you share this conviction, I am announcing two important steps to assure you of the safety and integrity of our operating standards.

First, General Robert C. Oaks, a highly decorated command pilot and the former commander in chief of U.S. Air Forces in Europe, has agreed to oversee USAir's safety operations in the air and on the ground. He will review our safety records and support high-performance aircraft in a way that is exactly the kind of environment in which you want to fly.

Second, I have asked one of the nation's leading aviation experts, Gen. Robert Oaks, to lead an independent safety audit of our airline.

Sincerely,
Seth E. Schofield
Chairman and Chief Executive Officer

and September of this year, he says: "There really is very little, if any, precedent for two accidents of this nature occurring in such proximity."

Arguably, the spate of accidents is coincidental. USAir points out that there is no obvious link between the five crashes that have happened since 1989. The Federal Aviation Administration, the US government body responsible for aviation policy, has had USAir under extra scrutiny since 1992 because of earlier accidents and because of the airline's financial difficulties, but says USAir continues to meet the highest standards of safety consistent with the FAA's safety regulations.

In terms of raw statistics, it is true that USAir tops the league table of big US carriers for accidents per 1m flight hours over the last five years. But those figures weigh particularly heavily against USAir because most air crashes happen during take-off or landing, and USAir has more short-haul flights than any other US carrier. In terms of accidents per departure over the last five years, the airline ranks behind

Continental and United. Logic aside, however, it is hardly surprising to find that USAir's business has suffered. Last month, the airline said it reckoned the crashes had cost it \$40m (\$24.3m) in revenues in the quarter to September, contributing to net losses of \$180.1m. Weintraub says the airline's latest figures show that year-on-year bookings were up 12.6 per cent in the 10 months to October, but were only 2.5 per cent in the month of October alone.

Weintraub says USAir has little to lose by running the advertisements because media coverage of the accidents has left few people unaware of them. On the other hand, he says, market research and anecdotal evidence suggest that the barrage of adverse publicity has introduced doubts about safety into the minds of even its most loyal customers, and the advertisements could do some good if they counter that. "It is extraordinarily important that we reach out and share our conviction about what we know to be a certainty, which is that we run a safe airline," Weintraub says.

INSEAD

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TECHNOLOGY

Arnold Redhead on why Japan's financial services industry is still struggling with new technology

Slow dawning of electronic risk

In Japan's financial services industry, information technology hobbles tend to work in back rooms developing computer systems to help traders and fund managers make the best of a changing investment world. Much of their work is a mystery even to their colleagues in the trading rooms.

The pace of technological development has been slower than in the US and Europe, and the pattern of computerised applications has been strongly influenced by Japan's recent boom-bust experiences.

In the early 1980s, Japanese analysts and brokers relied on paper and intuition to make their decisions in what was a less sophisticated financial environment. Their counterparts in New York and London were already investing in IT.

But as investment opportunities overseas markets have increased, Japan's financial sector has tried to match competitors abroad.

Nikko Securities, Japan's second largest brokerage, was one of the first into the fray. Its computer model for picking the best-performing stocks, developed jointly with Barra of California in 1986, has become the standard for Japanese equity analysis. Most investment houses still use variants of it.

Its application took off as the stock market boomed in the 1980s. Brokerages making large profits

from index-linked funds saw opportunities in computerised analysis. "For brokerages, computer modelling and quantitative analysis came to mean index funds," said Hirofumi Yagi, general manager of Nikko's investment technology research department.

Computers virtually ruled the trading rooms from 1987. But faith in electronic analysis was undermined when shares tumbled in 1990 and financial houses shifted the application towards risk control.

"Brokerages began to re-evaluate what they used their models for," says Yagi. "We saw that our computer models could be used to control risk."

Now Nikko uses computer techniques primarily to measure risk in investment funds, to construct portfolios and for investment in overseas markets. The company says it is still a long way behind the Americans and Europeans, but it has started to hire graduates with higher degrees in mathematics and physics to boost its 100-strong research operation. Nikko is looking at neural networks and artificial intelligence for asset management and allocation. It is also trying to enhance existing models that analyse the performance of individual stocks.

Japan's life insurance companies have reached similar conclusions on the use of computer models. Life

insurers are some of the largest investors in Japanese financial markets and most were using computer models for portfolio risk analysis and allocation by the late 1980s.

Asahi Mutual Life Insurance, Japan's third largest insurer with assets of ¥10 trillion (£6.2bn), uses two types of model to support its fund managers. The first is for risk analysis based on US techniques, and the second is a locally developed product that gives the optimum weights for stock and bonds in domestic portfolios.

The local model took the company around a year to develop, according to Kouichi Kurata, manager of Asahi's quantitative research division. It uses Sun workstations to crunch data on company earnings growth, valuation, historical stock price momentum and P/E ratios to pick equities, and price momentum information for domestic bonds. Kurata rates the model as quite successful, although he says it often underperforms when used on investment strategies for periods of less than six months.

Kurata and his five research staff are likely to start work soon on new models for asset allocation and overseas equities.

Kurata shares the view that computer trading models were overused



Fuji's London traders use price simulation models linked to the New York office

in the boom years of the late 1980s. "There was a lack of understanding of how these things worked at that time," he says. "Now we are learning how to use them properly."

Government concerns also limit the use of advanced IT in Japan. The Ministry of Finance does not forbid the trading of derivatives by law, but it has "guidelines" that deter financial institutions from trading in the more exotic types of product such as equity-linked index swaps. The ministry, the financial industry watchdog, is worried that unregulated trading of derivatives

may lead to bankruptcies, and heavy losses for investors.

Japan does not yet have markets for most of these financial products, but Japanese institutional investors have set up trading operations in London and other offshore centres where they can take part. The result is that most of their best quantitative analysts are working overseas.

Yagi believes the government will eventually allow investment houses to trade in new financial products locally, which may spur investment in software and hardware.

The models contain adequate provisions for risk. His department looks over the models and checks that they do not leave the bank overstretched. Value-added risk calculations make the models accurate for most situations, except market panic.

Takeshima sees Fuji being drawn into a spiral of ever greater investment in computing power and software just to stay afloat.

Once Japan's Ministry of Finance lifts rules governing the booking of profits from overseas derivatives trading and allows trading in other financial products, the bank will need more sophisticated models to stay off competition. "The game will never stop," says Takeshima.

Body shops order CD-Rom parts

Joia Shillingford on a system that makes car repairs easier

Lex Retail, the UK car dealership group, is equipping its 54 body shops with a system for estimating repairs based on a CD-Rom disc database.

The system stores data on 500,000 car parts on a single CD-Rom (read-only-memory) disc, which is played on a drive connected to a personal computer.

Several car-rental companies and insurers, including Guardian Insurance and Royal Insurance, also use the system, called Glassmatix, to help agree estimates more quickly with their approved body shops.

The system, produced and sold by Glass's Information Services, bases repair times on data drawn from a UK research centre in Thatcham, funded by UK insurers. Car-part prices in Glassmatix come from the manufacturers.

Steve O'Brien, UK fleet maintenance manager at Budget, the car rental company, says he wanted estimates based on criteria that were standard in the insurance industry.

At Budget, the damage manager examines a car and decides what new parts are needed. He then passes a barcode wand over the relevant reference in a catalogue. For example, he might swipe the barcode for a new side wing in a 1994 Ford Mondeo. The information is later transferred to the PC.

The PC works out (based on a CD-Rom updated monthly) how much each repair will cost, including parts and labour. It also works out the most efficient order in which to do repairs, keeping labour costs to a minimum.

"We basically tell the bodyshops what we're expecting to pay," says O'Brien. This has contributed to a £1m cut in maintenance costs a year, the company says.

The system also works out when a car is not worth repairing. O'Brien says: "If repairs are going to cost more than 35-40 per cent of the car's value, we replace the car with a new one."

The system means Budget spends less time rummaging through car-part catalogues or phoning suppliers and haggling over repair estimates.

It has also enabled insurers, and other users, to see more clearly the size of mark-up being made by some garages over the retail price of a component. "At first we thought the system was wrong," says Jeremy Seal, chief motor engineer at Guardian Insurance. "Now we're picking up on overcharging, even if it is as small as 15 per cent."

Guardian Insurance - part of Guardian Royal Exchange Insurance - is to equip its staff engineers with a portable version of the system so they can send estimates back to the office via the Ram Mobile Data network, the UK mobile data service.

Some insurers, such as Guardian, also plan to use a related product - Glassimage - which enables still or moving video images of damaged vehicles to be sent to the insurer down telephone lines, or over a mobile data network. The software, which compresses the size of each video image, was developed in conjunction with video card company, Videologic.

Users will need a standard video camera, a video card and a modem to take and transmit still or moving images.

The Thomson Corporation, which owns the Mitchell's CD-Rom system in the US (on which Glassmatix is based), invested £2m to help Glass's develop the UK version of the product. The company says it may have to wait several years for a return. But there is a potential market of 2,500 insurance assessors, the 5,000 biggest bodyshops and principal car dealers and fleet managers.

Subscribing to Glassmatix costs £3,000 a year including paper catalogues, monthly CDs and support, but excluding hardware. Glassimage costs an extra £485 a year.

There are similar products on the market. The best known is Audatex, which is owned by Swiss insurers Swiss Re. Its collision-repair estimating system draws information on parts and labour costs from manufacturers. Audatex is planning to incorporate the insurers' Thatcham data by January.

How Fuji banks on the personal touch

ers," says Yoshiki Takeshima, general manager of Fuji's market risk assessment division.

Fuji's derivatives traders use IBM and Hitachi workstations running price simulation models for yen and dollar interest-rate swaps, futures trading and options developed by programmers in the bank's financial engineering division. The models use historical pricing

data and traders' simulations of future price movements based on past trading patterns to give a market price for the derivatives the bank offers to corporate clients for hedging purposes. Takeshima stresses that the models are only guides for traders. Although Fuji also uses some artificial intelligence, it does not let the computers trade automatically.

"The trader makes the final call on the price," he says. Japanese investors still prefer their decisions to be made by a human being, according to Takeshima. Telling investors that advanced technology is calculating the price of a derivative can sometimes actually kill demand for the product.

Takeshima, a 23-year veteran of Fuji, is charged with making sure

Kleinwort Benson poaches from NatWest's investment trust team

Kleinwort Benson Securities has broken up the top team of stockbrokers covering the UK investment industry by poaching the bulk of the sales and marketing staff of NatWest Securities investment trust team.

NatWest Securities' Hamish Buchan, the doyen of the investment trust sector, said yesterday that the first he knew about it was when ten of his staff announced that they were quitting. He admitted that it was a big blow when a team walked out en masse and was particularly painful because it had coincided with his 50th birthday.

Buchan, who has headed Extel's list of investment trust analysts for all but one of the past 21 years, said yesterday that he and Robin Angus, an equally big figure in investment trust research, intend to

stay at NatWest Securities and rebuild the sales team. "We think we have a fairly strong franchise," says Buchan.

It has been known for some time that Kleinwort Benson Securities has been keen to break into the investment trust sector which is dominated by NatWest Securities, along with Smith New Court and S.G. Warburg. Margins tend to be better than in other parts of the equity business and there is the added bonus of winning big fees on corporate business.

When Kleinwort Benson launched its heavily oversubscribed European Investment Trust earlier this year it had to part with several million pounds of fees to rival brokers. By having its own investment trust sales team it could prevent this happening again and further its ambitions to become a big player in overseas investment trusts.

It is understood that the team defecting to KB is headed by Robbie Robertson and Roger Hullett and come from the London end of NatWest Securities' investment trust operation. The best investment trust teams use their research analysts to feed their sales force and it is significant that the two best-known analysts at NatWest Securities have not defected.

Vicky Sleddon, 27, who has been managing Kleinwort Benson's new £500m European Privatisation Trust, has been poached by Mercury Asset Management to help manage its £575m European Privatisation Trust. The two firms set up their new trusts within a few weeks of each other and to date Mercury has performed slightly better. William Hall

Non-executive directors

■ Joan Bingley, retired company secretary at MAL at CADOGAN MANAGEMENT.
■ Engine McCarthy at WOODCHESTER INVESTMENTS; Arnaud de Villepin has resigned.
■ Michael Sutton, a director of Singer & Friedlander, has resigned.
■ Brian Clayton, chairman of Bridon, as chairman at DSRM, in succession to Derek Mate.
■ Graham Lockwood, retired deputy chairman and group actuary of Eagle Star, at LONDON AND MANCHESTER GROUP.

■ Lord Douro, deputy chairman of Vendome Luxury Group, as chairman of FRAMLINGTON GROUP in succession to Mark St Giles who remains on the board.

■ Ian Lindsey, a director of Save & Prosper and a member of the Royal Air Force Volunteer Reserve who spent two months assisting public relations in the Gulf war, at NAAFI.

■ John Parnaby, md of the electronics systems businesses in Lucas Industries and chairman of the government's LINK r&d committee, at SCOTTISH POWER.

■ Ross Marks has resigned from ROSS GROUP.
■ Brian Cooper at SILENTNIGHT HOLDINGS.

HSBC's Dick Peterson moves to New York



Good news for the over-fifties. Dick Peterson, a 58-year-old ex-Chase Manhattan banker, has just been appointed chief executive of HSBC Holdings' New York corporate banking business.

In an industry which sometimes seems to worship youth, Peterson has survived longer than many of his contemporaries. He worked for Chase in Los Angeles, London and New York, and joined Midland Bank in 1983 at the behest of Herb Jacobs, another ex-Chase banker.

Although Midland Bank's US ambitions were cut short by its disastrous acquisition of California's Crocker Bank, and Midland was itself acquired by HSBC in 1992, Peterson opened

Midland's branch in New York in 1983 and has soldiered on when others have opted for early retirement.

Peterson has no plans to do the same because he still enjoys the business. A former colleague at Chase describes Peterson as a "tremendously experienced guy" who has very good interpersonal skills, sound judgment and is "very good with clients". Peterson would be the first to admit that he is not the only banker with 30 years' experience under his belt with these attributes. But he is one of the last to be still climbing the promotion ladder.

His new job involves integrating the New York corporate banking businesses of Midland and the Hongkong and Shanghai Banking Corporation into a new unit called HSBC Corporate Banking. It will work closely with HSBC's Marine Midland Bank. William Hall

Richard Kellett-Clarke has been appointed md of AFP-EXTTEL NEWS, the joint venture between Agence France-Presse and Extel Financial, part of the FT.

Albert Stocker, formerly md at Swiss Bank Corporation, has been appointed head of EUROPEAN CAPITAL's project finance department.



"Ten years ago I was a tank commander based in West Germany. If anyone had told me that a decade later I would be swapping vodka toasts with Russian tax officials in St Petersburg, I would have said they were mad."

Now 36, Stuart Leasor (above) hops round east Europe, helping governments spend European Union grants on public relations campaigns to persuade recalcitrant citizens to pay their taxes.

He persuaded the Polish finance ministry that publishing a 100-page guide to the new tax laws for every household was not a great idea - Poland ended up gathering 7 per cent more VAT than it had hoped for, saved 450,000 Euros by running a successful Bulgarian VAT campaign rather more cheaply than anyone imagined possible; and has made sure that all 89 oblasts in Russia now have a tax information office.

His small pr firm - Woodstock Leasor, formed with Sarah Tubbs, formerly of Dewe Rogerson - now has people working throughout east Europe; clearly his prospects are good. He must - he's planning to marry a Kazakh working in Kiev. Gary Mead

Julian Rivers has been appointed commercial development director of PENTOS; he is succeeded as marketing director of Dillons by Stephen Dunn, formerly marketing director of Thorntons.

Rosie Hill-Davis, head of programme planning at Carlton, has been appointed to the same job at BSkyB. Tim Riordan, Carlton Television's director of broadcasting, moves to the same job at BSkyB.

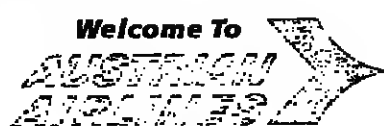
Vincent O'Brien, head of presentation at BSkyB, is appointed director of broadcasting at LWT.

John Curtis, formerly md of Initial Supplies, has been appointed md of RELIANCE SECURITY SERVICES.

The best connections to the East

Amsterdam	dep. 05:05	Bratislava	arr. 13:45
Berlin	dep. 05:50	Bucaresti	arr. 14:35
Brussels	dep. 05:05	Budapest	arr. 12:40
Düsseldorf	dep. 05:15	Kiev	arr. 14:50
Frankfurt	dep. 05:30	Krakow	arr. 12:55
Geneva	dep. 05:45	Ljubljana	arr. 15:40
Göteborg	dep. 07:30	Minsk	arr. 14:55
Hamburg	dep. 05:45	Moskwa	arr. 14:10
Helsinki	dep. 05:05	Odessa	arr. 15:05
Köln	dep. 05:05	Praha	arr. 15:45
London	dep. 07:05	St. Petersburg	arr. 16:15
Madrid	dep. 05:05	Sofia	arr. 14:40
Milano	dep. 05:15	Timisoara	arr. 14:35
München	dep. 05:25	Tirane	arr. 14:05
Paris	dep. 05:40	Vilnius	arr. 14:55
Roma	dep. 05:55	Warszawa	arr. 12:45
Stockholm	dep. 05:30	Zagreb	arr. 12:45
Stuttgart	dep. 05:45		
Torino	dep. 05:15		
Venezia	dep. 05:05		
Zürich	dep. 05:25		

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مكتبات الامم المتحدة

Cinema/Nigel Andrews

Yin and Yang of festivals

- THE NIGHTMARE BEFORE CHRISTMAS (PG)**
Henry Selick
- DEAR DIARY (15)**
Nanni Moretti
- STRAWBERRY AND CHOCOLATE (18)**
Tomas Gutierrez Alea and Juan Carlos Tablo
- I LOVE TROUBLE (PG)**
Charles Shyer
- A GOOD MAN IN AFRICA (15)**
Bruce Beresford

The *Nightmare Before Christmas* fills us with terror. Not because it is frightening but because it is so good. Watching it, all our delicate preconceptions about popular movie-making start sliding around like tables on a swell-tossed ocean liner.

We thought that Hollywood never extended itself in the cause of sophisticated anarchy. We also thought that it never fashioned feature-length animated films that catered for adults as much as for children. But this puppet phantasmagoria, with its stop-motion figures and crazed settings plundered from German Expressionism, should delight the over-forties as well as under-forties.

We start in Halloween town, where the rocky landscape is combed and curled like a frozen seascape and where strange-shaped houses (a witch's hat, an octopus) disburse stranger-shaped citizens. The Mayor has a revolting head with two faces: one for beaming at the electorate, one for gnashing covert teeth. The local Mad Scientist is part human, part cyber-duck. And our hero, accompanied by a ghostly flying dog who seems made from origami, is a long-legged, wire-thin dandy called Jack. (Short for Giacomo?)

He is the Pumpkin King. But bored with Halloween, he wanders into the woods one day, stumbles down an Alice-like tunnel and discovers Christmastown. Snow! Cold! Oh! Good cheer! He sings a song - the best in the movie, called "What's

this?" - and then hurries home to report his delight at finding a new market for trick-or-treatism.

I shall reveal no more: or only to say that Santa Claus might be captured by the Halloweeners; that Pumpkin Jack might take over his beard, red coat and reindeer; and that Christmastown will almost certainly call out the police when shrunken heads start falling down their chimneys and giant toy snakes eat their Christmas trees.

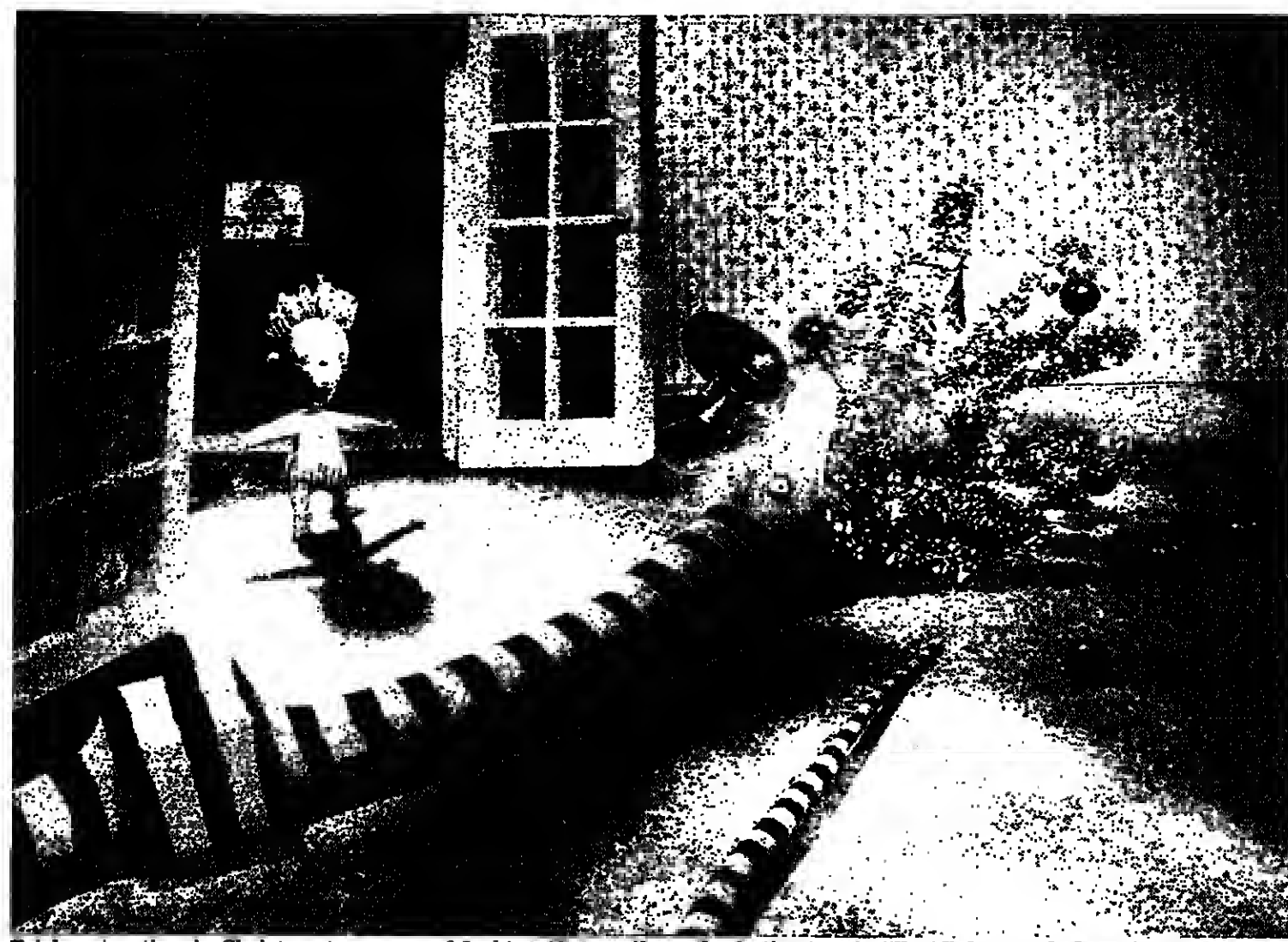
I cannot remember when I last heard the sound of happy, frequent laughter at a Monday morning press show. But a film like this rejuvenates everyone. If we thought that Tim Burton, the producer and original story writer, had grown old with success after *Batman*, here he is returning to the fiery-bright mischiefs of *Beetlejuice*. And director Henry Selick marshals an animation and special effects crew who must have been high and wild on overtiredness. (A week's work in stop-motion produces about ten seconds of film.)

Nightmare is 76 minutes of genuine merriment at the expense of regimented merriment. Christmas is mocked, battered and assaulted: from the Halloweeners' atonal rendition of "Jingle Bells" (sounding like Schoenberg performed in a morgue) to the scene in which a Santa Claus sleigh is unceremoniously blown from the night sky by anti-reindeer guns.

Anarchic? No doubt. Mean-spirited? Never. The film pushes on, via songs, force and decorative delirium, to an ending in which Christmas and Halloween are both allowed their pre-eminent places as the great Yin and Yang - or Jekyll and Hyde - of human festivals.

The week gets better. Nanni Moretti's *Dear Diary* is hilly in three parts: an episodic, sumptuously paranoid comedy from the Italian performer/filmmaker - here playing himself - who makes Woody Allen seem a well-adjusted extrovert.

In part one our hero, a bearded lankshank who might have strayed from an El Greco painting, roams around Rome on his Vespa, voice-overing his thoughts on life, love and cinema. He lists favourite films (*Flashdance* and unfavourable ones (*Henry: Portrait of a Serial Killer*); he fantasises revenge scenarios on



Trick-or-treatism in Christmastown: one of Jack's 'gifts' swallows the festive tree in 'The Nightmare before Christmas'

film critics: he sobers up for a visit to Pasolini's death-place.

In part two he walks among the Aeolian Islands; where like the homonymous harp he is "played" by the winds of comic happenstance. One running gag concerns a friend addicted to TV soaps; another (inspired) takes off from the simple notion of children answering phone calls intended for adults.

In part three he becomes a medical guinea pig, as a chronically misdiagnosed skin itch turns out to be cancer. (He has since recovered.) Here and throughout, Moretti has the courage to let jokes go unforced. They become coloured with all the irony of quotidian calamity and textured with all the rueful hilarity of everyday frustration and disappointment.

Strawberry And Chocolate is a Cuban film about being gay, which earns it points for political nerve to add to those it can claim as a deft comedy of AC/DC manners. Straight David

(Vladimir Cruz) meets gay Diego (Jorge Perugorria). Diego introduces David to the sensual delight of Scotch whisky, opera records and - unselfishly - his man-hungry neighbour Nancy. David responds slowly and with shell-shocked look.

Between-whiles the two men chat about art, politics and homosexuality. When the director, that veteran movie guerrilla Tomas Gutierrez Alea (*Memories Of Underdevelopment*), fell ill with cancer, Juan Carlos Tablo completed the film. But you cannot see the joins. Senel Paz's screenplay is seamlessly and well-observed. And Havana itself winds around the cast like some rocco, affectionate ghost, or one of those playfully omnivorous snakes in *The Nightmare Before Christmas*.

A large snake should have been loose on both *I Love Trouble* and *A Good Man In Africa*. The first is a stuttering Julia Roberts/Nick Nolte comedy thriller set in the Chicago newspaper world; a place where long

raincoats and flying pencils do not automatically turn you into Cary Grant and Rosalind Russell (though a good script might help).

The second film is based on William Boyd's colonialism-spoofing novel *A Good Man In Africa* - which surely had some wit on the printed page - has been turned into something resembling a village theatricals version of Waugh's *Black Mischief*.

The village in question, though, is the Global Village, America's John Lithgow essays the frightfully British ambassador, Sir Arthur Fanshawe. Australia's Colin Friels attempts the frightfully English junior diplomat Morgan Leafy. And another Australian, Bruce Beresford, fairly frightfully directs.

One moment we are in "Carry on up the cleavage" vein, with Morgan losing his cool and his trousers to every eligible female in view (Joanne Whalley-Kilmer, Diana Rigg). The next moment we are wondering how to deal with the film's

one real human being who keeps wandering across the screen. He is Sean Connery as the titular good man, a doctor refusing to be corrupted by African political sleaze.

Connery's presence is so majestic that he exposes aesthetic fraud or triviality merely by standing next to it. The makers of this film should have left the gate open for him to escape the lot on day one. That way their *al fresco* children's party could have continued without the one reproving adult.

Connery has already escaped the *Highlander* saga. Only Christopher Lambert is left heaving the claymores in the tired and execratable *H3* (15, Andy Morahan). Why not see instead *The Seven Samurai*, Kurosawa's classic swashbuckler revived. Or - it is a busy week - you could catch a small but almost perfectly formed Hong Kong film at the ICA, *Days of Running Wild* (15). Hope, despair and comedy in the 1960s, caught on the wing by director Wong Kar-Wai.

Concert Maazel and the Bavarians

Great Orchestras of the World is a hold title for a concert series. It invites questions. The latest visitor to the Barbican was the Bavarian Radio Symphony Orchestra with its music director since last year, Lorin Maazel. The orchestra is well-known from its recordings with two earlier directors, Rafael Kubelick and Sir Colin Davis, as well as its radio concert broadcasts in Britain by the BBC.

Maazel offered two monumental symphonies as calling cards, Mahler's Ninth on Sunday evening and Bruckner's Eighth on Monday. Maazel is certainly a vivid conductor - some would say a bit of a flashy. It is hard to ignore his balletic manner on the podium, which veers between elegant nonchalance and a limp wrist at one extreme, and exaggerated miming of the expressive effect he wants to achieve at the other. But he certainly got results.

He had the strings seated in a different arrangement from usual, with the violas to his right, cellos facing the audience, and second violins behind the firsts on his left. This produced a good balance and it dramatised the contribution of the violas as well as allowing the cellos a more direct impact. All the strings played marvellously; the violins were warm and silky in the unfolding sighs of Mahler's first movement and superbly controlled, without any ragged attacks or frayed endings in the long, fading farewells of the fourth movement.

In the two middle movements the woodwind players enjoyed themselves visibly as well as audibly, smiling gleefully when the E flat clarinet squealed wildly in the Rondo-Burleske. For all that, the sound as a whole was perhaps too healthy and plump to be quite as sardonic as Mahler intended, and he might have wanted the second movement *Ländler* to be more clodhopping and moonish. Still, as a whole, it was a really committed involving performance.

Bruckner's Eighth Symphony on Monday evening was even finer, and gave no cause for questions about character. The warmth of the woodwind, with notable rapport between principal flute and clarinet, a beautifully focused oboe, the beefy and absolutely reliable brass - all were a joy. And again, those marvellous strings remained disciplined, strong and ardent in the severest test of their stamina.

The eighth has darker, more sinister shadows than Bruckner's preceding symphonies, and its sense of uplift is achieved through sometimes painful dissonances; yet they are rendered as objective natural forces by the immense spaciousness of the design and Bruckner's characteristically abrupt juxtaposition of material. Maazel, conducting from memory, steered with a totally satisfying sense of pace. The work lasted more than ninety minutes yet it never felt protracted; the audience sat rapt. The Bavarians certainly earned their place in this series.

Adrian Jack

Iwon't take my shoes off, don't worry," says the spongy heroine of *That Woman*, a new comedy by John Antrous. "I don't go in for familiarity."

Is this funny? In itself, not particularly. With that superb character actress Patricia Hayes, however, it is the first great hoot of a memorably hilarious evening. The character she plays - an old eccentric who keeps inviting herself into young Jack's flat, and anywhere else - is the kind of role we seem to have seen Hayes play a hundred times, and yet there is not a jot of staleness in it. Hayes's voice still ranges so easily from chest to head tones, from urgency to tremulousness, and her diction is so good, that by the time she has got to the juicy word "familiarity", slowly savoured, she has us in the palm of her hand.

That Woman is being presented upstairs in Riverside's Studio 3 as if its actors were delivering a BBC radio play, scripts in hand: which is a

Theatre/Alastair Macaulay That Woman: a tour de force

charming way of ensuring that Hayes herself, who alone seems in need of a script, need not undergo the old actor's nightmare of forgetting her lines. Indeed, since *That Woman* began as a pair of radio plays, *How I Met Franz* and *Rats*, little camouflage is involved.

Antrous's writing is a perfect vehicle for Hayes's gift for creating monstrous bizzarrie out of her hairless old-crone facade. (Would that we could hear again the tremendous Sarah Gamp she once created in Radio 4's *Martin Chuzzlewit*.) Her obsession here is that she has been the sexual plaything of the medical profession. By the time she has got to "I don't know when I last had a stethoscope on my

repressed his artistic talent: "She wouldn't let him express himself in oils." But her he painted: "Let yourself go into a pose of the southern seas," he said. "What bad she to offer him." "Unendurable pleasure indefinitely prolonged."

I would like to take Hayes's utterance of that last line to a desert island. But, then, she is uproarious in her myriad different ways of saying "Yes, dear," all of them loaded. And she is perfectly complimented by Brian Murphy and Peter Woodward. Murphy, a wonderful study in working-class perturbation, is a fine comic actor who is the more funny for giving every attention to Hayes and his co-actors; Woodward, with his striking presence, anchors the first half by playing the innocent deadpan dupe to this ego visitation. Philip Groot directs. On press night, the cast seemed scarcely able to suppress their own giggles. And we who watched gave our laughter full vent.

At the Riverside Studios, W6.

St Cecilia's Day celebrated

Three centuries ago the Stationers' Hall, around the corner from St. Paul's in Ave Maria Lane, used to promote celebrations of St. Cecilia's Day - November 22 - with music and banqueting. A stained glass window in their fine 17th-century hall depicts that patron saint of music.

A few years back some stationers, or anyhow some members of The Worshipful Company of Stationers and Newspaper Makers, must have remembered the old custom. Since 1982 there have been St. Cecilia-Fide concerts again, with baguets; next year there will be a five-day mini-festival (sponsored by the FT, as it happens).

These days, the obvious thing to put into a 17th-century hall is a period-instrument band. The Stationers' Hall has the Fiori Musicali, a baroque ensemble (with chorus) founded by their

Penelope Rapson. On Tuesday they gave thoroughly attractive performances of Purcell's *Fuerial Music* for Queen Mary, and Bach's *Magnificat* in D and his A minor concerto for violin.

The soloist in the latter was their leader Peter Fender: properly a *primus inter pares*, not a commanding voice (baroque violin-technique hardly permits of domineering brilliance), but notably subtle in his florid Andante excursions. In the great *Fuerial Music* the preludial and concluding marches and canzonas went to sacbutts and "flat trumpets", with processing mourning drums, to imposing effect, and the chorus enunciated the "Funeral Sentences" - early Purcell anthems, in fact: nobody knows whether they were part of the original package - with lucid eloquence.

Later, we admired Dr Rapson's unhesitating dispatch in the Bach *Magnificat*. It empha-

David Murray

Sponsored by Sinclair Roche & Temperley, Galfrath's, Twinstar Chemicals, Kores Nordic GB and Spicers

INTERNATIONAL ARTS GUIDE

- PARIS**
- OPERA/BALLET**
Champs Elysees Tel: (1) 47 23 37
21/47 20 08 24
- La Dame de Pique: opera by Tchaikovsky. Director Valery Gergiev at 7.30 pm; Nov 25, 26, 27; Dec 1, 2
 - La Khovantchina: opera by Mussorgsky at 7.30 pm; Nov 29, 30; Dec 3, 4
- BERLIN**
- OPERA/BALLET**
Deutsche Oper Tel: (030) 41 92 49
- Dialogues des Carmelites: by Poulenc, in three parts. A new production directed by Ginter Kramer at 7.30 pm; Nov 25, 28; Dec 1
 - Fidelio: by Beethoven. Conductor Jiri Kout at 7.30 pm; Nov 24
 - The Magic Flute: by Mozart. Conductor Foster/Lang-Lessing/Soltész at 7 pm; Nov 26 (6 pm), 30
- BONN**
- OPERA/BALLET**
Oper Der Stadt Tel: (228) 7281

- Il Guarany: by Antonio Gomes, in Italian with German surtitles. Conductor John Neschling. Production by Werner Herzog at 8 pm; Nov 30
 - La Fanciulla del West: by Puccini, in Italian with German surtitles. Conductor Eugene Kohn, production by Gian-Carlo del Monaco at 7 pm; Dec 2 (8 pm)
 - La Traviata: by Verdi. A new production conducted by Eugene Kohn, with production by Jürgen Rose, in Italian with German surtitles at 8 pm; Nov 26 (7 pm); Dec 4 (7 pm)
 - The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced and choreographed by Yuri Vámos, conductor Michel Sesson at 7 pm; Nov 27; Dec 1 (8 pm), 3
- ROME**
- Teatro Dell'Opera Tel: (06) 481801
- L'Arlésiana: by Bizet at 7 pm; Nov 25, 26, 27
- AMSTERDAM**
- CONCERTS**
Het Concertgebouw Tel: (020) 671 8345
- Bernard Haitink conducts the Concertgebouw orchestra with soloists Charlotte Margiono and Jari van Nes to perform Mahler at 8.15 pm; Nov 24
- GALLERIES**
Rijksmuseum Tel: 020 673 21 21
- Art of Devotion 1300-1500: major winter exhibition focusing on the spiritual function of objects in the medieval period; from Nov 26 to Feb 26 (Not Sun)
- OPERA/BALLET**
Het Muziektheater Tel: (020) 551 89 22
- Roca: new production of the opera by Andriessen. Directed by Peter Greenaway at 8 pm; Nov 25, 28
- LONDON**
- CONCERTS**
Barbican Tel: (071) 638 8891
- Gale Concert London Symphony Orchestra with mezzo-soprano Marilyn Horne and conducted by Marvin Hamlisch. Includes Hamlisch's "The Anatomy of Peace" at 7.30 pm; Dec 1
 - Grand Operatic Evening: National Symphony Orchestra with soprano Susan McCulloch under the direction of Martin Merry perform a variety of operatic pieces at 7.30 pm; Dec 3
 - Mozart Idomeneo: Sir Colin Davis conducts the London Symphony Orchestra at 7 pm; Nov 25, 27
 - Festival Hall Tel: (071) 928 8800
 - Russia Old and New: Royal Philharmonic Orchestra with the Brighton Festival Chorus, London Choral Society and conductor Vladimir Ashkenazy perform Schostakovich and Rachmaninov at 7.30 pm; Dec 5
 - Garrick Tel: (071) 494 5085
 - Koninklijk Concertgebouworkest: with pianist Evgeny Kissin and conducted by Sir Georg Solti, play Beethoven, Bartok and Kodaly at 2.30 pm; Nov 26, 29; Dec 2
- GALLERIES**
Barbican Tel: (071) 638 8891
- A Bitter Truth: a multi-media exploration of changes in attitudes towards World War 1 throughout its

- duration; to Dec 11
- Haydn Tel: (071) 281 0127
- Romantic Spirit in German Art 1790-1990: examines work of early Romantic painters. Includes section on German Expressionists; to Jan 8 National Gallery Tel: (071) 839 3321
- Allegory: selection of paintings from the permanent collection on the theme of allegory; to Dec 4 (Not Sun)
- Royal Academy Tel: (071) 438 7438
- The Glory of Venice: a major survey of Venetian art in the 18th century; to Dec 14
- OPERA/BALLET
Barbican Tel: (071) 638 8891
- The Kirov Opera: director Valery Gergiev brings his entire company to the UK for just one night to give the first complete British performance of Rimsky-Korsakov's opera, The Legend of the Invisible City of Kitezh at 7 pm; Nov 28
- English National Opera Tel: (071) 632 8300
- Anadine on Naxos: by Strauss. A Graham Vick production at 7.30 pm; Nov 25; Dec 1
- Khovantchina: new production of Mussorgsky's opera. Director Francesca Zamballo at 8.30 pm; Nov 24, 30; Dec 3
- Royal Opera House Tel: 071 240 1300
- An Ashton Celebration: The Royal Ballet Company pays tribute to its founder choreographer, who would have been 90 this year, with a short festival of his work consisting of 12 ballets and diversissements. Performance includes a new production of Daphnis and Chloé by Ravel at 7.30 pm; Nov 28, 30
- La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five

- performances, then Philippe Auguin. In Italian with English surtitles at 7.30 pm; Nov 25, 29; Dec 2, 5
 - Mixed Programme: Includes the World Premiere of Michael Clark's New Clarke Ballet, Fearful Symmetries choreographed by Ashley Page, and Symphony in C by Bizet, choreographed by George Balanchine at 7.30 pm; Dec 1
 - The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowling, set designed by Marie Bjornson at 7.30 pm; Nov 26 (2 pm); Dec 3 (2 pm)
 - THEATRE
Gielgud Tel: (071) 494 5065
 - Hamlet: by Shakespeare. Directed by Peter Hall, designed by Lucy Hall. With Stephan Dillane, Michael Pennington, Donald Sinden and Gina Bellman at 7.15 pm; to Feb 4 (Not Sun)
 - National, Olivier Tel: (071) 928 2252
 - The Seagull: by Chekhov, in a new version by Pam Gorm. Sat mat at 2pm at 7.15 pm; Nov 24, 25, 26
- NEW YORK**
- GALLERIES**
Museum of Modern Art Tel: (212) 708 9480
- A Century of Artists' Books: Exhibition of 140 books from some of this century's foremost artists; to Jan 24
 - OPERA/BALLET
Metropolitan Tel: (212) 362 6000
 - Don Giovanni: by Mozart, sung in Italian at 8 pm; Nov 25, 28; Dec 2
 - Lady Macbeth of Mtsensk: by Shostakovich at 8 pm; Nov 26, 30; Dec 3
 - Madame Butterfly: by Puccini at 8 pm; Dec 1, 5
 - Rigolatto: Italian opera by Verdi
- at 8 pm; Nov 26, 28; Dec 3
 - New York State Theater Tel: (212) 870 5570
 - The Nutcracker: by Tchaikovsky, performed by the NY City Ballet. Tue-Thu 6pm. Fri 8 pm. Ring for other times and matinees; from Nov 30 to Dec 31 (Not Mon)
 - THEATRE
Walter Kerr Tel: (212) 239 6200
 - Angels in America: Tony Kushner's Tony-award winning play. Sun mat at 3pm. Wed., Thurs., Sat. at 8 pm; to Dec 4
- WASHINGTON**
- CONCERTS**
Kennedy Centre Tel: (202) 467 4600
- Los Angeles Philharmonic: Conducted by Esa-Pekka Salonen, with pianist Olli Mustonen play Lutoslawski, Ravel and Sibelius at 5 pm; Nov 26
- GALLERIES**
Phillips Collection Tel: (202) 387 2151
- Pictographs of Adolph Gottlieb: exhibition of one of the founding members of the New York School; to Jan 2
 - OPERA/BALLET
Kennedy Centre Tel: (202) 467 4600
 - Le Nozze di Figaro: by Mozart sung in Italian with English surtitles at 8 pm; Nov 25, 27
 - Washington Opera Tel: (202) 416 7800
 - Faust: by Gounod. Director, Ellen Douglas Schläpfer, conductor, Richard Bradshaw. Faust played by Jianyi Zhang. In French with English surtitles. at 7 pm; Nov 26

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Bell ringers for a bright future



BOOK REVIEW

The Bell Curve deserves attention not because it revives dubious claims about large ethnic differences in intelligence, but because it makes a plausible case that individual brain power or "cognitive ability" is a far more important determinant of economic and social success than hitherto recognised. This is a "big idea" that, if correct, is likely to exert considerable influence on public policy in coming decades. Skeptics should note that Charles Murray, an early critic of welfare spending, has unusually sensitive intellectual antennae.

Murray and his co-author, the late Richard Herrnstein, a Harvard psychologist, argue that variations in IQ help explain many puzzling social phenomena. They believe incomes are growing more unequal, even for people with similar qualifications, in part because economic competition is forcing employers to reward personal productivity, which depends largely on IQ.

Low intelligence, meanwhile, appears to be closely correlated with nearly all social problems, including poverty, illegitimate births, school drop-outs, welfare dependency, divorce and crime. To give one example, the proportion of American whites below the poverty line is 30 per cent for the "very dull" (IQs below 75) against 2 per cent for the "very bright" (IQs above 125).

The point the authors drive home repeatedly is that IQ has become a much more important determinant of an individual's life chances than the socio-economic class of the parents - the factor that most researchers tend to emphasise. Thus a bright child from a poor background has a much better chance of graduating from college than a dull child from a privileged background.

Intelligence was once fairly evenly distributed throughout society; most high IQ individuals were neither well-educated nor rich because arbitrary economic and social barriers prevented their advancement. Ironically, say Murray and Herrnstein, progress toward the liberal goal of genuine

THE BELL CURVE:
Intelligence and Class
Structure in American Life
By Richard Herrnstein
and Charles Murray
The Free Press, 845 pages, £25/30

equality of opportunity is causing a pernicious new form of social stratification - an aristocracy of the intellect. To a far greater extent than before, the very bright are monopolising elite universities and hogging the best jobs in "high IQ" fields, such as investment banking, law, medicine and the higher reaches of public policy, academia and the media. These meritocrats tend to be segregated from the rest of society - financially, culturally and even physically (via private security guards).

You may object that this puts a ridiculous emphasis on IQ: surely many other qualities such as perseverance, integrity and sociability also influence personal performance. The authors dub this the "compensating quality fallacy": these other qualities are important but people with high IQs are no less likely to possess them than the less able, they say. Superior cognitive ability thus becomes the determining advantage: hence its power as a predictor of performance.

The book invites criticism on many grounds. The argument about social stratification by IQ, for example, is supported mainly by anecdotal evidence; the authors do not establish a strong statistical correlation between IQ and earnings.

And since the authors believe such stratification could undermine civil society, it is curious that they urge a shift of educational resources toward gifted children; their analysis surely suggests that it is the less able who need more help. The notion that low IQ is the most important cause of social problems also sits oddly with the experience of the past 30 years: crime, welfare dependency and illegitimacy have mushroomed, yet measured IQ has risen over this period, especially at the bottom end.

More controversial is their incendiary claim that the gap between the average IQ of US whites and blacks is not only large but unlikely to contract

much in the foreseeable future. They need this finding to justify their impassioned critique of "affirmative action" policies to help minorities. If you allow for ethnic differences in IQ, they claim, many of the alleged signs of discrimination against blacks disappear or are reversed. Holding IQ constant, blacks earn nearly as much as whites and are more likely to graduate from college and enter elite professions. Blacks only seem to be discriminated against because, as a group, they have low IQs.

Yet Murray and Herrnstein admit that environmental factors account for 40-60 per cent of differences in IQ. Blacks are certainly less socio-economically privileged than whites, so a substantial (but maybe temporary) measured IQ differential is to be expected.

Moreover IQ is itself a rather fuzzy concept: the authors note that average IQs may have risen as much as 15 points in just two generations (a phenomenon known as the "Flynn" effect). The only credible explanation is an improved environment for example better education and nutrition, especially for the poor. Again the implication is that black and white IQs will tend to converge as environmental differences are reduced - a trend perhaps already evident in school test results. In the long run, colour-blind social policies are desirable; individuals should be judged as individuals, not as members of ethnic groups. But if IQ differentials mainly reflect disparities in environment rather than innate differences, short-term biases in favour of certain groups are not so illogical.

The authors deserve great credit for attempting to smash what has become a ridiculous taboo on open discussion of IQ differences - and for making a complex argument lucid. They may be exaggerating the significance of IQ, but we will not know for sure until other researchers follow their lead into forbidden territory. My guess is that *The Bell Curve* will trigger an avalanche of research into the social and economic consequences of IQ variations.

Michael Prowse

The UK chancellor, Kenneth Clarke, seems to have been born under a lucky star. For it is difficult to remember when the economic and budgetary outlook seemed better or when mainstream economists have looked more uncomfortable. The real hero of the hour is, however, our old friend "self-correcting economic forces".

The new *National Institute Economic Review* is disarmingly frank about how conventional expectations have been confounded.

● The rate of increase of wages and prices has remained low despite the 1992 post-ERM devaluation.

● The current balance of payments has improved despite a recovery in domestic demand faster in the UK than in its main trading partners. Indeed, as cautious an economist as Andrew Sentance asks in the rival *London Business Economic Outlook*: "Is the UK current account moving into surplus?" It probably is in surplus already if overseas assets are valued properly.

● Consumer spending continues to rise despite the tax increases announced in two 1993 Budgets, some of which have still to come into effect.

● Unemployment continues to fall despite the earlier conventional view that "even" resumed economic growth would not make a dent in it.

The NIESR cautions us against assuming another economic miracle, but does so for interesting reasons. It suggests that the pressure of demand in both goods and labour markets "may have a more marked effect on wage and price setting than we had realised".

You can say that again. The improvement in trade performance is rightly said to date back to the 1980s. But the recent narrowing of the trade gap has taken place despite favourable movements in the terms of trade - the opposite of what is supposed to happen after devaluation.

Cynical readers should note that it is not the tradition of political economy from Adam Smith onwards that has been discredited: nor has the subsequent analysis of the main causes of both market and government failure. The discomfort has been felt at two extremes - the mainstream short-term economic modellers and those who believe financial markets are always right.

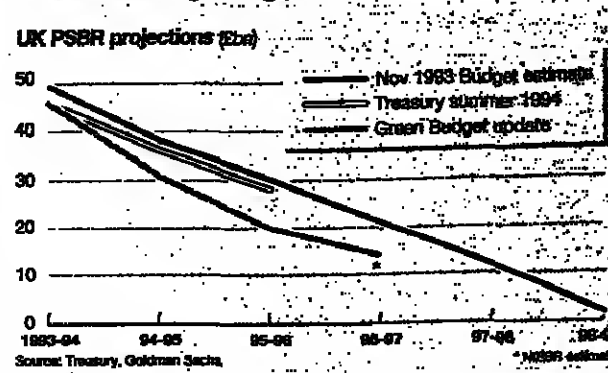
If the economic prospect is good, the budgetary outlook is "brill" (upper-class female shorthand for brilliant). It is

ECONOMIC VIEWPOINT

The outlook for the Budget is 'brill'

By Samuel Brittan

The vanishing budget deficit



Source: Treasury, Goldsmith Sachs, NIESR estimates

only a year and a half ago that the £50bn UK public sector borrowing requirement, originally estimated for 1993-94, was the one economic number everybody knew. Indeed, it was thrown at one by the most surprising people and quite often soon followed by demands that more should be done to stimulate the economy.

The £50bn figure always seemed an exaggeration, and has now been revised down to £46bn. The Treasury projection of a contracting deficit all but disappearing near the end of the decade was almost universally derided. Yet the latest projections show the deficit has been contracting ahead of schedule. Borrowing in 1994-95 is turning out at little more than £30bn, and at £20bn in 1995-96, according to updated Green Budget projections.

Goldman Sachs, which originally made the projections for the Green Budget in October, has since revised downwards by £8bn its projection of next year's public sector spending. For it now believes that the chancellor will try to get the full benefits of lower-than-expected inflation in a cut of £6bn in the public spending control total and that there will be further savings in cyclical social security spending and in debt interest.

We can then expect a learned and inconclusive debate about whether the chancellor has tightened fiscal policy and can thus afford to pause before raising interest rates again, or whether the Exchequer finances are simply benefiting from the economic upturn. Hoare Govett has made an illuminating analysis of the improvements in the fiscal outlook over the three years between 1993 and 1996, estimated at 4% percentage points of gross domestic product. Business cycle factors are said to account for 2% percentage points, pre-announced tax increases for 2% points and tighter spending control for a further 1% points. Falling asset sales are an influence in the

opposite direction. The point, however, is that tighter fiscal policies are *already* in place. The chancellor will mainly allow events to take their course and introduce a so-called neutral Budget.

Much past experience, from President Lyndon Johnson's 1960s tax increase to pay for the Vietnam war onwards, has suggested that fiscal tightening - whatever its other virtues - does little on its own to slow down a rapidly expanding economy. The NIESR estimate of an increase in non-oil GDP of 3 per cent in 1994 may not have adequately taken into account the very recent upward revision in the national income estimates. Some 3% per cent is a more likely guess - well above the most optimistic estimates of the trend growth of output. Now that the capacity gap looks near to closing, a slow

down will be necessary.

The argument from growth and capacity estimates is clinched by the signs that business is looking for an opportunity to pass on in higher prices the increase in costs in components and materials already in the pipeline. The rapid and unforeseen revival of nearly all other economies, including the continental European ones, will add to demand pressures in the UK, as will the rise in investment taking place despite the third-quarter hiccup.

The interrelated problems which non-inflationary growth on its own will not solve are structural unemployment and widening pay differentials. The most important aspect of the Budget - one which financiers are bad at judging - is what Clarke does to improve work incentives. Improvements have to be made both in the incentives for workers to move off

the dole and for employers to offer jobs to less skilled workers. These problems were analysed by Stephanie Flanders in yesterday's FT. The distinctions that need to be made are between kick-start changes, such as relieving newly employed workers from National Insurance and/or income tax for a limited period, and more permanent top-up payments which continue as long as needed.

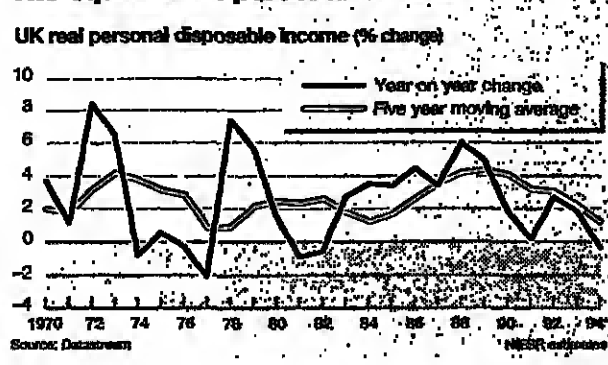
Meanwhile the puzzle remains why the economic upturn still leaves so much of the electorate in such a sour mood. A brave attempt at an answer has been made by Peter Spencer and John Curcio in a Kleinwort Benson paper. They themselves identify the missing ingredients as the absence of increases in working hours normally experienced at this stage of recovery, saying that higher demand has been met from productivity instead. They believe this absence makes workers insecure about their jobs.

It is a brave try, but unconvincing and old-fashioned. Paid overtime is largely a blue collar phenomenon. Fears over job security are felt much more widely among white collar and professional workers. There is, however, a traditional type of economic explanation to hand. This is that real disposable income has been under pressure for several years. It stagnated during the recession and has now fallen again, against a long-term upward trend of 2.7 per cent per annum.

The fall in real disposable income is partly the mirror image of the shift of resources into exports and investment for which economists have been crying out for decades. But it is also a mirror image of the increase in the tax burden imposed to improve government finances. Consumer spending is still doing pretty well, but at the expense of a steeply falling savings ratio, which averaged 12% per cent in 1992-93 and is expected by the NIESR to fall to 8% per cent next year.

Increased spending financed from reduced saving no doubt does not feel as good as increased spending financed by higher real post-tax incomes. But there are clearly more deep-seated factors, such as the trend away from "jobs for life" which is being experienced in all countries. Solutions will not be found in traditional party political 10-point programmes which imply that all change must come from government.

The squeeze on personal income



Source: Department of Economic Affairs

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Plan offers no renaissance for Florence

From Eva Bulatti.
Sir, We read your article, "David and the car Goliath" (October 31) on the new urban plan for Florence, with great interest. However, we take a different view on a number of points.

First, the Franchini-Vittorini plan is not based on "mixed development" principles. For instance, the 1.6km square metre Fondiaria area - very large by our standards and currently empty - will become an extended dormitory containing 2.2m cubic metres of new buildings. Originally, a large park was planned here, in a town in which open and

green spaces are as precious as historical monuments.

Second, the so-called Fiat-Novoli plan has been made possible by the demolition of the Fiat factory - again, this is at odds with the mixed development concept.

Further, the Fiat-Novoli project offers no solution to the traffic and mobility problem, while it adds thousands of inhabitants - plus cars - to a heavily polluted area. A total of 6m cubic metres of new buildings, mostly apartments/houses, are planned in a town where the population is falling and where there are 18,000 empty flats.

Florence is strangled by traffic, but the new plan offers no solution in terms of streets, public transportation, even underground car parking. And there is bad news for tourists - the Michelucci-designed railway station is to be demolished and replaced by the badly served Campo di Marte station on the periphery. Nobody coming into Florence by train will again have the cupola by Brunelleschi as their first view of the city.

The plan will cause disruption for 10 to 15 years. Why? Because the Florence administration accepted in the plan the Italian Railways high-speed

project. This will cost some £600m, merely to allow 10 per cent of train passengers to save 20 minutes on the Florence to Rome journey and 40 minutes between Milan and Florence.

It is hard to believe that Florence will achieve a second renaissance as a result of Dr Franchini's project. Many intellectuals, environmentalists, political groups in the town council, and many citizens, oppose it.

Eva Bulatti,
"Lavori in Corso" town council group,
Florence, Italy

Solvency of pensions is a decision for government

From Mr P N Thornton.
Sir, Norma Cohen's article, "Actuaries attack plan on pension solvency standards" (November 18), and Lex ("Solvency standards", November 21) refer to the proposed minimum solvency requirement (MSR) which will be introduced in this year's pensions bill. The articles rightly identify a debate which has gone on since the Goode Committee published its report, on the basis for the MSR and, in particular, the extent to which equity returns are reflected in it.

The fundamental issue at stake is the choice between two definitions of a minimum solvency requirement. One is an MSR which provides a very high degree of security for the members' benefits covered. This implies a relatively high proportion of gilts and, for some schemes, could have potentially costly implications, as in a significant number of cases they will need either to increase funding targets or

adjust the investment strategy which they would otherwise have followed, or both.

The other is an MSR which includes a more significant equity element. This will cause fewer problems for schemes, but somewhat less certainty about the benefits being secured for the members has to be accepted. It is about this choice that there has been so much debate within the actuarial profession. This debate has been lively, but I am glad to say not acrimonious. We have worked closely with the government officials concerned to investigate the alternatives, but in the end we have made it clear that we believe the job of striking the right balance is one for government and not for the actuarial profession.

P N Thornton,
chairman pensions board,
Institute of Actuaries,
Faculty of Actuaries,
Staple Inn Hall,
High Holborn,
London WC1V 7JQ

Arguments in support of boxing not substantiated

From Dr Fleur Fisher.
Sir, Nigel Spivey's article, "Punch drunk and proud" (November 19/20), reshapes the over-used and unsubstantiated arguments in favour of boxing. His view reflects the current attitude of many of boxing's supporters.

With the evidence for chronic and acute damage in professional and amateur boxers increasing by the year, it is difficult for supporters to claim no damage is occurring. Boxing supporters therefore turn to their back-up arguments regarding the benefits of boxing for young boys and to the relative dangers of other sporting activities.

Boxers must be sick and tired of being told that, if they were not boxing, they would be unable to overcome "their disadvantages". The situation for young people in inner cities is of great concern to doctors, but the BMA would recommend improvements in housing, unemployment, education and leisure facilities rather than promoting an activity which

leads to chronic brain injury and life-long suffering.

As for comparisons with the dangers of other sports, the data are not beyond question. The one distinguishing feature of boxing is that there are no accidental injuries; each blow is a legitimate and intentional part of the sport. If all the incidences of significant blows to the head were recorded as injuries in boxing, as they are in other sports, the data would without doubt reveal that boxing is a uniquely dangerous activity.

Let us hope that the armed forces give this new scientific evidence the respect it deserves, rather than casting it aside in favour of unsubstantiated claims about boxing's character building and disciplining effects.
Fleur Fisher,
head of ethics,
Science and Information
Division,
British Medical Association,
BMA House,
Tavistock Square,
London WC1H 9JP

Cheers for a tight quango

From Mr T W R White.
Sir, Re your article, "Labour attacks ministers over spending on wine" (November 21), is Mr Alan Milburn, the Labour MP, a teetotaler?

I am sure the Labour party serves wine at its official gatherings and I would have thought Sir Ewen Ferguson, head of the government hospi-

tafity fund advisory committee for the purchase of wine, should be congratulated for providing wine at an average of 95.28 a bottle. He also seems to run a tight quango if it only costs £1,500 a year to run.
T W R White,
48 Somerset Way,
Richings Park,
Iwer, Bucks SL0 9AF

An offer they could not refuse

From Mr R T D Wilmot.
Sir, It is not surprising that the Isles of Scilly top the school league table of 108 local authorities ("Exam results improving, league tables show", November 22), as Scillonians enjoyed the benefits of compulsory education years before the mainland. This was

due to the foresight of that benevolent autocrat, Augustus Smith, who charged Scillonians a penny a week for attendance but tuppence if they played truant. Is there a lesson here?

R T D Wilmot,
12 Kylesrome House,
Cundy Street, London SW1



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Sanctions contre Tokyo: Washington choisit la modération

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Thursday November 24 1994

The markets out of sorts

This week's giddy slide on Wall Street, which has precipitated sharp falls in stock markets around the world, was surprising chiefly for its late arrival. US equities have long looked fully valued and their resistance to the pull of rising bond yields over the past 12 months had all the appearance of financial levitation. That impression was reinforced by equity investors' insouciant response to the tightening of US monetary policy since February. Whatever happens in the short run, it is hard to believe that stock prices can return to peak levels in a hurry. The more pressing question is whether the slide will accelerate.

The starting point for any assessment must be the peculiarities of an economic cycle in which securities markets have been heavily distorted by the efforts of the US Federal Reserve to prevent a debt crisis turning into a credit crunch. The means employed by the Fed to achieve this end was to maintain a steep yield curve: short-term interest rates were kept low for an abnormally long period relative to bond rates. Banks were thereby encouraged to borrow cheaply to invest in higher yielding government IOUs. The resulting profits helped restore their capital base, permitting them to finance the economic recovery.

Mutual funds

The strength of the recovery is a measure of the success of the Fed's earlier policy. Yet one important consequence of that policy was that savers removed money from low-yielding bank deposit accounts and certificates of deposits, and put them into bond and equity mutual funds, which offered either a higher income or the prospect of capital growth. By last year the mutual fund industry had acquired \$670bn of equities and \$760bn of bonds, in addition to its money market fund holdings of \$590bn. Together these funds of nearly \$2,000bn were equivalent to about 25 per cent of all US bank deposits, against only 10 per cent in the early 1980s.

The bond market collapse which followed the Fed's decision to start tightening policy in February has already caused the flow of money into bond mutual funds to dry up. The flow into equities has so far merely slowed down. Yet the

recent successive rises in US short-term rates point towards lower equity valuations and a shift of mutual fund equity money back into bonds and deposits.

Both in the US and across the world, economic recovery has proved for stronger this year than most forecasters expected. That is one reason why bond markets have worried about resurgent inflation and a rising cost of capital, and why the Fed has been forced to take remedial action.

Gloomy story

The best reason for thinking that the present correction is not the end of the gloomy story is the current pattern of returns in the financial markets. The Dow Jones Industrial Average has been yielding less than 3 per cent while two-year government paper offers well over 7 per cent, and 10-year bonds offer nearly 8 per cent. The inflation-adjusted real rate of interest is exceptionally high by historic standards. Its attractions for investors are bolstered by Fed policy, which the futures markets expect to become tougher still. Meantime money is flowing back into bank deposits. The distortions wrought by the excessive accumulation of debt in the 1980s are beginning to unwind.

The process nonetheless has a long way to go. For the rest of the world's markets, that points to an unstable climate for equities, since they cannot escape some backwash from Wall Street, even if their domestic economies are at an earlier stage in the recovery cycle. Yet the fall in prices could still prove beneficial if it helps free a flow of international capital that has been disrupted by the weakness of the dollar.

Having lost billions on dollar bond holdings since the mid-1980s, Japanese investors have been dollar shy. Their absence from US Treasury bonds has contributed to higher real long-term interest rates. The fall in bond and equity prices on Wall Street does at least help restore the competitiveness of US assets by making them look cheaper to international investors, paving the way for the much needed stabilisation of the dollar.

This morning, Japan's stockbrokers will be bracing themselves. As they wait to see how the plunging Tokyo market reacts to the latest collapses in world stock markets, a serious threat to the brokers' viability is being launched.

Japan's leading banks are to open the doors of their own securities companies for the first time, ushering in the most radical upheaval yet in the country's financial system. While banks such as Sumitomo and Mitsubishi have been running securities operations in foreign markets for years, they have been forbidden to sell stocks or bonds in Japan. But today subsidiaries of the six big retail banks will join those of a few smaller banks which were admitted to the securities market last year.

This big step towards universal banking was made possible by changes last year to Article 45 of the Securities Exchange Law, Japan's equivalent of the US Glass-Steagall act, which prevented banks from undertaking brokerage activity.

The catalyst for the change was the move by companies towards issuing bonds, rather than borrowing from banks, as a way of raising finance. As a result, banks began pushing the Ministry of Finance to allow them a slice of the bond-issuance business.

Aware of the damage that this would cause to existing brokers, the ministry decided to limit the banks' subsidiaries, initially, to bond underwriting and sales.

Though the banks are not yet permitted to compete with the brokers in their core business of equity trading, the competition for bond business will hurt their rivals. So far this year, the subsidiaries of the smaller long-term credit banks have taken nearly 10 per cent of the bond issuance market, and the larger banks are certain to grab a much larger share.

For a while, the finance ministry placated the brokers by arguing that the relaxation would result in a larger market for everyone. The banks, too, maintained the fiction, saying they need no threat to their rivals. But in the last few weeks, the pretence has been dropped.

"This is going to be very competitive. Brokers are very concerned about what will happen to their business as the banks enter the market," said Mr Kaname Seki, managing director of the Japan Securities Dealers Association.

A slump in Tokyo's securities business has already devastated stockbrokers. Securities companies went from a combined pre-tax profit of ¥2,200bn in 1989 to a loss of ¥470bn in 1992. A slight recovery last year looks likely to be wiped out in 1994.

At first sight, Japan's four bro-

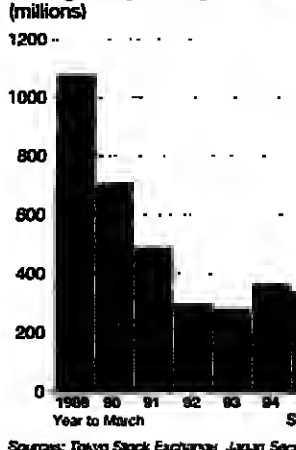
Gerard Baker examines the implications of allowing Japan's leading banks to open securities companies

Ripple effect of Tokyo's Big Bang

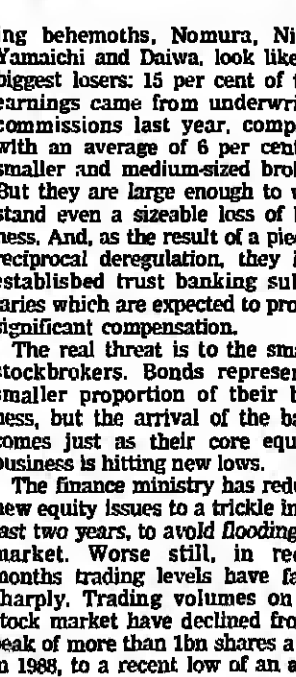
Japan's stockbrokers: feeling insecure



Average daily trading volumes (millions)



Pre-tax profits of all securities companies (¥bn)



Value of new financing by listed companies (¥bn)

Sources: Tokyo Stock Exchange, Japan Securities Dealers Association

ing behemoths, Nomura, Nikko, Yamachi and Daiwa, look like the biggest losers: 15 per cent of their earnings came from underwriting commissions last year, compared with an average of 6 per cent for smaller and medium-sized brokers. But they are large enough to withstand even a sizeable loss of business. And, as the result of a piece of reciprocal deregulation, they have established trust banking subsidiaries which are expected to provide significant compensation.

The real threat is to the smaller stockbrokers. Bonds represent a smaller proportion of their business, but the arrival of the banks comes just as their core equities business is hitting new lows.

The finance ministry has reduced new equity issues to a trickle in the last two years, to avoid flooding the market. Worse still, in recent months trading levels have fallen sharply. Trading volumes on the stock market have declined from a peak of more than 1bn shares a day in 1989, to a recent low of an aver-

age 300m a day for this year.

The collapse of trading has put brokers' margins under severe pressure. For an average broker to make a profit, total trading needs to be in excess of 400m shares a day. Despite radical cost-cutting measures, including staff reductions of nearly 30,000, or 20 per cent, in three years, brokers are still losing money. In the past six months only 29 securities companies out of 215 made a profit.

Losing out to the banks in bond issuance will turn these difficulties into a crisis. One senior executive at a medium-sized broker said: "We are now in a race for customers, and I cannot see any other outcome than one in which the banks win the race easily. Because our profits are so weak, banks can always beat us on price, despite their size and higher costs."

What most upsets brokers is what they see as the unfair advantages enjoyed by the banks' subsidiaries. As well as having the world's largest financial institutions backing

them, they will have access to an enviable client base, in that the bank's clients are expected to transfer their broking business to the bank's subsidiaries.

The new companies are supposed to be divided from their parents by "fire walls", preventing the transfer of information from bank to broker. They will not be allowed to tout for customers together, for example. But the aggrieved brokers feel that most of the divisions are cosmetic, with one rule preventing the subsidiaries' staff from wearing the same coloured uniforms as those of the banks - and will not prevent subsidiaries from exploiting their links with their parent banks.

"Though we are not allowed to exchange information, I should point out that, of the 126 employees of DKB Securities, 124 came from DKB bank," said Mr Yasuo Noda, president of DKB Securities, with a wry smile.

In two years the authorities are committed to reviewing the new framework, but few in the industry

think the outcome will be anything other than a further extension of the banks' role. That leads most analysts to conclude that the industry is in for a significant shakeout.

One medium-sized stockbroker, Cosmo, has already had to be rescued by a bank. More are likely to follow. Even the banks seem prepared for it. Many of the smaller companies are partly owned by banks and larger companies, and many analysts expect these stakes to be expanded.

"Since the current difficulties for the smaller brokers are certain to get worse," said Mr Noda, "further mergers and consolidation are bound to happen."

One opportunity for brokers could lie in the further deregulation of the securities market, which might expand the volume of business by enough to save most of them. They have been reluctant to press for wider deregulation until now, since it would be likely to lead to a cut in the fixed commissions they charge. But they may have little choice now.

A wide range of securities business is currently denied to the broking sector. With deregulation, there are some relatively new markets that brokers could tap, such as derivatives and securities and derivatives, both of which are heavily restricted in Japan.

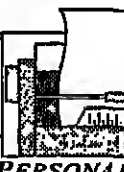
There would also be opportunities in a domestic secondary bond market, almost non-existent at present due to the rules governing the registration of bonds, which make it almost impossible to sell a bond once it has been bought.

"If the arrival of the banks is accompanied by a genuine opening of the whole securities market, then we have nothing to fear, and the real winner will be the corporate customer," said Mr Akira Ogino, a managing director of Nomura Securities.

This suggests the intriguing possibility that financial deregulation, up to now carefully controlled by the Ministry of Finance, might be developing a momentum of its own. Tokyo's markets are still hidebound by restrictions that deter domestic and foreign investors and limit the scope for raising capital. "The right thing to do now," says Mr Seki, "would be to press ahead with wider deregulation quickly to enlarge the market and create genuinely open competition."

It is a happy coincidence of interest that the action that will probably be necessary to save the skins of the country's brokers will be the same as that needed to develop a capital market commensurate with the needs of the world's second largest economy. The Ministry of Finance may find that it has at last created a self-propelling liberalising machine.

There's no time like European time



PERSONAL VIEW

Boosting a country's prosperity is rather like keeping a company moving forward. You must strive to increase revenues, to cut costs and to make yourself more competitive. Do this and in financial terms you will live to do more for your shareholders.

If into the bargain you can improve the quality of life of those you are responsible for, you may even be liked as well - though that is asking a lot! Which has led me to wonder if it would not be remiss of the government to pass up an opportunity to bring in, as an extra hour, the UK's tourism and leisure industries, boost business and employment prospects, and consolidate the positions of London and Edinburgh as Europe's pre-eminent financial centres, all without costing us a penny.

For that very opportunity is before us now. It goes by various names and has

appeared in different guises over the years without ever quite making it out to the statute books. It is the remarkably simple idea of putting our clocks forward by one hour throughout the year on to what Eurotunnel is at present forced to call "concession time". This is what we operate from Folkestone, and what the Home Office has laboriously christened "single/double summertime".

A campaign to achieve this objective - unifying the UK with European Time - was launched recently, with the aim of bringing forward a private member's bill on the subject in the annual ballot that allows a backbench member of Parliament to introduce a bill to the House of Commons.

The campaign, Daylight Extra... Now, is rightly pointing out the advantages of an extra hour's daylight at the end of the day, when most of us would notice the difference. Most notable is the reduction in road accidents, evidence for which is provided by the Transport Research Laboratory and

endorsed by the Royal Society for the Prevention of Accidents. There are also the greater opportunities for sport and leisure, but from my commercial perspective there are other benefits too.

For a start, the change to synchronise UK time with that in con-

tinental Europe would spell an end to the current absurdity whereby we enjoy a mere four hours of overlap in working time with the continent of which we are part and to which about three-fifths of our exports now go. Never do the 22 miles separating us seem so long as when you try to call a colleague in Paris around "lunchtime".

But there is far more at stake than mere convenience. Putting the

clocks forward will synchronise Britain's financial markets with those of continental Europe, it will confirm English as the main language of European business and it will open up a precious 60 minutes of overlap in working time with the tiger economies of the Far East.

British executives will also experience the novelty of attending normal meetings in Paris, Brussels, Amsterdam, Geneva and Frankfurt without the expensive and time-consuming process of flying over the night before to stay in anonymous hotels.

The tourist industry, which is heavily dependent on daylight hours already, would have its season extended - thereby encouraging the rapidly expanding domestic market in off-peak and short-break holidays.

Small wonder then that the campaign has the backing of, among 130 others, the Confederation of British Industry, British Tourist Authority and the Association of British Chambers of Commerce. It is time to break inertia's grip

on our parliamentary decision makers, and there is evidence to suggest that the grip is now slackening among MPs. Like all matters that affect the way we live our lives - be it the compulsory wearing of seat belts or imposing a smoking ban on public transport - there is an inbuilt reluctance to shift from the status quo.

Ultimately, however, passive opposition in those examples was overcome and I am confident it can be in this one.

As there was reluctance in Downing Street to include this measure in the Queen's Speech, then let there be support for a private member's bill which is included in today's ballot. Government by lottery it may be, but this is one issue whose number must surely now be called.

Alastair Morton

The author is co-chairman of Eurotunnel

Allies of circumstance

This week's air raids on Serb positions in Bosnia and Croatia, involving dozens of aircraft from at least four nations, have at least in technical terms been a spectacular demonstration of Nato's ability to marshal and co-ordinate the use of force. It has taken 45 years, billions of dollars, and great firearms of will to refine the procedures by which, for example, US command systems can guide the activities of UK aircraft carriers or Dutch bombers based in Italy.

Yet Nato is getting its first chance to show off these hard-won skills at the very moment when the transatlantic solidarity on which it is based is being questioned on both sides of the ocean. Precisely because Nato succeeded so well in the purpose for which it was formed - facing down the Soviet bloc - it is going through a profound existential crisis, of which the latest arguments over Bosnia are only a symptom.

The role of a neutral policeman in Bosnia is one that fell into Nato's lap and does not suit the alliance particularly well. It leaves unresolved the longer-term question of what, if anything, the alliance is for.

In the five years since the Berlin Wall came down, most debate about Nato's future has been focused on euphemistic terms couched in euphemistic terms, which underestimates the seriousness of the problem. Commentators speak of new models for "burden-sharing", and of Europe "taking more responsibility for its own defence" - as if the general nature of these burdens and responsibilities were perfectly clear, and the only outstanding question was how precisely to allocate them.

Regional challenges

Such clarity of purpose did broadly exist during the Cold War, when the Soviet threat was manifest on so many fronts that the common interest in confronting it scarcely needed to be discussed. Today, however, there is no overriding challenge which simultaneously, and in roughly equal measure, threatens North America, western Europe and Turkey; instead there is a host of regional challenges which affect different countries to a widely differing extent.

For obvious reasons, the possi-

bility of an extremist regime in North Africa acquiring ballistic missiles is something that haunts Spain and Italy far more vividly than it troubles Norway or Canada. Non-communist Russia remains an uncomfortable neighbour for Norway, and a tough regional rival for Turkey; but in the absence of any global east-west confrontation, both Oslo and Ankara are finding it much harder than before to win understanding of these concerns from their Nato partners. And on the issue of whether Nato should expand eastwards - at the risk of upsetting Moscow - there is no clear agreement within any of the leading western capitals, let alone among the alliance as a whole.

Western unity

On the face of things, the Serbs of Croatia have done the western security system a back-handed favour by mounting a series of air attacks which so flagrantly violated UN resolutions that the international community had little choice but to take action. At least for a moment, the Serbs goaded the western allies into rediscovering the unity which they formerly displayed in the face of the Soviet threat, and which had been conspicuously lacking in the previous two weeks of ill-tempered sparring over the arms embargo.

The US, its European allies and even - at least initially - Russia were able to agree on the need to stop future air attacks on the Bosnian enclave of Bihac. But there is no guarantee that this display of unity will be maintained if Serb commanders decide to keep on testing it. Indeed, they may well calculate that sooner or later the strains within the contact group will resurface, and work to their advantage. The very survival of the western security institutions may depend on making sure such calculations are ill-founded.

In any case, the 16 members of Nato should not leave it to the Serbs of Bosnia or Croatia, or any other provocateurs, to provide them with a sense of purpose. To retain credibility, they need to take the initiative in defining more clearly those areas where they still do perceive a common aim, and those where they feel they can afford to differ.

Silence is golden

Silvio Berlusconi, currently the only leader of a G7 country waiting to be grilled by anti-corruption magistrates, could learn a lesson or two from Italy's Enrico Cuccia, honorary chairman of Mediobanca, the powerful Milan merchant bank.

Cuccia, who celebrates his 87th birthday today, received a warning from Ravenna magistrates in May that he and three other Mediobanca executives were under investigation for alleged involvement in false corporate reporting by Ferruzzi-Montedison, the troubled Italian oil group for which the bank masterminded a rescue plan exactly a year ago.

Immediately, a terse press release (Mediobanca's first ever) was issued denying the charges, and then there was complete silence.

In contrast, Berlusconi's reaction to the magistrates' warning was to record an angry seven-minute speech, railing at almost everybody, and send it to all Italy's television channels.

Result: Berlusconi loses credibility; Cuccia guards his.

Wheels oiled

Indonesia's President Suharto is getting a reputation as a man who can get things done. Having made sure that the

leaders at last week's Apec summit did not get drenched - he laid on a pouring hujan (rain) to pray for dry weather - he seems to have been responsible for banging heads together at this week's Opec conference.

Opec has been looking for a new secretary general since June and it seemed as if the latest Opec meeting would pass without a decision; both Iran and Venezuela wanted their man to get the job. However, Suharto broke the deadlock with a phone call to Iran's President Rafsanjani urging him to accept Nigeria's Rilwanu Lukman as Opec's next chief.

A slightly surprising choice - given Nigeria's reputation as Opec's bad boy for consistently flouting production ceilings. Even so, the fact that Opec can agree on something is bound to send the right sort of signal to the world's oil markets.

Out in the cold

Whatever happened to Sir Peter Holmes? He has gone to ground since he stepped down as chairman of Royal Dutch Shell nearly 18 months ago.

Unlike his predecessors, such as Sir Peter Baxendale, who went on to chair Hawker Siddeley, and "Fearless Frank" McFadden, who went on to head British Airways and Rolls-Royce, Sir Peter has kept his head down. At 62, he is still young enough to

OBSERVER



'It's a plaster-cast of a bag of plaster'

take his pick of chairmanships in the public or private sector. But he seems to prefer spending his time trekking in remote areas rather than networking in the City. His daughter, Martha Holmes, has just picked up an International Emmy award for her documentary Life in the Freezer - the product of two years spent in the Antarctic.

Mild and bitter

If November is going to be the warmest on record in Britain, what next? Unfortunately, Bill Foggitt, the Thirsk weather sage, has been

basking in hospital during Britain's unseasonably warm autumn weather, so he has not been able to sniff the air as much as he would wish.

Now recuperating at home, he reports that the recent mild autumn spell, similar to those of 1947 and 1948, is not going to last. While the wet October and November of this year were similar to those of last year, that is where the similarity ends. Though last year's wet autumn was followed by a white Christmas and an extremely cold February, Foggitt is not predicting a white Christmas this year. It has happened in successive winters only once this century, he says: in 1983 and 1964.

Just say no

Someone in the Tory hierarchy has found an ingenious way of silencing the Young Conservatives, the spotty right-wing ideologues who make Lady Thatcher appear somewhat to the left of Tony Benn.

The dwindling band of teenage militants, long a thorn in the side of the party leadership, have been told by Conservative Central Office that it will no longer organise their annual conference. They can make their own arrangements for next February's Southport jamboree. To raise the necessary cash, the YCs - as they call themselves - have come up with the clever wheeze of charging journalists £50 for the privilege of covering the

event. The only snag is that the main news organisations are refusing to pay up and threatening instead to ignore the youthful shenanigans.

Who says Central Office doesn't have bright ideas?

Ministering angel

Pity the Earl of Longford, the veteran Labour peer and former cabinet minister who has been championing the cause of penal reform for 50 years. He despairs of securing any improvement while Michael Howard remains home secretary.

Indeed, the normally restrained peer has dubbed Howard "the prince of darkness". He is planning his hopes on Home Office minister Baroness Blatch, who helped remedy some of John Patten's mistakes when he was education secretary. Longford calls her his "angel of light".

Sheepish

Pfizer, the US drugs company, has just paid \$1.45bn for SmithKline Beecham's animal health business which includes a thriving sideline in "swine and companion animal vaccines". Come, come, Pfizer. If you are going to call a pet a "companion animal", surely a swine should be an ungulate omnivorous mammal. Even swine have feelings.

Corruption allegations pose threat to budget

Italian coalition parties call for crisis meeting

By Robert Graham in Rome

Key partners in Italy's rightwing coalition government last night called for a crisis meeting after magistrates decided to investigate corruption allegations against Mr Silvio Berlusconi, the prime minister.

The move highlighted the division within the government which pitted the populist Northern League of Mr Umberto Bossi against its partners. It raised fears of whether the government would survive to ensure the 1995 budget passed its last phase in the Senate.

Yesterday concern over Italy's political instability forced the lira to another historic low of L1.035 against the D-Mark.

President Oscar Luigi Scalfaro took the exceptional step of issuing a statement urging the passing of the 1995 budget. This came after he met the speakers of the two houses, Mr Carlo Scognamiglio and Ms Irene Pivetti. Mr Scalfaro also said the government could only be changed by a parliamentary vote of no confidence.

The longstanding tensions within the government have been heightened in the wake of Tuesday's decision by Milan magistrates to investigate Mr Berlusconi for alleged corruption while running his Fininvest business.

Mr Bossi made it clear the government should only survive until the budget is approved. But yesterday the League leader and other members of his party were absent from a crisis meeting of the coalition. This was attended by Mr Cesare Previti, the defence minister and chief co-ordinator of Mr Berlusconi's Forza Italia movement. Mr Gianfranco Fini, leader of the neo-fascist MSI/National Alliance and Mr Pierferdinando Casini, head of the small Christian Democrat Centre.

Their call for an immediate clarification of where each coalition partner stood appeared aimed at forcing Mr Bossi's hand and assessing survival tactics with Mr Berlusconi's six-month political career now at risk. Mr Fini on Tuesday was slow to come to Mr Berlusconi's support and the party's eventual

statement was terse.

Mr Berlusconi seemed determined to tough it out. He stood by his claim of innocence and his mood was described as one of "serene indignation".

But Milan magistrates indicated they had taken evidence from 16 different sources. They are reportedly anxious to question him about alleged bribes paid by Fininvest subsidiaries to ensure favourable inspections by the tax authorities.

Talks are due to be held today between the government and the trade unions in an attempt to head off the planned eight-hour general strike on December 2 to protest against the budget and its plans to cut pensions. The impending strike has added another large element of uncertainty.

There were signs last night both sides were seeking to reduce tension and avoid a head-on conflict. But union leaders were worried about finding an acceptable last-minute compromise that would head off deep grass-roots discontent.

Kohl launches government programme with jobs call

By Judy Dempsey in Bonn

Mr Helmut Kohl, the German chancellor, called yesterday for a "national alliance" of business, industry and trade unions to create more jobs, and pledged to reduce bureaucracy and cut social spending.

In a speech to parliament outlining the government's programme for the next four years, Mr Kohl also said it was crucial to speed up central Europe's integration into the European Union.

"It is in the interests of the Germans, but also in the interests of Europe, that the western border of Poland does not remain the eastern border of the European Union," he said.

"At the European Union summit in Essen [next month] we want a strategy to advance the young democracies of central, east and south-eastern Europe," he added.

Mr Kohl, who last week won a fifth term as chancellor by a single vote over the necessary

majority, told the Bundestag: "We have to bundle all our energies to make Germany fit for the 21st century. We need an alliance for the future. I invite everybody to join us daring to renew our state and society. Work for everyone must be our common goal."

Mr Kohl said jobs must be created for the long-term unemployed as well as the disabled. But he stressed that part-time work should be made more attractive and flexible as one means of opening up the job market, now considered the government's top domestic priority.

But Mr Rudolf Scharping, leader of the opposition Social Democrats, ruled out any form of "grand coalition". "Our opposition will aim to make life better for people in this country, not to keep you [Mr Kohl] in office," he said. "Every day you are in office is one day too long for us."

The SPD is determined to exploit the government's majority of 10. However, the opposition in the Bundestag - which

includes the Greens, the SPD and the reformed east German communist Party of Democratic Socialism - is for the moment too disinclined to present a serious challenge to Mr Kohl's Christian Democratic Union-led coalition.

If anything, CDU officials believe the immediate threat to the coalition, which comprises the Christian Social Union, the CDU's Bavarian sister party, comes from the Free Democrats, the junior partner. The FDP has 47 seats after losing 32.

"Kohl had to be careful in this speech not to provoke the opposition," a CDU senior official said. "He needs the SPD in the Bundestag [upper house] to get any legislation through. This will be a tough period for the government."

Government stability would be tested during elections in Hesse and North Rhine-Westphalia next year. "We are in big trouble if the FDP fail to get above the 5 per cent, the minimum required to enter parliament," he added.

US moves ex-Soviet uranium to safety

By Jurek Martin in Washington and Steve Levine in Alma Ata

The US yesterday completed the secret transfer of 800 kilograms of highly enriched uranium from a storage facility in Kazakhstan considered very vulnerable to theft.

Mr William Perry, defence secretary, told a press conference: "We have put this bomb-grade nuclear material forever out of the reach of potential black-market dealers." He said the uranium could have been used to produce "more than 20" nuclear bombs.

Mr Warren Christopher, secretary of state, described the operation as "a landmark event in President Bill Clinton's non-proliferation strategy", along with last week's approval by the Ukrainian parliament of the nuclear non-proliferation treaty and the recent agreement with North Korea.

The US operation, codenamed Project Sapphire, was conducted over the past six weeks after the government of Kazakhstan, one of the four former Soviet states with nuclear capability and a signatory to the NPT last year, privately advised Washington it could not guarantee the safety and security of the stockpile at its Ust-Kamenogorsk facility.

Mr Clinton authorised the operation on October 7 and it was placed under the direction of vice-president Mr Al Gore. A US team then worked nonstop in Kazakhstan to arrange the transfer in conditions of high secrecy.

The first shipment left Ust-Kamenogorsk airport last weekend, with the final consignment arriving in Delaware yesterday morning en route to the reprocessing plant at Oak Ridge, Tennessee.

The operation was funded by the US under the Nunn-Lugar Act, which provides about \$800m in the current fiscal year to assist declassification efforts in Russia, Belarus, Ukraine and Kazakhstan.

"There is no better example of how the Nunn-Lugar programme can help eliminate a national security threat before it arises," Mr Perry said. "This is defence by other means and in a big way." His remarks were aimed at Senator Jesse Helms of North Carolina, probable next chairman of the senate foreign relations committee, who has threatened severe cuts to funding for such operations.

Kazakhstan's nuclear energy minister said the uranium was used during the Soviet period as fuel for nuclear-powered submarines and nuclear reactors, not for atomic weapons.

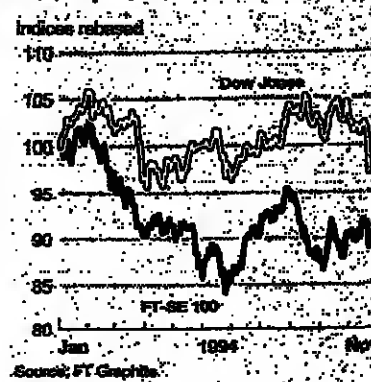
US concerns that what the state department calls "rogue states" - such as Iraq and Iran - might acquire nuclear capability have been high for the past two years. Reports of smaller quantities of enriched uranium intercepted in Germany earlier this year had heightened these fears.

THE LEX COLUMN

Dow but not out

FT-SE Index: 3027.5 (-51.2)

London and New York



Source: FT Graphics

Wall Street has defied gravity all year. Though world bond markets and most other equity markets have tumbled, the Dow has stayed remarkably steady. One could view this week's slide as Wall Street catching up. Compared with bond yields of 8 per cent, the 3 per cent pay-out on shares was looking a bit mean. It also seems reasonable to shade down estimates of corporate earnings growth to take account of the latest rise in short-term interest rates. The growing feeling that a Republican Congress was more of a menace than a boon to industry hardly helped.

The knock-on effect on British and other European equities seems less to do with fundamentals than sentiment. True, any slowdown in the US will harm exports and reduce the earnings of multinational firms from their American subsidiaries. But UK equities have already fallen this year. Moreover, the spread between gilts and Treasury bonds has narrowed in recent months. So the ratio between bond and equity yields in Britain is not as stretched as in the US. The same is true in much of the rest of Europe. Perhaps one should not even be too worried about Wall Street. Two promising features this week have been the rally in US bond markets and the firmness of the dollar. If they continue, funds which have been flowing out of US markets all year may start returning. Japanese investors, in particular, may be tempted back into dollar assets. It will not take a very large bond rally for Wall Street to look reasonably priced.

Pfizer/SB

SmithKline Beecham may justify the disposal of its animal health business by insisting it wants to concentrate on human health. But yesterday's sale to Pfizer was motivated more by financial needs than industrial strategy. Although the deal may prove marginally dilutive, that will be more than offset by the balance sheet impact of £700m in net cash. By year-end, gearing should have fallen from a peak of nearly 380 per cent to just 120 per cent.

Pfizer's desire to leap from number six to the top spot in animal health appears initially puzzling. After all, the sector's low margins and relatively slow growth mean it has always been a poor cousin to human health. However, animal growth of the US pharmaceuticals market has decelerated to just 5 per cent, little more than animal

health's 3 per cent. Moreover, the mix of SB's business means that during the last three years its division has enjoyed average growth of 10 per cent and margins of 17 per cent. That will give Pfizer's operations, whose margins fell from 18.6 per cent in 1990 to just 6.4 per cent last year, a substantial shot in the arm.

Whether Pfizer has overpaid is unclear: the acquisition is unprecedented in the animal health industry. The multiple of 22 times historic earnings is probably justified by the business fit. There is little product overlap and fine geographical synergy given SB's strength in Europe and Australasia and Pfizer's in South America and Japan. Given the fragmented state of the animal health industry and the continuing turmoil in the drugs industry as a whole, this is unlikely to be the sector's last deal.

Granada

Granada has become the latest British group to toy with the idea of buying back its shares or paying special dividends. Doing so is clearly not its priority. Mr Gerry Robinson, chief executive, would much prefer to find more acquisitions into which to pour his energies. Indeed, the evidence to date on the LWT and Sutcliffe purchases seems to show that Granada is adept at adding value through acquisition. The snag is that suitable avenues for expansion are hard to find. During the summer, caterer Gardner, Merchant spurned Granada's advances; moreover, the government is unlikely soon to change rules preventing the group buying another ITV company. As a result, Granada is having to

scout around for catering acquisitions on the continent - so far with no luck. Meanwhile, the company generates cash at a prodigious rate. If no further acquisitions are made, Granada will be debt-free in three years and still hold a £400m investment in BSKYB. Under such a scenario, share buy-backs would clearly be sensible. Investors should also be reassured by the implication that the management is not so desperate for deals that it will overpay. Yesterday's preliminary results show how tightly the business is being managed. The improvement in margins was particularly gratifying. But it is hard to argue that Granada is undervalued. The predictability of its rental and catering arms may compensate for their dullness. But a prospective price/earnings premium to the market of around 10 per cent looks large enough.

Tate & Lyle

Tate & Lyle is difficult enough to understand at the best of times; yesterday's decision to present less detailed segmental information is a retrograde step. The move may be justified commercially, but it will hardly help Tate dispel investors' doubts about the quality of its earnings. These have long been viewed as vulnerable to swings in the commodity-like markets in which Tate operates.

That said, the swings in the last financial year worked decidedly in shareholders' favour. Pre-tax profits were at the top end of analysts' expectations and the dividend was up by a generous 10.8 per cent. But with the shares up 18 per cent against the market this year, and a 20 per cent yield premium to the market converted to a small discount, this kind of earnings performance has already been anticipated. The question now is the extent to which the profits momentum can be maintained in the current year.

The pointers are good. The favourable supply/demand equilibrium in north American and European starch and sweetener markets seems set to continue. There is likely to be a modest recovery in the US sugar market. Elsewhere in the group there is ample scope for loss elimination - for example, at recently acquired Orson - and for cost-cutting. Healthy cash-flow will enable Tate to pursue further acquisition opportunities and pay a substantially higher dividend. Tate will remain a core holding, notwithstanding the greater obscurity of its accounting.

Dow prompts fall in world markets

Continued from Page 1

Asian stock markets reacted badly to Tuesday's Dow decline. Hong Kong led, with the Hang Seng index dropping a further 4.2 per cent after Tuesday's 3.8 per cent decline. The British colony, which has a currency link with the US, is highly sensitive to moves in US interest rates.

The Thai market declined 5 per cent and the Indonesian market fell 3.3 per cent.

European equity markets were marked down sharply as trading began. In London, the FT-SE 100 index opened around 40 points lower and, with no relief from early Wall Street trading, ended 51.2 points down at 3,027.5, its fifth largest fall this year.

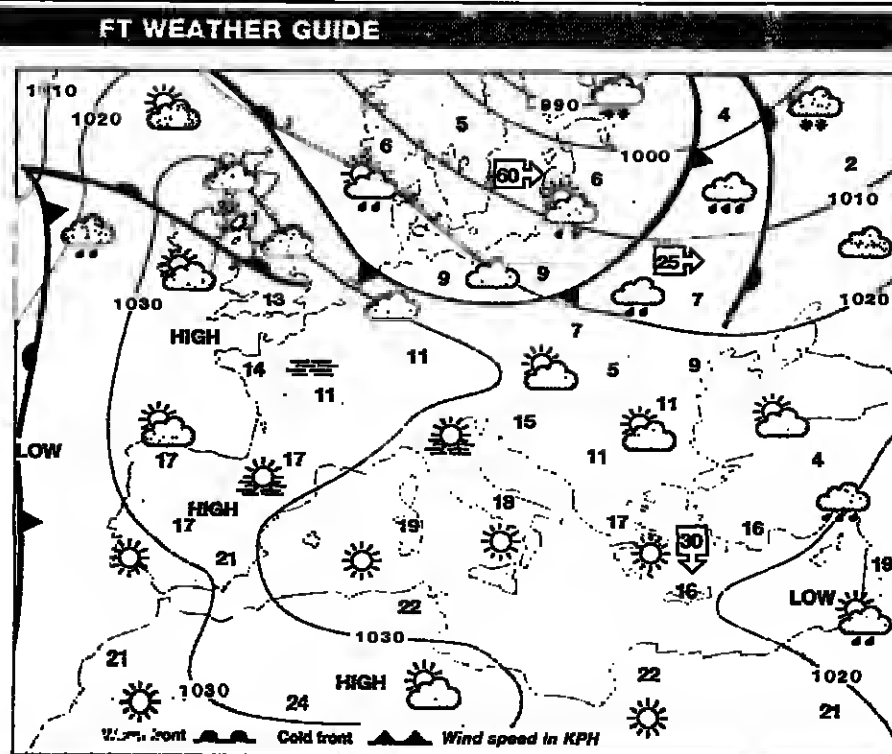
Other European markets fell by about 1 per cent to 2 per cent, with the Dax index in Germany down 1.6 per cent in after-hours trading. European investors were worried that higher US interest rates might slow the US economy, hitting the growth of European exports and the profits of the US subsidiaries of European corporations.

Europe today

High pressure from England to France, the Alps, Spain and northern Africa will stay strong. As a consequence, fog may be dense and persistent in northern Italy, sections of France and northern Spain. England will be mostly overcast with drizzle. In contrast, most of the Mediterranean coast will be mild with clear skies. Disturbances will drive mild air into Russia along the northern side of the high pressure, causing rain in Poland and parts of Belarus. Northern Europe will have strong north-westerly breezes bringing snow to Norwegian ski resorts.

Five-day forecast

High pressure will continue to dominate from England to southern Europe and the former Yugoslavia, providing persistent fog in some areas and abundant sunshine and high temperatures in others. Rain is expected in central Europe during the weekend. Meanwhile, cold arctic air will hold temperatures below freezing from northern Russia to the Ukraine.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Abu Dhabi	sun	31	Beijing	hazy	7	Caracas	fair	31	Faro	sun	22	Madrid	sun	16	Rangoon	fair	33
Accra	sun	32	Belfast	fog	10	Cardiff	drizzle	12	Frankfurt	sun	11	Manila	sun	20	Reykjavik	showers	23
Algiers	sun	21	Berlin	drizzle	10	Casablanca	sun	21	Geneva	sun	10	Moscow	sun	21	Rio	showers	23
Amsterdam	cloudy	11	Bogota	cloudy	21	Chicago	sun	12	Glasgow	cloudy	11	Mumbai	sun	21	Rome	sun	19
Athens	sun	15	Bombay	sun	32	Cologne	sun	12	Hamburg	drizzle	9	Medan	sun	21	Sao Paulo	cloudy	12
Atlanta	sun	14	Brussels	fog	11	Dallas	sun	12	Helsinki	sun	10	Mexico City	sun	25	Singapore	thund	29
B. Aires	sun	30	Budapest	sun	10	Dubai	sun	30	Hong Kong	sun	27	Miami	sun	25	Stockholm	windy	8
Bham	cloudy	12	Cairo	showers	9	Dublin	sun	12	Kuala Lumpur	sun	27	Montreal	sun	25	Strasbourg	sun	10
Bangkok	sun	33	Cape Town	sun	23	Edinburgh	sun	11	London	sun	12	Osaka	sun	21	Sydney	sun	24
Barcelona	sun	18							Luxembourg	sun	17	Paris	sun	11	Taipei	thund	19
									Lyon	hazy	12	Perth	sun	22	Tokyo	sun	13
									Madrid	sun	16	Puerto Rico	sun	27	Toronto	sun	4
									Manila	sun	20	San Francisco	sun	14	Vancouver	rain	8
									Moscow	sun	21	Seattle	sun	14	Venice	sun	14
									Mumbai	sun	21	Singapore	thund	29	Vienna	drizzle	11
									Kuala Lumpur	sun	27	Stockholm	windy	8	Warsaw	rain	9
									London	sun	12	Strasbourg	sun	10	Wellington	sun	11
									Luxembourg	sun	17	Sydney	sun	24	Winnipeg	sun	-1
									Lyon	hazy	12	Taipei	thund	19	Zurich	sun	9
									Madrid	sun	16	Tokyo	sun	13			

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ROLLS-ROYCE

ROLLS-ROYCE TO BUY ALLISON

Rolls-Royce is buying the Allison Engine Company, the world leader in helicopter engines and large military transport turbo-prop engines, for \$525 million. The acquisition, which is subject to regulatory approval, is an excellent strategic fit, giving Rolls-Royce a significant manufacturing presence in the United States, the world's most important aerospace market. In addition, Allison becomes part of a major aerospace group for the first time. Allison has a strong spares business from one of the largest fleets of gas turbine engines - 29,000 - in aviation service. The two companies will be able to offer a broader product range, including four new Allison engines now entering, or close to entering service.

ROLLS-ROYCE GAINS £30 MILLION IN CHINESE MD-90 DEAL

The People's Republic of China has recently signed a contract for a total of 34 V2500-powered McDonnell Douglas MD-90 airliners. The powerplants are produced by International Aero Engines, of which Rolls-Royce is a principal shareholder. The deal represents an increase of 14 aircraft over the previously announced number and the value of additional business for Rolls-Royce is around £30 million.

PARSONS DELIVERS POWER TO INDIA

The first of two 250MW generators being supplied by Parsons Power Generation Systems as part of a £70 million contract for an Indian power station, has arrived at Calcutta. Parsons is part of the Rolls-Royce Industrial Power Group.



THE SYMBOL OF POWER

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OVERSEAS MOVING
BY MICHAEL GERSON
081-436 1300

FINANCIAL TIMES COMPANIES & MARKETS

Thursday November 24 1994

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IN BRIEF

US cable group in \$1.4bn buy

Continental Cablevision, the third largest US cable-TV company, is to buy the cable operations of Providence Journal in a deal valued at \$1.4bn. Page 20

Nestlé hit by strong Swiss franc
Nestlé, the world's largest food group, said sales in the first nine months were down 1.5 per cent to SF45.9bn (\$35bn), mainly because of the strength of the Swiss franc. Page 18

Stora surges as demand rises
Stora, Europe's biggest pulp and paper group, yesterday announced a SKr2.04bn (\$277m) pre-tax profit for the first nine months, a seven-fold increase on last year's SKr294m. Page 18

Thyssen returns to black
Thyssen, the German steel-based conglomerate, said yesterday it was back in profit after the worst results in its 103-year history. Page 18

Granada focuses on expansion
Granada, the UK television, leisure and services group, is considering expansion in continental Europe through acquisitions in catering and services. Page 18

ANZ surprises with AS\$803m
Australia and New Zealand Banking Corporation, the big Australian bank, surprised the market with news of an AS\$803.2m (US\$609m) profit after tax. Page 19

Czech airline hopes for end to turbulence
Czechoslovak Airlines, the Czech Republic's loss-making national airline, is hoping an that government money and a new approach to partnerships will help it ride out a turbulent period. Page 20

Courtaulds pinpoints European plant
Courtaulds has chosen Grimsby, Humberside, as the site for its European production plant for Tencel, its new man-made fibre. The plant, which will initially create 120 jobs, will cost £90m (£147m). Page 22

Harrison & Crossfield shares fall
Harrison & Crossfield shares dropped 8 per cent yesterday as the UK chemicals, commodities and building supplies company sought to rein in profit expectations. Page 22

Asprey falls to £3m
Asprey, the Queen's Jeweller, revealed a sharp pre-tax profit tumble from £12.2m to £3.0m (£4.9m), in the six months to September 30. The company warned in September that the absence of a few high-spending customers would depress profits. Page 22

Porton poised for takeover
Beaufort Ipsen, the family-owned French pharmaceutical company, should find out today whether its £65.5m (\$107.4m) recommended takeover bid for Porton International, one of the UK's first biotechnology companies, has been successful. Page 22

Chloride Group buys security unit
Chloride Group's transformation from a batteries business into an electronics group was reinforced yesterday by the acquisition of ADE Group, an electronic security business. Page 23

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FRANKFURT (DEM)		Wapac	444 + 1
Alfa	730 - 26	Wapac	444 + 1
BMW	740 - 30	Wapac	444 + 1
Daimler-Benz	1201 - 44	Wapac	444 + 1
Deutsche Bank	1201 - 44	Wapac	444 + 1
Deutsche Post	1201 - 44	Wapac	444 + 1
Deutsche Telekom	1201 - 44	Wapac	444 + 1
Deutsche Telekom	1201 - 44	Wapac	444 + 1
Deutsche Telekom	1201 - 44	Wapac	444 + 1
Deutsche Telekom	1201 - 44	Wapac	444 + 1

Tokyo closed. New York prices at 12.30pm.

LONDON (Pence)		M & G Group	845 - 40
British Airways	194 + 8	M&G Power	125 - 13
British Petroleum	133 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13
British Telecom	255 + 10	M&G Power	125 - 13

Pfizer makes record purchase

By Daniel Green in London and Richard Waters in New York

SmithKline Beecham, the UK drugs company, yesterday agreed to sell its animal health business to US rival Pfizer and called a halt to the \$7.7bn of corporate transactions it began in last May. The \$1.45bn deal is the biggest acquisition ever made by Pfizer, the fourth largest US drugs company, and signals its intention to grow through takeovers.

"We have several core health businesses, and we're looking for acquisitions in all of them," said Mr William Steere, Pfizer's chairman and chief executive officer. Mr Jan Leschly, SmithKline's

SmithKline deals since April				
Date	Company	From	Annual Sales/\$	Price/\$
Acquisitions				
May 3	OPS	United Healthcare (US)	142m	2.3bn
Aug 30	Sterling Health	Eastman Kodak (US)	1bn	2.9bn
Disposals				
Sep 13	Sterling Health	Bayer (Germany)	345m	1bn
Nov 23	Animal Health	Pfizer (US)	514m	1.45bn

chief executive, said the disposal was probably the last corporate deal for the moment. Since Mr Leschly was appointed in April, SmithKline has spent \$3.2bn on buying Diversified Pharmaceuticals Services, a US drugs distributor, and Ster-

ling Health.

It later sold the north American operations of Sterling to Bayer, the German chemicals company. "I can't rule out further acquisitions, but what's next is to make sure that we make the

most of our investments through synergy and restructuring," said Mr Leschly.

That restructuring has already started, with the merging of all businesses outside Europe and north America into a single division called SB Healthcare International, he said. With the purchase, Pfizer will control the world's biggest animal healthcare business, ahead of Rhône-Mérieux of France, according to Mr Matthew Phillips, animal health sector analyst with London stockbroker Wood Mackenzie.

SmithKline's animal health business had sales in 1993 of \$614m and operating profits of \$104m. Pfizer's division had

German bank sees operating profits fall

By Andrew Fisher in Frankfurt

Commerzbank suffered a 27 per cent drop in group operating profit to DM660m (\$425m) in the first 10 months of this year as a result of weakness in world bond markets, but sales of shareholdings helped the group's pre-tax profit rise 43 per cent. The German bank also said it had agreed to buy 51 per cent of Hypothekbank in Essen, which specialises in municipal and mortgage loans. Hypothekbank made net profits of DM34m last year and has total assets of DM22bn - which will bring Commerzbank's total assets up to more than DM310bn. The price of the stake was not revealed.

The fall in Commerzbank's operating profits mainly reflected the decline in bond and securities markets, with earnings on own-account financial dealings down by 88 per cent to DM56m from DM475m; losses and write-offs on securities were partly offset by profits on foreign exchange and derivatives transactions. The bank's reduced loan loss provisions by 3 per cent to DM1.3bn.

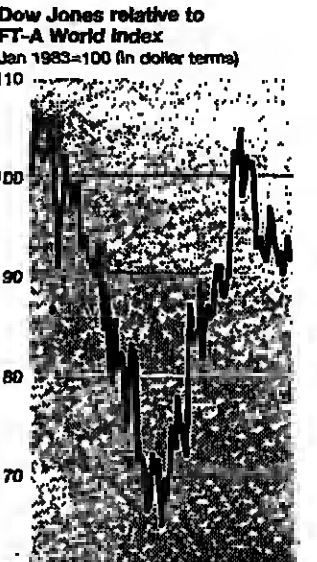
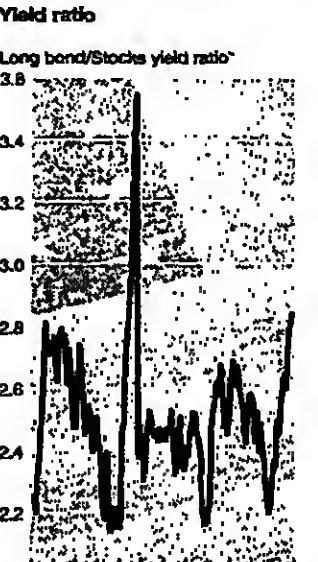
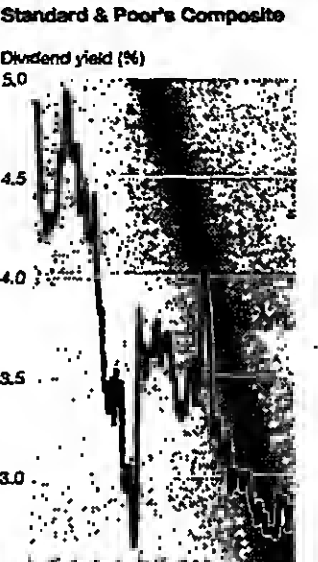
Commerzbank, the first of Germany's big commercial banks to issue its 10-month figures - next year, it will give only nine-month results - said its pre-tax profit was 43 per cent higher at DM1.5bn. Profits on the sale of its 15 per cent stake in Karstadt, the department store company, and of shares in the DBV insurance company were mainly responsible for the increase. Mr Martin Kohlhauss, chairman, hinted that shareholders would receive a higher payout to mark next year's 125th anniversary. He said the DM12 dividend would be "at least" maintained, and a possible anniversary bonus would be considered after the year-end.

Partial operating profits, which exclude own-account trading, rose 14 per cent. Contributing strongly was a 10 per cent rise in net interest income to DM4.3bn. Increased lending competition pushed the average interest margin down to 1.79 per cent from 1.85 per cent, but this has improved since mid-year. Commerzbank will open up a direct banking subsidiary, ComDirect Bank. It will offer standard securities, deposit and loan products by telephone, fax or mail. Commerzbank is ahead of its big Frankfurt rivals, Deutsche and Dresdner Bank, in this area but not the first German bank to enter direct banking.

Patrick Harverson and Philip Coggan report on the falling Dow Wall Street shake-out gives markets cold turkey

US stocks: are they overvalued?

Standard & Poor's Composite
Dividend yield (%)
Yield ratio
Long bond/Stocks yield ratio
Dow Jones relative to FT-A World Index
Jan 1983=100 (in dollar terms)



Investment Cassandras have been proclaiming that the US stock market has been overvalued for two years or more, but Wall Street has stubbornly refused to pay attention. This week may have seen the turning point. On Tuesday the Dow Jones Industrial Average plunged more than 80 points, its biggest fall since the Federal Reserve first raised interest rates and sparked a stock market decline in early February.

The frenzied selling in Tuesday's final hour of trading, coming after a similar sharp decline late on Monday, indicated that something was seriously wrong with the US market. Just how wrong remains to be seen, but Wall Street's hopes for a traditional December rally in share prices are fading.

European and Asian equity markets have been almost powerless to resist in the face of the US declines. In some cases, such as Hong Kong, there is a direct interest rate and currency link with the US, which often turns the local stock market into a more volatile version of Wall Street.

In Europe, the health of the US economy has a direct impact on corporate profits. If the Fed's increases in interest do slow the US economy, "the result will be a net negative for the rest of the world both in terms of lost exports to the US and lower corporate profits earned by US subsidiaries," said Mr Peter Lyon, chief strategist at securities house Smith New Court.

With US investors also playing an important part in world capital flows, it is hard to see how European and Asian markets can escape from Wall Street's influence. So the immediate prospects for world markets depend on events in the US.

recovery. However, late on Monday, investors' confidence in the economic outlook undermined by last week's interest rate rise - began to sell cyclical. The Fed's move on November 15 was the sixth (and possibly not the last) tightening of monetary policy in 1994, and the largest rate increase in more than a decade. This, says Mr Richard Hoey, chief economist at the Dreyfus fund group in New York, spooked investors. "The Dow has a lot of cyclical stocks in it, and the cyclical was outperforming on the basis of a strong economic recovery. But then the Fed tightened aggressively, to the point where the fear of weaker earnings and recession in 1995 spread."

On top of the concern about further rate increases and a weakening in economic and earnings growth, there was a growing realisation on Wall Street that investors may be ready to switch their money out of shares and into bonds because of the more attractive yields available on the latter.

As one fund manager said on Tuesday: "People are finally understanding that it's better to get 7.5 per cent guaranteed by the government than a 3 per cent dividend from a stock." US dividend yields are still low in historical terms, and indeed are little better than those prevailing at the time of the 1929 Crash.

This week Morgan Stanley cut its recommended allocation of stocks in its model portfolio from 97 per cent to 85 per cent, and Dean Witter Reynolds raised the bond portion of its model from 35

per cent to 50 per cent. By yesterday, it was clear the bond market was already benefiting from the switch out of stocks. For the second consecutive day, bond prices rose as share prices dropped. After one of its worst declines ever, the bond market now appears poised to capitalise on the stock market's woes.

The US stock market has also been unsettled by the uncertain political situation in Washington, where the Republicans who recently took control of Congress are talking of cutting taxes and increasing defence spending. To

investors, this sounds like a recipe for higher budget deficits and initial Republican threats to delay a vote on the Gatt trade agreement also upset the market. Today's Thanksgiving holiday may be a welcome break for investors and traders on both sides of the Atlantic. But those bulls who were counting on a Dow rally through 4,000 by Christmas may feel queasy as they tuck into their turkey.

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World stock markets, Page 45

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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

ANZ beats market expectations

By Nikki Tait in Sydney

Australia and New Zealand Banking Corporation, the last of the big Australian banks to report earnings for the year to end-September, yesterday surprised the market with an \$803.2m (US\$613.1m) profit after tax but before abnormal items. The figure compared with \$459.7m in the previous year, including abnormal items, the profit was \$321.9m, up from \$246.5m. Earnings per share rose sharply - from 30.8 cents to 54.5 cents, on a pre-abnormal basis.

The result was ahead of analysts' expectations, which had been pitched slightly below \$700m. The shares jumped 8 cents to \$3.75, helping to rally both the banking sector and the Australian stock market which had been rocked by Wall Street's overnight plunge. ANZ said the result came on the back of strong income growth and a sharp fall in the charge for doubtful debts. It noted a particularly strong recovery in the profits from its core Australian operations, which contributed \$456.8m to the group's total, compared with \$199.9m previously.

Operating expenses increased by \$38.9m, with a reduction in premises and computer costs being offset by higher personnel and other costs. This meant the ratio of operating expenses for net operating income stood at 66 per cent, down from 69.2 per cent in the previous 12 months. ANZ McCaughan, the

group's stockbroking arm, made \$14.4m, up from \$5.3m in 1993-94. In Melbourne, Mr Don Mercer, managing director, said ANZ hoped to overtake National Australia Bank - the strongest of the large Australian banks - in terms of returns on shareholders' equity. "I fancy our chances of passing our major competitors on return on shareholders' equity," he commented, although ANZ achieved only 15.2 per cent last year, compared with NAB's 17.5 per cent. He added that ANZ had no large acquisition plans, nor was it looking to divest any significant elements of its business.

Padua bank seeks 81% of Credito Lombardo

By Andrew Hill in Milan

Banca Antoniana, a Padua-based bank, is negotiating with Monte dei Paschi di Siena, Italy's oldest bank, to buy an 81 per cent stake in Credito Lombardo, Monte dei Paschi's quoted subsidiary, for about \$240m (\$149m).

Credito Lombardo, based in Milan, has only 13 branches, but the acquisition would fit into Antoniana's strategy of extending and strengthening its network of 127 branches across north and north-east Italy.

The operation is part of the continuing shake-up in Italian banking, in which Antoniana has played a small role. The Padua bank is one of four small banks from the Veneto region which decided this month to sell their joint 13.52 per cent stake in Banco Ambrosiano Veneto to other shareholders, in effect blocking a bid for control by Banca Commerciale Italiana.

Monte dei Paschi said on Tuesday that the sale of its Credito Lombardo holding should be completed by the end of the year. Antoniana will have to launch a full bid for the outstanding shares on the Italian market at the same price of about \$4.400 a share. Trading in Credito Lombardo's shares was suspended on Tuesday morning, having risen 5 per cent on Monday to \$3.585. They remained under suspension yesterday.

Incentive buys German cycle unit Incentive, the Danish industrial group, said it had acquired the bicycle accessories activities of German's Union Dortmund. The unit has turnover of about \$2.55m (\$41.1m), writes Hilary Barnes in Copenhagen.

Incentive owns a Danish cycle-lamp company, Basta, and Soubitez, the French dynamo-lamp manufacturer, and said the acquisition would make Incentive a world leader in cycle lights.

ACT clears a path through risk-management minefield

Publication of the Association of Corporate Treasurers' guidelines on risk management and control of derivatives could hardly have been better timed. A succession of losses through the use of these complicated financial instruments has nurtured an impression that companies cannot handle them.

The ACT believes that the problems lie not so much in the complexity of the products as in a failure of control at a very basic level. The organisation, which groups corporate treasurers from the UK's largest companies, elevates one simple recommendation above all: "Strategies, policies and procedures for the use or trading of derivatives must be clearly agreed by senior management and at least endorsed by the board of directors."

Most non-financial corporations say they only use derivatives to hedge, or lay off their risk. But Mr Derek Ross, author of the paper and ACT chairman, argues that hedging is an ambiguous concept which needs to be pinned down. A dealer takes a view of the market when deciding when and for how long to hedge.

The ACT policy document holds that management must not only agree a clear policy but "monitor and report all derivative activities, positions and exposures". That reads like a rather trite sentiment, but a basic failure of supervision lies behind many of the recent corporate losses.

Another important point is the need to provide for an internal check on treasury and dealers. This separate risk management function should ensure compliance with limits to exposure and independent reporting to management. Some treasurers maintain that the ACT's recommendations are over the top and the public hysteria is overheated. The sanguine view is that derivatives, complex and misunderstood as they are, get more than their fair share of blame for losses. For every loser there is a winner, analysts stress, but the winners stay silent.

Companies have proved perfectly capable of losing large sums of money, not on exotic derivatives, but simply because of movements on underlying

markets. Rolls-Royce, Laker and Lyons lead the list of examples. Only rarely is it mentioned that a company should have used derivatives to hedge its exposure. There may be no boardroom panic about derivatives but there is concern. For a start, about one-tenth of UK treasury departments still trade for profit, according to surveys of

DERIVATIVES corporate treasurers, and that can also expose them more to losses. Speculating treasurers can always do damage but highly leveraged derivatives can allow them to wreak particular havoc.

It is also possible to lose money on a standard but misunderstood hedge. A company can misjudge its underlying exposure. It could, for example, over-estimate its sensitivity to interest-rate movements and over-compensate.

And some treasurers still experiment with complicated instruments which are beyond them. "There is very good and strong sales pressure," says Mr Les Halpin, of Record Treasury Management, the risk management research company. "And it is natural human nature: a treasurer wants to try things out."

The roll-call of corporate losses on derivatives is nevertheless having a salutary effect on practices. "It will make people that much more cautious, that much more diligent," says Mr Paul Reynolds of accountants Coopers & Lybrand.

Ahead of the ACT guidelines a trend towards more robust and explicit controls is already in evidence. Some companies have, for example, restricted the use of certain instruments such as the short option. Corporate treasurers are evaluating their positions more frequently. This practice of "marking to market" can be misleading, some companies claim, and some of the more complicated instruments are hard to value. The Record survey showed only 28 per cent of surveyed corporate treasurers marked to market every day or week. Marking to market is nevertheless becoming more common as a guide.

Management can rein in

their central treasury units but many of the most crippling derivatives losses have been inflicted by rogue subsidiaries. "There are people in subsidiaries that can sell the company," says Mr Reynolds. Companies are therefore tending to insist that units, as well as filing the usual monthly balance sheet, also state their off-balance sheet positions.

Corporate treasurers and board members are also taking to heart the message that they should not be using derivatives if they do not understand them. "If you don't know what you are doing you are dead," says Mr Richard Desmond, corporate treasurer of BAT Industries, the UK tobacco and financial services group.

Some clients have blamed their misapprehension on investment banks for giving bad advice. Fewer than half of the corporate treasurers interviewed by Record said sellers of derivatives explained their products adequately. In the US both Procter & Gamble and Gibsons Greetings have sued Bankers Trust, a leading derivatives dealer.

However, companies' dominant reaction has been to put their own house in order. While there has been no obvious fall-off in overall use of derivatives, a gentle shift has taken place: from the captious and swappings that bewilder the uninitiated towards simple, "plain vanilla" products that can be easily explained to superiors.

Explanation is easier if executives have solid basic knowledge. Workshops, seminars and conferences on derivatives for corporate treasurers have proliferated. A finance director attending one accountancy firm's course said: "My treasurer wants to use more derivatives. I just don't feel comfortable. She could be doing something crazy and I would never know."

Of course a board may endorse a risky move in the derivatives market. In that case there are no guarantees. The most Mr Ross can do is to argue: "If a company wishes to adopt such a hazardous policy it should at least be disclosed to shareholders."

Nicholas Denton

Belgian metals group to float Swedish arm

By Kenneth Gooding, Mining Correspondent

Union Miniere, the Belgian metals group, is to reduce further its interests in the zinc business by floating Amberg Mining Corporation, its Swedish mining subsidiary, on the Stockholm stock exchange on terms which value it at about \$K1.26bn (\$170m).

UM plans an initial public offering of nearly 11m Amberg shares, or 98 per cent of the company, at between \$K1.03 and \$K1.12 each. Underwriters have the option to buy additional shares to cover over-allotments and, if this is taken up, UM will have no further ownership interest in Amberg.

Gross proceeds from the offering before the exercise of over-allotment options and commissions were expected to be between \$K1.2bn and \$K1.39bn, UM said. The offering will consist of retail and institutional offerings in Sweden and an international institutional offering. About 30 per cent of the shares available will be offered in Sweden, including about 5 per cent to retail investors. It is scheduled to be completed by mid-December.

Amberg operates the Zinkgruvan underground mine, in south central Sweden, which opened in 1987 and last year produced about 63,000 tonnes of zinc, 15,000 tonnes of lead and 30 tonnes of silver. UM said last year it wished to give up its role as the world's biggest zinc producer. It has closed its zinc refining plant at Overpelt in Belgium, and last year cancelled plans to double capacity at its Balen zinc refinery, also in Belgium.

In February, UM sold its Union Zinc subsidiary in the US to Savage Resources of Australia for \$200m. Flotation of the Swedish zinc subsidiary will round off this rationalisation process.

Indian Shaving Products ahead at Rs341.1m midway

By Shiraz Sidwa in New Delhi

Indian Shaving Products, a joint venture between Gillette of the US and the Calcutta-based Poddar group, yesterday announced a 150 per cent rise in net profit for the half-year to September 1994 on the back of a 20 per cent increase in sales. The company said net sales for the first half of the financial year rose to Rs341.4m

(\$10.9m) from Rs285.5m a year ago, with strength in both the domestic and export markets.

While domestic sales grew 18 per cent to Rs301.2m, export sales were up 35 per cent to Rs40.2m. Gross profits increased to Rs45.8m from Rs33.3m, a rise of 27 per cent.

This was achieved after investing Rs42.1m in advertising and other marketing activities. Net profits increased 150 per cent to Rs38.5m, after providing for a depreciation of Rs14.8m and interest of Rs11.5m.

Strong advance at ICI India

By Shiraz Sidwa

ICI India, a subsidiary of Imperial Chemical Industries of the UK, yesterday announced a 77 per cent increase in gross profits for the first six months to September and a 15 per cent advance in turnover for the period.

The company's profit before tax increased to Rs254.3m (\$8.1m) from Rs147.4m last year. Net sales increased to Rs2.63bn from Rs2.36bn reflecting

improved trading conditions and the intrinsic strengths of the diversified product portfolio of the company.

Gross profit after the deduction of interest but before depreciation and taxation increased to Rs341.6m from Rs192.5m last year.

The company said the explosives business continued to suffer from low prices in an oversupplied market. With this exception, the company's other businesses contributed to the

large upturn. The restructuring of the company's portfolio resulted in a steep reduction in interest costs and the effective elimination of debt.

ICI India said it had restructured the seeds business during the half-year, resulting in a profit of Rs13.2m. Profit after tax rose 59 per cent to Rs150.5m, in spite of the fact that the previous period included a large gain from the disposal of the company's fibres business.

Astra International gains 84%

Astra International, one of the largest business groups in Indonesia, surprised the market with an 84 per cent rise in net profits for the first nine months of the year, Reuter reports from Jakarta.

The company reported net profits of Rp186bn (\$36m) against Rp101.3bn a year ago, on sales of Rp6,282.32bn, against Rp4,110.47bn.

"The impressive result was due mainly to higher automotive sales, which accounted for about 75 per cent of total sales," Mr Jos Parengkuan, an analyst with Lippo Securities said.

"But gross profit rose only 41 per cent due to a lower gross margin, which resulted from the strong Japanese yen."

He said average gross margins edged up to 18 per cent in the third quarter from 17.4 per cent in the first half.

Meanwhile, the Bisnis Indonesia newspaper reported yesterday that Astra would secure a \$200m loan from a syndicate of several Singapore-based Japanese banks.

It said the loans would be used to finance Astra's expansion programme in agriculture and financial services.

Mr Rini S. Soewandi, the company's finance director, was quoted as saying that agriculture currently contributes about 4 per cent of the company's total revenue.

Mr Rini said that Astra had planned to raise \$200m through bonds to be issued in the US

with interest rates of between 9.5 per cent and 10 per cent. That plan was postponed as several Indonesian companies were reported to have issued Yankee bonds with higher interest rates.

According to the company, the syndicated loan agreement is expected to be signed in Singapore on December 16.

● Semen Gresik, Indonesia's state-owned cement company, is to acquire Semen Padang and Semen Tonasa, the other two state-owned cement companies, early next year prior to listing its shares offshore, Antara, the official news agency, said yesterday. AP-DJ reports from Jakarta.

No details were revealed.

NSK in joint venture with US group

By John Griffiths

NSK, the Japanese motor components and bearings group, is forming a joint venture with Ingersoll-Rand, the US multinational, to launch a broader attack on Europe's 15m-plus units a year market for vehicle steering columns.

The equally-owned venture, Nastech Europe, initially will pool the resources of Torrington, Ingersoll-Rand's automotive subsidiary, and NSK's steering column manufacturing facilities in the UK. Later they will consider adding capacity in continental Europe. Torrington employs 400 people at Coventry and NSK employs 180 people at Peterlee in north-east England.

The two plants have a combined turnover of \$35m to \$40m (\$23.3m-\$25.5m) a year. Torrington supplies traditional European customers such as Ford and Rover. The Peterlee facility supplies mainly Japanese transplant operations, notably Nissan at Sunderland, Toyota in Derbyshire and a Suzuki venture in Hungary.

Together they account for about 15 per cent of Europe's steering column market, according to Mr Chris Thomas, the new company's managing director.

Large independent rivals include ZF of Germany. But about 50 per cent of demand is currently met by vehicle makers' in-house production.

However, executives of Nastech Europe, which will start operations early next year, say they believe that the trend of vehicle manufacturers increasingly to out-source components should provide good growth opportunities in the sector.

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November 1994

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USD 700,000,000
Revolving Credit Facility

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Senior Lead Managers
Chemical Bank
Dresdner Bank Luxembourg S.A.
Union Bank of Switzerland

Den norske Bank AS
The Fuji Bank, Limited

Lead Managers
The Bank of Tokyo, Ltd.
Credit Suisse
Handelsbanken AS
Morgan Guaranty Trust Company of New York

Bayerische Landesbank Ginzentrale
The First National Bank of Chicago
The Mitsubishi Bank, Limited
Nomura Bank International plc

Managers
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INTERNATIONAL COMPANIES AND FINANCE

Deal lifts Continental Cablevision's network to 4m subscribers

US cable-TV group in \$1.4bn buy

By Tony Jackson
in New York

Continental Cablevision, the third largest US cable-TV company, is to buy the cable operations of Providence Journal in a deal valued at \$1.4bn.

Continental, which is privately owned, also plans to go public when the deal is closed next year.

The cable properties of Providence Journal, a diversified communications company which is also privately owned, are in seven states across the USA. Five of them are close to Continental's cable operations,

the companies said. The purchase will add 750,000 subscribers to Continental's network, giving it a total of about 4m.

This still leaves it in third place after Tele-Communications Inc and Time Warner.

Continental will take on \$755m of debt and issue stock to Providence valued at about \$645m. It is believed this will give Providence 18 per cent of Continental's equity.

Some 55 per cent of Continental will then be owned by the company's founder, Mr Amos Hostetter, and by fellow executives, with the balance

held by institutions. The subsequent flotation is planned for the middle of next year.

Continental refused to comment yesterday on reports that it had considered and then dropped a separate plan to give a substantial share of its equity to US West, the regional telephone operator.

Continental has so far avoided the general move by the big cable companies into the US telephone market.

Last month TCI joined forces with Comcast and Cox - the fourth and sixth biggest cable operators - and Sprint, the long-distance telephone com-

pany, to bid for mobile communications licences.

Time Warner is entering the telephone market independently, and also has an alliance with US West.

The latest deal illustrates the trend in the cable industry towards consolidation. This results from competitive pressures between cable and telephone operators and from recent government-imposed cuts in prices charged to cable subscribers.

Other smaller cable companies are believed to be looking for alliances with larger partners.

Creditors of O&Y find investor for energy unit

By Bernard Simon in Toronto

Creditors of Olympia & York, the failed Canadian property developer, have found an outside investor to inject badly-needed capital into Gulf Canada Resources, the oil and gas producer formerly controlled by O&Y.

Torch Energy Advisors, a Houston-based investment management group, will pay C\$300m (US\$214m) for 55m newly-issued units, each comprising one Gulf common share and a one-quarter warrant to buy one share at C\$6.25 over the next two years. The warrants, if exercised, would raise another C\$66m.

The deal will allow the international lender group, led by Hongkong and Shanghai Banking Corporation, Credit Lyonnais, Royal Bank of Canada and Dai-ichi Kangyo, to cut its stake in Gulf Canada to 52 per cent from 70 per cent. Torch will have a 25 per cent interest.

Torch also has an option until December 9 to make an offer for Gulf shares held by the banks and other shareholders for C\$8.35 each. This is significantly higher than the C\$4.50 at which Gulf shares were trading on the Toronto stock exchange immediately prior to the announcement.

O&Y pledged its Gulf shares to the banks as partial collateral for a US\$2.5bn syndicated loan. The banks seized the shares when O&Y collapsed in 1992.

Mr Ken Croft, analyst at Levesque Securities in Calgary, said the banks have faced a dilemma: "They believe there's more value in the company than the current share price suggests. But to realise that gain would require someone to put in extra money."

Gulf has extensive operations in western Canada, northern Russia and Indonesia. It produced an average of 93,500 barrels a day of liquids and 296m cubic feet of natural gas in 1993. But the company has lost more than C\$400m since 1990, and has C\$1.7bn of debt.

NEWS DIGEST

Metsä-Serla to invest FM2bn in paper machine

Metsä-Serla, the Finnish pulp and paper group, plans to invest FM2bn (\$421m) in a new paper machine at its Kirkkolampi plant in Finland, writes Christopher Brown-Humes in Stockholm. The machine, due to begin operations in late 1995, will be able to produce 300,000 tonnes a year of double-coated fine paper.

This will raise the company's total annual capacity for graphic printing papers to 1m tonnes. Mr Timo Foranen, chief executive, said the investment was based on rising demand for coated offset printing papers, where growth of more than 5 per cent a year was expected between 1994 and 1998. He stressed the group intended to maintain a strong balance sheet.

This is one of the biggest single capacity additions to be announced by a Finnish forestry group in the past three years.

However, it may increase fears that the industry is heading for a new investments boom now that it is back in profit and prices are rising strongly.

The downturn in the pulp and paper cycle between 1991 and 1993 was mainly caused by over-capacity.

Karstadt warns of 'marked fall' in profits

Karstadt, Germany's biggest retail group, yesterday warned there would be a "marked fall" in profits for the year because of stagnant consumer demand, writes Michael Lindemann in Bonn.

The group said turnover had risen 30.8 per cent to DM19.4bn (\$12.45bn) in the first nine months of the year following the takeover of Hertie, the country's third-biggest retailer. Sales at Karstadt itself fell 5.8 per cent to DM8.45bn, while Hertie's turnover dropped 2.8 per cent to DM3.37.

Karstadt's travel services were virtually the only sectors able to report sales increases.

While most of the German economy is pulling out of its worst post-war recession, retailers have yet to benefit.

Next year is not expected to improve because of new taxes and a national pay round which is not seen as likely to boost wages significantly.

Hong Kong exchange chooses DTB system

Hong Kong has chosen the trading and clearing system of the German futures and options market, Deutsche Terminbörse (DTB), for its planned traded options market, the DTB said, writes Andrew Fisher in Frankfurt.

Mr Edgar Cheng, chairman of the Hong Kong exchange, said DTB's system had been selected as the most suitable for the Hong Kong market after it had also looked into

many other systems. "The stock exchange will now be able to move ahead towards the introduction of our traded options market in the third quarter of next year," Mr Cheng said.

Mr Jörg Franke, DTB general manager, who signed the contract with Mr Cheng yesterday, said this was the first step in a long-term relationship between the two exchanges. He said the system developed by DTB, the world's largest fully computerised options and futures exchange, had handled more than 600,000 contracts a day at peak times.

McLeod Russell takes control at UCI

McLeod Russell, part of the Khashan group tea plantation group, yesterday completed its purchase of a controlling interest of Union Carbide India (UCI) when it paid Rs2.9bn (\$92.45m) for the 50.9 per cent holding held by Union Carbide Corporation of the US, writes Kunal Bose in Calcutta.

The payment was received by Sir Ian Percival, trustee of the Bhopal Hospital Trust to which Union Carbide had entrusted the controlling block of UCI. Sir Ian said: "The Trust will now get down to building a Rs1.2bn hospital for the victims of the 1984 Bhopal gas disaster."

McLeod Russell will now be making an offer to buy the shares of UCI from the minority shareholders at Rs170 a share, the price it paid for the Union Carbide holding.

In the first six months to September 1994, UCI made net profits of Rs79m, against Rs55m in the same period last year. Turnover rose to Rs1.7bn from Rs1.55bn. The company has about 45 per cent of the Indian dry cell battery market.

Bankwest advances ahead of sell-off

The Bank of Western Australia, which is due to be privatised by the state government but already has an unwanted buyer in the form of the smaller Challenge Bank, yesterday announced a profit after tax and dividends of A\$2.7m (US\$63.12m) for the year to the end of September, against A\$37.2m the previous year, writes Nikki Tait in Sydney.

Professor Ross Garnaut, Bankwest chairman, said the bank was ready for a full flotation, and that this would be a less risky option than a merger with Challenge.

Russian cigarette deal

R. J. Reynolds Tobacco International has acquired a controlling interest in Armavir-tabak, a Russian cigarette manufacturing company, AP-DJ reports.

Financial terms were not disclosed. Armavirtabak, which now will be known as RJA-Armavirtabak, has a capacity to produce 4bn cigarettes annually and employs about 450 people.

R. J. Reynolds said it planned to expand RJA-Armavirtabak's manufacturing capacity to include American-blend cigarettes such as North Star.

Videotron falls despite 10% sales increase

By Robert Gibbons in Montreal

Expanding cable-TV operations in Canada and the UK enabled Videotron to report a 10 per cent rise in revenues for the year ended August 31, but higher depreciation and continuing problems in domestic broadcasting depressed profits overall.

Nat profit was C\$20.5m (US\$14.6m), or 11 cents a share, down from C\$25.1m, or 15 cents a share, a year earlier on revenues of C\$841m against C\$864m.

Videotron has been investing heavily in its cable and telecommunications franchise areas in southern England, leading to higher depreciation and amortisation.

However, Videotron said the UK unit would contribute more in 1995 and eventually be a significant source of income and cash flow.

Videotron will also start up a trial commercial cable/multi-media system in Quebec this autumn and is expanding rapidly in the US.

Newbridge Networks, a specialised telecommunication equipment maker, posted a second-quarter profit of C\$45.3m, or 56 cents a share, on sales of C\$191m, up almost 50 per cent. First-half profit was C\$87.2m, or C\$1.06 a share, up from C\$69.1m, or 87 cents, on sales of C\$363m against C\$243m.

Study highlights differences in French and UK acquisitions

By Andrew Jack in Paris

French companies are more strategic in their acquisition of businesses while their UK rivals are more obsessed with detailed numbers, according to a survey published yesterday by Coopers & Lybrand, the UK accountancy firm.

More than half of the French companies surveyed considered consolidating their core business as the principal reason for buying others - at the expense of carrying out much financial analysis, the survey showed.

Acquirers tend to be haphazard in the way they buy other companies, with time frames

and deadlines often imposed by the target business. In one-third of cases, there was no due diligence to assess the companies, and one-third had no direct contact with the target before making an offer.

Mr Alec D'Janoff, chairman of Coopers' French market sector group, said: "British acquisitions are all very calculated while the French make their decisions on strategic grounds. I believe it reflects a different intellectual approach to doing business. Both have their advantages."

The findings were based on interviews with a representative sample of executives in French and UK companies.

These showed that 70 per cent of French companies did not develop a plan to cope with integration until after an acquisition had taken place.

In three-quarters of the cases studied, the mergers and acquisitions had been supported by the target's board of directors and was not in any way hostile.

Mr D'Janoff said one of the implications of the study was that UK-based multinationals should be prepared to pay a premium when acquiring French businesses if they wanted to be able to compete against French rivals interested in a target primarily for strategic reasons.

Capital increase for Von Roll

By Ian Rodger in Zurich

Von Roll, the troubled Swiss steel and engineering group, said it would slash its SF194m (\$140m) equity capital by 90 per cent and then increase it to SF190.9m through a rights issue to shareholders and bondholders.

This is the second significant restructuring programme in less than a year for the group, in which Proventus, the Swedish industrial investment group, has a 28.1 per cent stake.

Von Roll said in a statement

that this latest capital injection was made necessary only by continuing troubles at its toxic waste disposal plant in the US. Other operations were recovering as planned.

The waste plant's start-up last year came two years late because of blocking manoeuvres by environmentalists, and some of its sensitive equipment froze during a cold snap last winter.

Recently, it has suffered from a slump in the market, and Von Roll said yesterday that it would continue for some time to incur losses.

The registered shares and participation certificates would be abolished, creating a single class of SF10 bearer shares.

Shareholders would be given a subscription right to the upcoming capital rise at the rate of 11 new shares at SF725 for each SF100 nominal of existing capital. The board would be reduced to five from the current nine members.

Von Roll said it would suffer a loss this year, its fourth in succession, but expected to report a modest group net profit in 1995 and a satisfactory profit in 1996.

CSA adopts a new flight plan

The Czech airline is seeking a domestic partner, writes Vincent Boland

Czechoslovak Airlines, the Czech Republic's loss-making national airline, is hoping an injection of government money and a new approach to future partnerships will help it ride out the most turbulent period in its 71-year history.

CSA, majority-owned by Czech state institutions, has been tackling two problems - the search for new partner following the split with Air France, and the struggle to meet finance requirements on its Airbus leases.

CSA split up with Air France its strategic partner, in March, after the government paid \$27m to buy out the French airline's stake. It has tried to forge another alliance with an airline, but without success.

It has now adopted a new approach: the search is on for a Czech investor, such as a financial institution, willing to pump money into the airline.

The Airbus leases that are at the core of CSA's problems were signed early in 1989 at the peak of the aircraft leasing boom and before the democratic revolution in the former Czechoslovakia.

"It has been clear for some time that CSA is not able to carry the cost of these leases," says Mr František Slabý, the airline's executive vice-president for finance and planning. The Airbus lease represents about 10 per cent of CSA's total cost base, he adds.

The carrier, however, is to receive an interest-free loan of Kcs686m (\$21.3m) from the government to help it discharge



CSA has negotiated new terms for its Airbus leasing payments

immediate leasing payments on two Airbus A310-300s.

In addition to the loan, the airline has managed to renegotiate the leases so that its annual repayments will be cut to Kcs600m a year from now until they expire in 2001. This will save it Kcs200m annually.

The airline also leases five Boeing 737-500s and four ATR 72-200s, which it acquired in 1992 and which cost Kcs700m annually.

CSA hopes the new lease arrangements will convince a local investor to come on board.

It has held talks with several North American and east Asian airlines, but its financial woes and a lingering bitterness over Air France's withdrawal have forced it to abandon that route.

Instead, Mr Slabý says, CSA is talking to Czech investors, one of which is likely to acquire some or all of the 48.99

per cent stake in the airline held by the National Property Fund, the Czech government body that owns companies being privatised.

Mr Slabý says this investor would most likely be a Czech financial institution, and that a deal could be finalised next year.

"There are [Czech] institutions able and willing to be financial partners with CSA," he says.

A possible partner is Ceska Pojist'ovna, the partly privatised Czech insurance company that owns 4.5 per cent of CSA.

CSA will, however, continue talks with other airlines on route-sharing, passenger incentives and catering services. Delta Airlines of the US has been touted as a likely partner in this area. However, Mr Slabý says his airline is talking to four or five parties.

A third likely alliance would involve a technology and know-how agreement with

another airline or service company. The final say on these developments rests with the government, whose anger at the Air France pull-out has been partly assuaged by CSA's improving financial performance.

The company has reduced losses in the first nine months to Kcs215.2m, compared with a loss of Kcs738.3m in the same period last year. In fiscal 1993 CSA lost Kcs1.5bn after tax.

Passenger numbers have been rising since March, ironically coinciding with the Air France pull-out, while capacity utilisation is also up on last year, peaking at nearly 75 per cent in August.

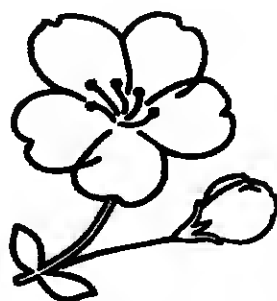
By the end of the year CSA will have 20 aircraft. Six Russian Ilyushin Il 62Ms were withdrawn from service at the end of October, but in addition to the western-built aircraft it also has four Tupolev Tu 154Ms and three Tu 134As.

It has recently taken delivery of two ATR 42s on operating leases for service on short-haul routes.

In spite of lower losses, the leasing commitments make the need for CSA to find a new backer urgent. The European Bank for Reconstruction and Development, which was Air France's partner in the high-profile \$60m investment in March 1992, says it will soldier on as a long-term investor, despite losing its board representation.

The EBRD too must be hoping CSA's new plans will provide an early solution to the airline's problems.

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COMPANY NEWS: UK

Grimsby chosen ahead of Munich for £90m Tencel production plant

Margins slip at Courtaulds

By David Wighton

Courtaulds has chosen Grimsby, Humberside, as the site for its European production plant for Tencel, its new man-made fibre. The plant, which will initially create 120 jobs, will cost £90m, of which £10m has been provided as a grant by the Department of Trade and Industry.

Mr Sipko Huisman, chief executive, said it was "a very close run thing" between Grimsby and a site near Munich, where greater financial assistance was offered.

The decision was announced as Courtaulds reported a fall in pre-tax profits to £80.7m (£86.1m) for the half year to September 30. The result last time, however, was boosted by profits of £24.4m from the sale or closure of discontinued operations, partly offset by £4.1m restructuring charges.

Operating profits fell 3 per cent to £86.4m reflecting Courtaulds' inability to pass on sharp increases in raw materials costs, particularly for viscose and acrylic fibres. Mr Huisman warned that the effects would be more marked in the second half although it planned to increase its fibre prices by between 5 and 15 per cent from January 1.

"I am very confident that all will be recovered. Nothing goes

up as rapidly as this without a rapid reversal."

Although demand was generally firm, operating margins in all three divisions slipped. But excluding the new European fibres joint venture with Hoechst the group figure was steady at 8.9 per cent. Turnover was flat at £1.03bn.

Earnings per share were 15p (14.5p) excluding exceptional items and the dividend is 4.15p (4p).

Profits from fibres and chemicals were little changed at £42m (£41m) held back by stiff competition, particularly in the US, and increased marketing and development costs on Tencel. As expected, these outweighed Tencel's trading profits but it is now making a positive contribution. Courtaulds announced a joint venture with Akzo Nobel to develop a filament yarn version of Tencel.

Polymer products profits dropped to £14m (£18m), reflecting the end of the light armoured vehicle contract, but coatings and sealants were unchanged at £36m.

Interest charges fell from £18m to £8m, thanks partly to the elimination of unwanted swaps. Capital expenditure rose to £59m (£55m).

COMMENT

Courtaulds' shares have had a bad run over the last few



Sipko Huisman: holds his raincoat made from Tencel

months as the City has watched its raw materials costs soar. So the solid figures provided some reassurance. Although the impact will be greater in the second half, costs appear to have peaked and the other main fibre producers seem determined to

push up prices. Courtaulds tends to outperform late in the cycle and as investors tire of the early risers its shares should make up lost ground. On a multiple of about 14.5, assuming full-year profits of £170m, they take little account of Tencel's potential.

Shares slip just 3p as Asprey falls to £3.01m

By Peter Pearce

Shares in Asprey slipped a mere 3p to 141p yesterday - their smallest fall for some time in response to company announcements, press reports or market rumours.

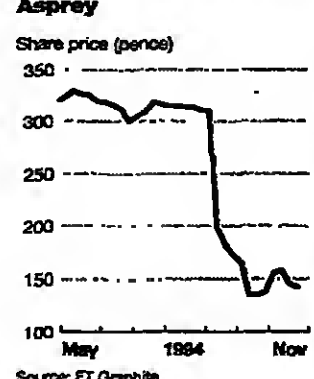
This time the Queen's Jeweller was revealing a sharp pre-tax profits tumble from £12.2m to £3.01m in the six months to September 30. Group turnover declined to £82m (£87.4m).

The downturn was foreshadowed in September when the company said the absence of a few high-spending customers would depress profits. That day shares fell 110p to 200p.

However, Mr Naim Attallah, chief executive, said that although the six months had been disappointing, with a lack of big-ticket sales in New York, Switzerland and Paris, the weeks since the warning had shown a small improvement.

Mr Arnold Bamberger, managing director of Cartier in the UK, part of the Vendôme luxury products group,

Asprey



agreed that customers for the most expensive products were a "very small and confidential world" and, as such, volatile. However, he stressed that his company was not suffering similar problems to Asprey, though nobody knows what will happen next year. Vendôme's interim are due out on December 2.

Asprey's share price has declined further since September, as the group has been buffeted by City rumours, which it has been swift to deny, and a leaked and altered memorandum from its bankers, the Bank of Scotland, about its financial position.

Mr Attallah said yesterday that he wanted to have a "good relationship with the City", but that if the shares continued to decline, "we will buy the shares back". The Asprey family speaks for some 52 per cent of the stock, lifted yesterday by 170,000 shares bought by Mr John Asprey, chairman, at 143p.

The expansion of the customer base was now over, Mr Attallah added. Stock rose from an "ideal" £135m at the year-end to £147m (£127m), but should decline if recent trading improvements continue. Its most expensive item, a Burma ruby and diamond suite of jewellery, retails at more than £4m. Debt at September 30 was £28.6m, giving gearing up from 14.5 to 22.6 per cent. Mr Attallah said he was "happy" with that but would not want to see it rise further.

Interest payable was flat at £1.07m. Interest receivable and rents dropped to £392,000 (£1.08m). Earnings fell to 0.14p (0.04p) per share with the interim dividend held at 1.25p.

Attwoods hits at multiple in last BFI deal

By Peggy Hollinger

Attwoods yesterday sought to convince shareholders they should reject the hostile £391m cash bid from Browning-Ferris Industries of the US by claiming that the predator had paid a substantially higher price for its last major acquisition.

Mr Ken Foreman, chief executive, said in a letter to shareholders: "BFI's reference to an implied multiple for our US businesses of one times revenue conveniently takes no account of the implied multiple of two times revenues which it paid for its 50 per cent interest in Otto Waste Service (of Germany)."

Mr Foreman added that comparable US waste management companies traded on an average multiple of 1.9 times revenue, before taking account of a premium for control.

BFI is offering 116.75p per ordinary and 92p per preference share. It has promised to pay the 3.25p dividend proposed, to accepting shareholders.

Reed Executive leaps to £1.91m

By Richard Wolfe

A growing number of permanent jobs in the south of England contributed to a four-fold increase in pre-tax profits at Reed Executive, the UK's largest employment agency.

The company yesterday announced profits of £1.91m (£457,000) on turnover up 35 per cent to £30.8m (£23.2m) in the third quarter.

Mr Alec Reed, chairman, said: "Employers are worried about retaining staff and are valuing certain temporary staff more. This helps our margins because people are not so interested in negotiating fees."

Earnings per share rose to 2.7p (0.4p) in the quarter.

SmithKline to merge international divisions

By Daniel Green

SmithKline Beecham is to merge its three international divisions into one called SB Healthcare International.

The reorganisation covers all operations outside Europe and north America with total sales of about £1.3bn, 30 per cent of the whole business.

It combines the resources of SmithKline's consumer health-care and pharmaceutical divisions with the Sterling Health over-the-counter medicines unit acquired in August.

SmithKline will cut duplication of resources, especially in Asia and Latin America, but no figures were available yesterday.

The company used external consultants to evaluate which parts of each division would survive.

Mr Jan Leschly, SmithKline's chief executive, said that this was to ensure fairness. "We treated all three divisions equally. Sterling was not a second class citizen."

He acknowledged that this was "a surprise" for some people.

The reorganisation comes as

Northern banks to offer own financial services

By Alison Smith

The three UK banking subsidiaries of National Australia Bank - Yorkshire Bank, Clydesdale Bank and Northern Bank - are to become "hancasurers", selling their own financial services policies through their branch networks from late next year.

Their move marks a further sharpening of competition among high street financial institutions to sell life insurance and investment products to their retail banking customers.

The UK's two largest building societies - Halifax and Nationwide - are scheduled to launch wholly-owned life subsidiaries next year.

The products offered by the three banks will all be

designed, processed and underwritten within National Australia Life, part of the parent organisation. But they will almost certainly be branded and marketed as products provided by each bank to its own customers.

Final approval for the project was given recently and the group has begun recruiting for its customer service centre in Glasgow.

At present, the three banks offer independent financial advice for life and investment products, but this is a small-scale and specialised service, involving only about 100 staff.

The intention is to meet the financial needs of most of the banks' 3.5m customers with a relatively simple range of products. Independent advice will

still be offered as a separate, niche service for those whose circumstances are more complex.

Mr Ross Pinney, chief executive of National Australia Life, said he expected the banks to be able to meet the financial needs of a much higher proportion of their customers than at present.

"Many of our customers are not coming to us for financial advice, because they are not even aware that we offer life insurance products," he said.

The group should benefit not just via an extra stream of income coming through the branch networks, but also through keeping all the profit from manufacturing the policies as well as distributing them.

Higher raw material costs limit Waddington's advance

By David Blackwell

John Waddington, the packaging, printing and games company, yesterday warned that raw material price increases were putting margins in its packaging businesses under pressure.

Mr Geoff Gibson, finance director, said prices for some plastic polymers had risen by up to 70 per cent with four increases in the US since April.

Operating profits for the six months to October 1 in the packaging division, which accounts for two thirds of group turnover, fell from £5.82m to £5.68m, in spite of an increase in sales from £72.1m to £82.2m. The latest figures include contributions of £433,000 to profits and £3.16m to sales for one month from Imca Beheer, the Dutch cartons business acquired in July.

The US food services business lifted operating profits from £2.7m to £3.4m, while the pharmaceuticals packaging business improved from £700,000 to £1.1m. These gains were offset by the food and drinks packaging sector, which fell £300,000 into the red (£1.4m profit).

Total pre-tax profits improved from £9.01m to £9.88m on the back of a rise in turnover from £118.2m to £122.8m.

The specialist printing division lifted operating profits from £1.48m to £2.17m on sales up from £22.5m to £27.2m.

Profits from games eased to £2.15m (£2.2m), held back by supply shortages in the new ranges of radio controlled toys and pre-school toys. Sales improved to £12.6m (£11.9m).

Earnings per share were static at 7.88p, after restating

the previous earnings following the £42m rights issue for buying Imca. The interim dividend is 3.3p (3.83p).

COMMENT

Raw material price rises for plastics, paper and board are unavoidable, and will soak up a lot of management time as every few of the group's divisions include automatic price increases. But they are not the sole reason that the City is cutting its forecasts for this year - the attempt to diversify away from margarine containers has not gone well. The cost of cutting capacity to meet demand will further damage profitability. Forecasts for the year have been reduced from as much as £25m to as low as £20m, giving a prospective multiple of 16, which looks about right, bearing in mind the disappointments and uncertainties.

Morland advances to £9.7m

By David Blackwell

The continued success of Old Speckled Hen helped Morland, the Thames Valley-based brewer, to boost pre-tax profits by 9 per cent from £8.87m to £9.67m for the year to the end of September.

Production of Old Speckled Hen ale has reached 40,000 barrels, up from 5,000 barrels in 1992, when Greene King made a bid for Morland.

If the bid had succeeded, Greene King would have closed the Abingdon brewery. But demand for its beer has prompted Morland to invest £5m in its brewery over three

years, culminating in a new brewing stream by Easter 1996.

Mr Michael Watts, managing director, said yesterday that the brewery had raised its ale production by 21 per cent in a market generally seen as being in decline. Old Speckled Hen accounted for 55m of the total turnover of £37.1m, 12 per cent ahead of a previous £30.9m.

The group plans to take the ale from a national brand to international recognition. Mr Watts said that by the end of the year, the company expected to have established an export business, with the US and Italy as prime targets.

Like-for-like profits on its

tenanted estate were down by less than 2 per cent. Mr Watts said the business was under attack on three fronts - take-homes sales, consumer imports of beer from France and the continuing effects of the recession.

Earnings were 33p (28.1p). A final dividend of 7.88p (6.96p) makes 10.71p (9.74p) for the year.

Mr Jasper Clutterbuck, Morland chairman and chief executive, is relinquishing the role of chief executive in February, when he will be 60. Mr Watts will become chief executive, while Mr Clutterbuck will remain chairman.

Porton poised for takeover

By Paul Taylor

Beaufort Ipsen, the family-owned French pharmaceuticals company, should find out today whether its £65.5m recommended takeover bid for Porton International, one of the UK's biotechnology companies, has been successful.

Shareholders holding 60.2 per cent of Porton's shares, which are traded under the Stock Exchange's Rule 4.2, have already given irrevocable undertakings to accept the French bid, worth £13.40 in cash or notes. Of those investors, the largest stake is held by Mr Wensley Haydon-Baillie, Porton's founder and ex-chairman, who stands to receive about £24m for his 36.5 per cent stake in the private company.

Under a separate deal Beaufort will pick up

an additional 6 per cent stake in Porton, lifting the total tranche covered by irrevocable undertakings to 66.2 per cent. Many of Porton's institutional investors, which sank £76m into the group during the 1980s but have been disappointed by its financial performance, are understood to be keen to sell their holdings.

Porton's management is expected to take an initial 22 per cent stake in Speywood Holdings, a company set up by Beaufort to make the acquisition. The French group has set a 3pm deadline today to receive more than 90 per cent acceptances for its offer, which has been recommended by Kleinwort Benson, Porton's financial advisers.

A potential rival offer for Porton from Scottish Pharmaceutical, the Anglo-US drugs company, has failed to materialise.

Division makes £9.6m cash call

By Paul Taylor

Division, the Bristol-based virtual reality computer technology company, is raising £9.6m through a 3-for-10 rights issue of up to 10.1m shares at 100p each.

The shares closed 13p up at 133p yesterday.

At the same time, Division, which was floated on the Stock Exchange in May last year at 40p a share, estimated that it would carry a pre-tax loss of not more than £1.44m in the year to October 31, against a £503,000 deficit last time.

The full-year loss, which reflects heavy investment in product development and marketing, was foreshadowed at the interim stage.

The company said yesterday that sales for the second half of the year, "have followed the trend of earlier years with strong underlying growth continuing."

Turnover for the year is expected to have more than doubled to £5.27m (£2.06m), boosted by strong growth in the group's blue-chip customer base.

Mr Charles Grimsdale, managing director, said the new funds would be used "to provide additional working capital

and support the company's anticipated growth, including future products."

Since the flotation last year, which raised about £5m, Division has made considerable progress in the development of new virtual reality products and in particular, specialised 3-D graphics technology.

Last December it launched a new high-power graphics accel-

erator, based on technology licensed from the University of North Carolina.

The VFX accelerator uses thousands of tiny micro-processors working in parallel to compute images on a screen and has been sold mainly for engineering, training and scientific applications.

The issue has been underwritten by Albert E Sharp,

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
ABI Leisure	2.71	Jan 31	2.51	4.08	3.76
Abstrust High Inc.	1.44	Mar 3	0.945	-	1.967
Adams	1.0385	Jan 17	7	1.25	6.05
Amber Industrial	1.25	Jan 27	1.2	1.2	6
Asprey	2	Feb 9	1.1	-	14.8
Clifford Group	0.1	Jan 24	4	-	-
Courtaulds	4.15	Jan 24	4	-	-
DCC	2.48	Jan 5	-	-	-
Edo Inc Growth	1.4	Dec 30	-	-	-
Fleming (Robert)	4.5	Jan 18	5	-	16.7
Granada Group	6.67	Apr 3	5.725	10	8.75
Morland	7.65	Jan 31	6.96	10.71	9.74
Sharelink	3	Jan 20	-	-	-
Tate & Lyle	9.8	Feb 7	8.7	-	9
TR High Income	1.51	Jan 31	1.5	-	13
Waddington	3.91	Jan 19	3.68	-	8.5
Wagon Industrial	6.88	Feb 20	6.325	-	17.825
West Trust	0.5	Feb 27	0.2	-	2.5
Yorkshire Water	8.3	Feb 27	7.8	-	22.8

Dividends shown pence per share net except where otherwise stated. *On increased capital. \$USM stock. \$Irish pence. *Second interim. £Third interim.

Research Machines to join market

By Alan Cane

Research Machines, a supplier of computers and computer software to schools and colleges, is coming to the market through a placing likely to value the company at about £30m.

The company is expected to publish its pathfinder document later today.

The flotation is not intended to raise new money for the company, which has about £5.5m in the bank, but to raise the profile and enhance the reputation of a 21-year-old company which is still relatively unknown outside the UK education market. It is anxious to increase its presence overseas where a listing would give it greater credibility.

The flotation will also provide liquidity for existing shareholders including Citicorp, 31, Kleinwort Benson and Rothschild.

Last year it reported pre-tax profits of £2.52m on turnover of £66.2m.

Harrisons seeks to rein in expectations

By Peggy Hollinger

Harrisons & Crossfield shares dropped 8 per cent yesterday as the chemicals, commodities and building supplies company sought to rein in profit expectations for the second consecutive year.

Mr Martin Anderson, finance director, said the expected recovery in pig prices had not materialised in the second half, and malt margins remained depressed. In addition, profits would be hit by a £10m rationalisation charge. As a result, he said, analysts' profit expectations might have been too high.

Harrisons had also sought to clear up confusion about the impact of disposals completed this year, which have netted the company about £134m.

Analysts cut profit forecasts from about £115m to less than £90m, excluding the disposal proceeds.

The share price dropped 13p to 149p, a far sharper fall than the 2 per cent decline in the overall market.

"It is a litany of mini-dis-

asters," said one analyst. "The management is definitely on trial now." Last year forecasts were pulled back by about 55m after a similar trading statement.

The analyst speculated that further disappointment from Harrisons could leave it open to a possible takeover bid. It is known that at least one large company has examined the possibility of a break-up bid in the last 15 months.

Mr Anderson said Harrisons expected to incur losses of about £3.5m in the pigs business this year, similar to last time.

The chemicals division was having a mixed year, with pressure on margins from higher raw material costs in some sectors and solid advances in others.

Mr Anderson said that the UK building supplies business had experienced strong first-half growth. The US building supplies business was ahead of last year.

Profits from the Papua New Guinea plantation would be lower in the second half.

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1995 prize, worth not less than £3,000, is:
DOES FREE TRADE THREATEN THE ENVIRONMENT?

Applicants, aged under 35, of any nationality, should submit up to 1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 6 1995

APPLICATIONS TO:
ROBIN PAULEY, MANAGING EDITOR
THE FINANCIAL TIMES (L)
NUMBER ONE SOUTHWARK BRIDGE
LONDON SE1 9HL

Water utility to lose a quarter of its workforce as profits fall 10% Yorkshire cuts 600 more jobs

By Peggy Hollinger

Yorkshire Water yesterday announced plans to cut another 600 jobs. The latest cuts are in addition to the 400 redundancies announced four months ago, before the July price review.

The news came as Yorkshire Water reported a 10 per cent decline in interim pre-tax profits and the season's lowest percentage dividend rise so far for the sector.

Mr Malcolm Batty, finance director, said he expected further job losses in future but could not yet quantify their scale or timing.

Yorkshire, which in June announced 400 job losses for 1994, has decided to cut 100 more this year and another 500 over the next two years, accounting for about 25 per cent of the regulated utility workforce.

Yorkshire's profits were depressed by the £25m charge to pay for the rationalisation. This is in addition to the £10m



Malcolm Batty, expecting further job losses in the future

provision last year. It said it expected a two-year payback on the £35m provisions.

Pre-tax profits for the half-year to September 30 fell from £74.8m to £67.2m. Sales were 6 per cent ahead at £275.4m (£259.4m).

Profits were helped by a higher than expected reduction in the pipe maintenance charge from £35.4m to £23.4m. Cashflow was also enhanced

by a substantial reduction in utility investment from £112m to £72m.

Yorkshire, along with other water companies which have reported so far this season, also announced plans to devote extra funds to issues such as flood flooding and discoloured water, which were not allowed for in the price review. The company said it would devote £16m this year to such discretionary spending.

The core utility business reported an 11 per cent decline in operating profits, after exceptional, to £72.2m on sales 4 per cent ahead at £249.1m.

The non-regulated activities contributed pre-tax profits of £1.2m against £900,000 last time.

Yorkshire increased its interim payout by 9.2 per cent to 8.3p and said it intended to maintain dividend growth of at least 5 per cent above inflation for the next five years. This would be achieved without substantially eroding its dividend cover of about three

times, the group said. Earnings fell as a result of the exceptional loss from 36.1p to 31.5p.

COMMENT

The market's reaction to a better than expected payout and the promise of at least 5 per cent real dividend growth to 2000 might be seen as rather ungrateful. However, there is a perception that Yorkshire has been held back by fears that higher dividend growth would rekindle local controversy and further damage its battered public image. Financially, Yorkshire is one of the strongest water and sewerage companies and it could afford to increase the payout by substantially more. There is also the argument that dividend cover should be lower than the 3.4 times projected by analysts for the year 2000. Forecasts are for about £157m this year after exceptional. The group's non-core success and strong financials make Yorkshire a solid hold, in spite of a yield just below the sector average.

A Fisher chief could get £0.6m

By William Lewis

Mr Stephen Walls, the chairman of Albert Fisher, the food processing and distribution group, will be paid a minimum of £484,000 this year and could earn up to £618,000.

One of the main components is a lump sum pension payment which will total £155,000 this year. Under Mr Walls' two-year rolling contract the company must each year pay the equivalent of half his basic salary into his company pension scheme.

On September 1 Mr Walls' basic salary was increased from £300,000 to £309,000. On top of this he is also eligible for an annual bonus which could be as much as half his basic salary.

Payment of the bonus is dependent on group performance and on Mr Walls meeting 11 personal objectives during this year. They include:

- "Ensure that by the end of the year the group has no operations losing money (unless new start-ups specifically approved by the board)"
- "Continue to raise the general morale and motivation of personnel at all levels"
- "Put in place planned major head office cost reductions in line with plan"

The details are in documents available for inspection by shareholders ahead of the AGM on December 14. Mr Walls' total pay last year rose by 44 per cent to £514,000. The annual report for the year to August, published yesterday, said this included a £150,000 pension payment, without revealing that he has a contractual entitlement to a similar sum each year. It also disclosed that he received a £48,000 bonus last year "based on the achievement of stated personal objectives".

Robert Fleming makes 6.3% midway advance

Robert Fleming Holdings, the UK-based investment bank, yesterday reported a 6.3 per cent rise in pre-tax profits for the six months to September 30, thus defying an industry trend which has seen earnings hit hard by turbulent stock and bond markets, writes Norma Cohen.

Jardine Fleming, the group's 50 per cent owned Hong Kong-based investment banking subsidiary, contributed roughly 40 per cent of total profits, up from about a third in the same period last year, according to Mr John Manser, group chief executive.

Pre-tax profits for the privately owned investment banking group rose to £27.4m (£21.6m) with the investment banking sector contributing a marginally lower £46.8m (£49.7m).

However, Mr Manser warned that the group was unlikely to match the £71.5m earned in its investment banking division in the second half of last year, so that annual profits would be

lower overall. "I'd like to think we could, but in all honesty, it is not likely."

In its investment management business, the group earned pre-tax profits of £48.6m, up 16 per cent from £41.9m. Assets under management increased from £49.5bn to £50.2bn. This represents a net cash inflow of about £2bn, mostly from retail accounts in the UK, US and Europe, which was offset by a 3 per cent drop in the value of the investment portfolio.

Mr Manser said that in Fleming Investment Management's core UK business "we have staunchly the flow" of pension clients who had been leaving the firm due to lacklustre investment performance, although it would be some time before significant new business was attracted.

Fleming recently recruited a new chief executive to its asset management division, Mr Ken Inglis, who has made several internal changes.

Far East strength pays off Norma Cohen on how Fleming is bucking the trend

Turbulent world markets have been unkind to the investment banking industry this year, although Robert Fleming Holdings appears to be bucking the trend.

Yesterday Fleming said its pre-tax profits rose by 6.3 per cent to £27.4m and that, moreover, its investment banking division's profits were off only slightly from last year's level. Investment management, which includes a US-based joint venture with mutual fund company T Rowe Price, contributed to the group's earnings stability with a 16 per cent profits rise.

Significantly, much of the asset growth came from retail products, especially in the US, where investors are increasingly keen to buy non-domestic investment funds.

Mr John Manser, group chief executive, attributes the group's ability to withstand the current tough markets to two key factors. "Our businesses are very well spread. We are in both retail and wholesale markets and we have a good geographical spread. We operate in 32 markets and not all of those do the same thing at the same time."

And, perhaps most critically, Mr Manser says: "We have strength in the Far East through Jardine Fleming."

Jardine Fleming, the investment bank owned jointly with Jardine Matheson, had post-tax profits of £111m (£67.6m) for the six months to June 30, a 44 per cent increase on last time.

Mr Manser says the firm's strategy, unlike that of some of its competitors, is to grow glob-

ally through joint ventures, such as that with Jardine Fleming, rather than to try to set up new operations with a high cost base. "We would rather have a smaller part of a bigger whole than a larger part of a smaller whole."

He said the group's resilience partly reflected its success in integrating the business generated from London into its joint ventures around the world. These also include a 50 per cent stake in leading Australian stockbroker Orde Minnett and a South African joint venture with Martin and Co.

The structure allows decision-making to take place at the local level, where management is likely to be better informed about conditions. "It relieves the strain on management," he says. "Running a global business from a single spot will eventually overwhelm the management."

There are only two key decision-making committees within Fleming: a seven-member body at the Group headquarters in London and a similar-sized group at Jardine Fleming.

"There is a strategic issue here," says a securities analyst with a rival investment banking firm. "The strategy of being in a niche business and being risk averse is likely to be more successful long-term than the integrated houses, who are taking a risk-based approach."

And, perhaps most significantly for the current round of earnings, Fleming has no market making capacity in UK equities and little of it within Europe. Instead, it has concen-

trated on its role as an agency broker, although it is building selected distribution and research capacity for European shares.

However, Fleming is not entirely risk averse, according to its competitors. It has been strikingly aggressive about bidding for capital markets business, particularly in the privatisation field. According to Euromoney, Fleming and its Jardine Fleming venture were the leading bookrunner for Asian equity and equity-linked deals in 1993 and 1994; and according to Acquisitions Monthly, it ranks third in advisory business for UK public takeovers so far this year.

Earlier this autumn, Fleming drew gasps from some of its competitors for agreeing to act as global coordinator for a \$800m international distribution of warrants for newly privatised Pakistan Telecom. Pakistan asked a group of banks to bid for the business - whose most recent accounts were two years old - without a due diligence review.

"Of course we had some reservations about that fact but from our analysis, in relation to other Asian telecom companies, we felt it was good value," a Fleming official explained.

While many competitors backed out, Fleming took the business on, although shortly after it had distributed the warrants the price fell sharply. This reflected a correction of information which had appeared in the domestic prospectus which had been misinterpreted by foreign investors.

Chloride makes £14m security buy

By Geoff Dyer

Chloride Group's transformation from a batteries business into an electronics group was reinforced yesterday by the acquisition of ADE Group, an electronic security business, for up to £14m.

Mr Keith Hodgkinson, Chloride chief executive, said that the acquisition would enhance earnings per share and generate cash.

Chloride also reported pre-tax profits of £1.04m for the six months to September 30 and a return to the dividend list with an interim payment of 0.1p, the first since the 1989-90 interim.

The profit compared with £1.32m, which included operating profits of £1.1m from the

seven battery businesses in central Africa which were sold in the second half of 1993.

ADE manufactures control panels for alarms and distributes electronic security alarm products. In the year to April 30 it made pre-tax profits of £1.35m (£1.54m) on sales of £18.5m (£15.1m).

The vendors, principally Mr James Chadwick, chief executive, and Mr Graham Whitehead, deputy chief executive, will receive a £1.5m distribution from ADE and an initial payment of £5m, satisfied by 24m cash and 4m shares.

There is a further deferred profit-related £7.52m, satisfied by loan notes.

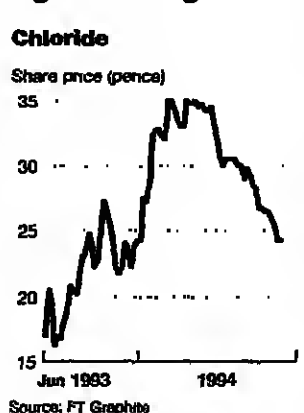
Turnover was £50.6m with £2.47m from acquisitions,

against £51.8m, which included £9.07m from discontinued activities. As a result of the divestments, tax fell to £45,000 (£87,000) and minority interests to £13,000 (£210,000) giving attributable profits of £98,000 (£124,000) and earnings per share of 0.3p (0.1p).

Mr Hodgkinson said: "We are now in a position where we feel confident about returning to the dividend list."

In the core electronics business operating profits, excluding Ondyne, the power supply business it bought in April, rose to £1m (£508,000) on sales up 14 per cent to £45.5m.

Margins and sales in the uninterruptible power supplies business increased and the emergency lighting sector



returned to profit for the first time in four years. The power conversion business continued to make losses.

RJB has 'overestimated demand for coal by 20%'

By Michael Smith

RJB Mining, the coal company bidding to take over the English mining assets of British Coal, has overestimated by 20 per cent the demand for coal by English power generators in the late 1990s, according to an analysis published today.

Coal UK, the Financial Times newsletter, says the company has also made too little allowance in its calculation for the role of private coal producers which will be its competitors.

Coal UK estimates the generators will buy 23.9m tonnes of coal from English coal suppliers in 1998-99, whereas RJB says a conservative projection should be about 28.9m tonnes.

"While the RJB case is its pessimistic view, our forecast is our most likely scenario," says Coal UK. "Beyond 2000 difficulties will increase with the prospect of tighter sulphur limits."

The newsletter's analysis comes as RJB prepares to publish within the next few weeks its pathfinder prospectus for a flotation aimed at raising up to

£425m. The company has offered £914m for the three regions for which it is preferred bidder, although this figure is likely to decline in final negotiations.

In the newsletter, Coal UK says RJB fails to take account in its market projections of 3.6m tonnes of coal equivalent a year of heavy fuel oil burn and appears to ignore supplies from other English mines. It also says RJB underestimates the amount of electricity that can be imported.

RJB's prediction of an industrial market of 6.4m tonnes in the late 1990s is

described as "unaccountable". Its ambitions to take 2m tonnes of the domestic market assumes RJB will capture all the Scottish and Welsh customers as well as the English.

Coal UK also criticises RJB for its high valuation of stock. RJB estimates total stocks (including non-coal) at £14m with £50m of that for 9m tonnes of coal. This suggests £27.25 a tonne, says Coal UK.

Recent prices obtained by British Coal suggest that £14.40 to £24 would be more appropriate, says the newsletter.

Financial managers - your future

FUTURE career opportunities for financial services managers

nowadays depend more and more on the right qualifications. An MBA degree specially designed by recognised international institutions for professionals in financial services can open new doors on the career development ladder.

That is why the world famous Manchester Business School and the highly respected School of Accounting, Banking and Economics at the University of Wales, Bangor have designed a unique distance learning MBA with a financial services emphasis.

The management education programme is now proving so successful that over 750 students have enrolled worldwide since it was launched in 1992.

The MBA has a high level of content with Faculty maintained through residential workshops run in the UK and at overseas support centres.

The number of students in each workshop is kept deliberately low to maintain the teaching quality and interactive nature of the sessions.

A major advantage for qualified accountants is provided by an 18-month accelerated programme which eliminates the need to repeat core subject material. The MBA's modular structure also links with advanced management education and corporate training programmes by offering exemption-based entry routes. The programme is one of the two distance learning MBAs to the CIB Lombard Scheme and has a major sponsorship link with Euromoney.

Brochure from: Institute for Financial Management, University of Wales, Bangor, Gwynedd, U.K. LL57 2DG. Tel: (44) 01248 371408 Fax: (44) 01248 370769

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Prices for electricity consumed for the purposes of a household power supply at different tariffs							
Prepaid rate for 12 months				Post-paid rate for 12 months			
Unit	Price	Unit	Price	Unit	Price	Unit	Price
1/2	0.23	1/2	0.23	1/2	0.23	1/2	0.23
1/4	0.115	1/4	0.115	1/4	0.115	1/4	0.115
1/8	0.0575	1/8	0.0575	1/8	0.0575	1/8	0.0575
1/16	0.02875	1/16	0.02875	1/16	0.02875	1/16	0.02875
1/32	0.014375	1/32	0.014375	1/32	0.014375	1/32	0.014375
1/64	0.0071875	1/64	0.0071875	1/64	0.0071875	1/64	0.0071875
1/128	0.00359375	1/128	0.00359375	1/128	0.00359375	1/128	0.00359375
1/256	0.001796875	1/256	0.001796875	1/256	0.001796875	1/256	0.001796875
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COMPANY NEWS: UK

Wagon rises to £9.6m as markets improve

By Paul Cheeseright, Midlands Correspondent

Wagon Industrial resumed profits growth, as the effect of internal changes to raise productivity coincided with an improvement in market conditions, especially in the UK.

Pre-tax profits for the half year to September 30 at the group, whose interests embrace storage and retail equipment, engineering and automotive products, rose to £9.6m (25.06m).

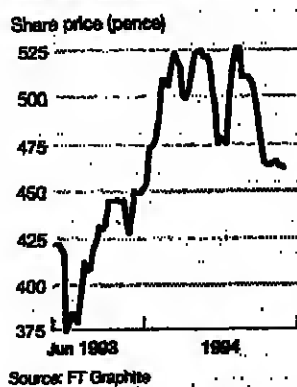
This lifted earnings per share to 12.63p (4.52p) and allowed a 5 per cent increase in the interim dividend to 6.65p (3.25p).

Stripping out exceptional costs for restructuring and writing off goodwill associated with disposals, Wagon said that its underlying pre-tax profits rose in the first half by 28 per cent to £10.4m.

It said it was optimistic about its prospects and anticipated "a continuing improvement in profits for the year as a whole".

Like other engineering companies, Wagon is experiencing continued pressure on its margins. Its profits growth has

Wagon Industrial



been underpinned by productivity improvements. "Underlying profits have moved ahead in the UK, but in Europe, profits were more or less flat," said Mr John Hudson, the chief executive.

The group has made a string of small acquisitions to bolster its varied market positions and this was reflected in its turnover. Acquisitions contributed £6.49m out of a first half total of £183.85m, compared with £132.23m.

Operating profits moved ahead to £11.15m, against £4.42m when the figure was

depressed by restructuring charges at Forkhardt, the German specialist truck maker.

The contributions of both the storage and retail and the automotive products divisions rose, but there remained a loss from engineering, largely because of a downturn in the market for Wefco, which makes storage tanks and pressure vessels, but is now closing two of its four factories.

COMMENT

Wagon has delivered what it said it would deliver. Its profits are moving firmly upwards: the UK market is under its belt and European recovery is yet to come. Problems at Wefco and at Link Plastics, another of its divisions, are another trouble spot, will be sorted out in the current half. The group is riding the cycle. Full year pre-tax profits of about £25m, to give earnings per share of 37.4p, would not be fanciful. That presages a 5 per cent increase in the final dividend, given group policy of working towards cover of two times. Such a forecast puts the shares, after yesterday's slip in the market, when they lost 4p to 489p, on a prospective multiple of 12.3, cheap for the sector.

Birkby to float vehicle hire side

By Richard Wolfe

Birkby, the business property managers and hire purchase group, yesterday announced the flotation of its vehicle hire division to fund further expansion.

The company, which established a national profile in March with the £58.7m purchase of In Shops, plans to extend its chain of business units across the UK.

The group's gearing reached 77 per cent by September 30, up from 41 per cent on March 31. It expects to be ungaraged after the Hill Hire flotation. The shares closed down 5p at 233p yesterday.

Birkby intends to float Hill Hire, its commercial vehicle hire company, by a placing with institutional investors, which is expected to value the company at more than £26m.

Mr Bill Cran, chief executive, said Birkby would retain a 40 per cent stake. "We are beginning to restrict the growth of the hire, simply because we are not a truck rental operation and that is not a core activity," he said.

"We want to put our resources into space management." Hill Hire carries a heavy debt burden, as is typical in vehicle hire.

Birkby acquired Hill Hire in July 1993 to add heavy commercial vehicles to its existing light vehicles hire business. The division reported pre-tax profits of £1.76m on sales of £10.5m in the year to March 31. Average utilisation rates stand at 73 per cent on light vehicles and 84 per cent on heavy vehicles.

For the six months to September 30, Birkby reported a seven-fold rise in pre-tax profits to £4.13m (£581,000).

Turnover expanded from £5.24m to £32.2m, including a full contribution from In Shops and its discount retailer Job Lot. The figures were also lifted by a contribution from I-MEX, the manager of commercial and light industrial units, which was acquired in August.

Occupancy rates in the group's 38 workspace centres range from 94 per cent at the Birkby sites to 65 per cent at the I-MEX sites. Retail occupancy stands at 82 per cent in the group's 65 centres. Earnings were 8.2p (6.6p). The interim dividend goes up to 2p (1.3p).

Pilkington

Pilkington saw profits double to £61m before tax and disposal gains in the six months to September 30, helped by an improvement in most of its main markets. Including a £16m profit on the sale of its insulation business, the glass maker reported a pre-tax surplus of £77m against £30m.

Turnover from continuing operations rose by just 3 per cent to £1.29m, with volume growth of 7 per cent offset by the fall in the dollar and price reductions in Germany. Earnings per share were 3p (0.4p) excluding the disposal gain while the dividend was held at 1.5p.

Pre-Budget moves to b&b

Peter John on a practice which appears to have gained in popularity

The London stock market may be wallowing like a rudderless ship, but down in the engine room investors are quietly shifting funds in case a well loved loophole is plugged in next week's budget.

Dealers who closely follow the patterns of share trading have noted that the number of "bed and breakfast" deals has risen dramatically over the past few weeks.

These trades generally involve placing stock shortly before the close of the session and buying it back the next morning to establish a tax loss - hence its potential interest to the Chancellor.

On one day last week, daily volume was boosted by 60m shares, about a tenth of the turnover, after large blocks of FTSE 100 stocks appeared on the Seqq automated quotation system first thing in the morning. And on Tuesday some 13m shares in second line stocks went through the dealing screens.

Both were believed to represent

one half of this evocative but obscure practice. Opinion is divided, however, on the reasons for the increase. And establishing motivation is made more difficult by the shadowy legal nature of the practice.

In the words of the Stock Exchange: "The question is not so much whether it is illegal but whether it is allowable under tax regulations."

The pointer to a bed and breakfast deal is often a large block of shares recorded just before the close of dealing at below the market price and known in the trade as "a 1629". The following morning a similar block of shares with matching price and size will show up.

These trades are made to mitigate the effects of capital gains tax. If there is no link between the sale and the repurchase they are perfectly legal.

Mr Paul Franklin, of the Inland Revenue, said: "We have no objection to a general

disposal followed by an acquisition as long as they reflect the market value. If they don't, an inspector will look at them."

The Stock Exchange concurs. "As far as we are concerned we don't know if the bargain is bought back the next day. The rules are that they have to be booked near the market price." In other words, if the transaction constituted price manipulation it would be breaking the rules.

Marketmakers say the fact that deals are often slightly below the market price can be explained by the size of the trade compared with the normal market size and the general liquidity of the stock.

Because of the sensitive nature of bed and breakfasts, securities houses will not comment officially on their involvement. And none will admit to agreeing both sides of the deal, that would constitute a "scheme".

One senior dealer said: "Legally they don't exist but

technically they do happen. The whole subject is such a hot potato we would rather remain in the background."

One insider at UBS, the Swiss-owned securities house, said business had grown because a number of institutional clients were concerned that the Chancellor would stop the practice.

"The rumour often rears its head around Budget time. It may not be founded on anything but there has been more worry around this year," he added. "I am not really sure how the Chancellor can stop people buying or selling shares and establishing a tax loss."

It is also possible that much of the business might merely reflect prudent cash management. The stock market has fallen by about 9 per cent since its highs at the start of the year. If Mr Clarke is going to bare his teeth, investors might feel that now is as good a time as any to make the best possible use of capital gains tax allowances.

Sharelink £468,000 in the red and trading 'very poor'

By Paul Cheeseright, Midlands Correspondent

Sharelink Investment Services, the Birmingham-based share dealing company, continues to lose money on its current trading.

For the half year to September 30, it announced yesterday a pre-tax loss of £468,000, compared with profits of £368m - this result was foreshadowed in the warning of late September. The shares shed 7p to close at 176p.

But Sharelink also

announced that it "was trading below break even in October" and Mr David Jones, the chief executive and highest single shareholder, said present trading is "very poor." This, he added, made him "cautious about the year end result."

First half turnover was down to £7.28m, against £11.25m last time when business was boosted by BT privatisation.

Loss per share was 1.79p, against earnings of 16.07p, but Sharelink is maintaining its interim dividend at 3p.

Sharelink's basic problem is

the low level of dealing volume on the UK stock market. But its financial results have also been affected by investment of £700,000, during the first half, on the development of more efficient operating systems and the introduction of new financial management products.

Investment spending in the second half will be £500,000. Sharelink hopes to protect itself against market fluctuations by reducing costs and bringing in a stream of fixed revenue from new products.

L&G trust launch will raise minimum £29.8m

Legal & General Group is inviting offers for up to 150m shares at 100p each, with warrants attached on a 1-for-5 basis, in its new investment trust, the Legal & General Recovery Investment Trust.

The minimum investment is £1,000 with management charges of 4 per cent.

Panmure Gordon, sponsor to the offer, has received irrevocable undertakings for up to 41.3m shares. With 31.2m shares having been underwritten the offer will raise, net of

expenses, a minimum £29.8m and a maximum £143.4m. The warrants can be exercised for 100p within 10 years. The trust has a life of not more than 10 years.

The aim of the trust is to achieve long-term capital growth and outperform the FT-SE-A All-Share Index by investing in UK-quoted equities with recovery potential.

It is being managed by the same team as the Legal & General UK Recovery Unit Trust.

Amber £1.9m at midway

Amber Industrial Holdings, the specialist chemicals maker and distributor, turned in pre-tax profits of £1.87m for the six months to September 30. This compared with £2.43m last time, but which included £724,000 on the disposal of operations.

Turnover rose by 5.4 per cent

to £11.8m (£11.2m).

Earnings per share, came to 26.2p, against 42.5p or 24p adjusted to exclude the disposal. The interim dividend has been stepped up to 7p (6p).

The company is 75 per cent owned by Caledonia Investments.

McKechnie makes A\$15m purchase

By Paul Cheeseright, Midlands Correspondent

McKechnie, the plastics and metal components group, yesterday started to make good its promise of more acquisitions, with the A\$15.4m (£7.48m) purchase of the packaged products division of Hunter Douglas, the Australian group.

The division distributes drapery hardware like blinds and curtain rails, thus fitting in with Philippe International, an earlier Australian acquisition. The two companies should be able to feed business back to McKechnie's aluminium extrusion operations.

This latest purchase brings to £51m the commitments McKechnie has made on take-overs since August last year. Its spending has been partially offset by £21.7m from disposals. Last month McKechnie said it would buy companies in Europe, North America and the Pacific area.

26% rise at ABI Leisure

ABI Leisure Group, the North Humberside-based caravan maker, achieved a 26 per cent advance in pre-tax profits from £2.64m to £3.38m for the 12 months to August 31.

Mr George Shiels, chairman, said the improved results reflected both a growth in sales and increased efficiency in the group's manufacturing operations.

Turnover advanced by 14 per cent to £70.6m (£61.8m) with exports accounting for 38 per cent (31 per cent) of the total. Mr Shiels said that as well as growing organically, the group would take advantage of suitable acquisition opportunities both in the UK and continental Europe. The group has nil growth (15.5 per cent).

Earnings per share increased to 8.7p (7p) and a final dividend of 2.71p (2.51p) is proposed for a 4.06p (3.76p) total.

Herring Baker

Herring Baker Harris Group, the chartered surveyor and property adviser, has announced a series of restructuring measures, including the disposal of a subsidiary.

Herring, which incurred losses of £430,000 pre-tax for the year ended January 31, plans to sell James Barr & Son

to its management for £750,000 cash. The co-operation between the two companies would, however, continue.

In addition the group said changes to the rental terms of its West End and City offices would cut payments by about £106m over the period to June 1997. A redundancy programme is expected to produce savings of about £750,000 a year. National Westminster Bank has agreed to an increase in and extension to facilities.

First Ireland Inv

First Ireland Investment Company raised net revenue from £215,000 to £341,000 for the half year to September 30, and earnings per share grew to 1.14p, against 0.72p.

Net asset value increased by 6.4 per cent in sterling terms to 119.59p at September 30 (112.4p at March 31). The rise in Irish pound terms was 4.3 per cent to £121.06p (£116.12p), compared with a 2.1 per cent increase in the Irish Stock Exchange index over the same period.

The company intends to pay a supplementary dividend of 0.25p for the year ended March 31 so as to satisfy the level of payment required by Irish legislation in order to obtain distributor status. Last year's final was 1.52p.

Emerald Energy

Emerald Energy, the USM-quoted oil and gas explorer, is raising £485,000 through a placing of 25m

shares at 2p with funds managed by GFM International Investors, the investment arm of Metropolitan Life.

GFM will become Emerald's second largest shareholder. The shares rose 1/2p to 24p. The proceeds will be used in the development of its interests in the US.

John Foster

Continuing progress in the reshaping and restructuring of its business helped John Foster & Son, the mohair topmaking, worsted and spinning concern, cut losses from £921,000 to £605,000 for the half year to August 31.

The company said the result was in line with expectations. The second half was likely to be similar to the first and an overall loss was expected for the year.

Although the wool textile industry was generally more buoyant and the forward order book stronger than for some time, margins remained under considerable pressure due to the recent sharp rise in wool prices.

Turnover dropped from £34m to £26.2m. Losses per share were 5.4p (3.4p).

Adare at £1798,000

Adare Printing Group, the Dublin-based USM concern, almost doubled interim pre-tax profits to £1798,000 (£787,000) on turnover 59 per cent ahead at 122m.

Fyffes, the fruit trader, and Allied Foods. Earnings per share amounted to 7.9p (6.86p) and an interim dividend of 2.4p is being paid.

A good outcome was expected for the year as seasonal factors, particularly in the energy sector, weighted profits towards the second half. Mr Flavin said. DCC spent £5.1m on acquisitions in the period, including a controlling interest in Virtus, a healthcare products maker.

DCC has been trading at below its issue price for much of the period since going public.

Last year's figures for the period to October 31 were £241,000 and £152.5m respectively.

Mr Nelson Loane, chief executive, said Alexander Pettigrew and Label Converters, acquired in the first quarter, had been "assimilated smoothly" and were performing to expectations.

Earnings per share came out at 8.77p (6.57p). The interim dividend rises to 1.035p (0.945p).

Abstract High Income Trust, which aims to provide quarterly income with potential for capital and income growth, has declared a second interim dividend of 1.4p.

The total dividend so far of 2.2p is in line with the forecast in the prospectus. Net revenue for the period from the trust's incorporation in February to September 30 was £1m. Net assets per share stood at £9.25p, with earnings per share of 3.22p.

F&C Income

Foreign & Colonial Income Growth Investment Trust reported net revenues of £795,000 for the period from incorporation on February 3 to September 30. Earnings per share came to 1.85p and there is a maiden interim dividend of 1.4p. Net asset value per share at the end of September was £2.6p against 96p six months earlier.

L'ORÉAL

9 MONTHS SALES :
+ 14.4 FOLLOWING CONSOLIDATION
OF FOUR NEW SUBSIDIARIES

Further to the recent transfer and purchase of shares (release of 22 September 1994), L'ORÉAL has decided to include COSMAIR Inc. USA, COSMAIR CANADA Inc., LORSA/FAGEL (Switzerland) and PROCASA (Spain) in its scope of consolidation as from 1 July 1994.

Consolidated sales for the first half of 1994, i.e. before the new consolidation, increased by 5% using published figures. Using the same scope of consolidation, profit on ordinary activities before taxation, employee profit-sharing and capital gains and losses for the six months to 30 June 1994 stood at FF 2.61 billion, an increase of 6.5% compared to 30 June 1993.

Consolidated sales for the first nine months of 1994 under the new scope of consolidation amounted to FF 34.46 billion, an increase of 14.4% using published figures.

Under the former scope of consolidation, the increase, using comparable figures, would have been + 7.6% compared with + 6.5% at the half-year stage (30 June 1994) and + 4% after the first quarter (31 March 1994).

For the whole of 1994, sales for the new scope of consolidation could amount to just over FF 47 billion based on exchange rates at 30 September 1994.

This would represent an increase of 17.5% to 18% using published figures.

Excluding any major changes in exchange rates between now and 31 December 1994, we can expect a 20% increase in consolidated profit on ordinary activities before taxation compared to last year.

For further information, please consult your bank, stockbroker or financial institution as well as your usual newspapers. More details can be obtained by writing to the Business Information and Investor Relations Director, L'ORÉAL, 41, rue Marivaux, 92117 Clichy, France - Fax: 33 (1) 4759.80.02.

PUBLIC WORKS LOAN BOARD RATES

Effective November 22

Term	Rate	Rate	Rate	Rate	Rate
Over 1 up to 2	6%	7%	7%	7%	7%
Over 2 up to 3	7%	7%	7%	7%	7%
Over 3 up to 4	8%	8%	8%	8%	8%
Over 4 up to 5	8%	8%	8%	8%	8%
Over 5 up to 6	8%	8%	8%	8%	8%
Over 6 up to 7	8%	8%	8%	8%	8%
Over 7 up to 8	8%	8%	8%	8%	8%
Over 8 up to 9	8%	8%	8%	8%	8%
Over 9 up to 10	8%	8%	8%	8%	8%
Over 10 up to 15	8%	8%	8%	8%	8%
Over 15 up to 25	8%	8%	8%	8%	8%
Over 25	8%	8%	8%	8%	8%

Notes: 1. Rates are 1/2 per cent higher for non-qualifying loans. 2. Rates are 1/2 per cent higher for loans with a maturity of more than 25 years. 3. Rates are 1/2 per cent higher for loans with a maturity of more than 25 years and a rate of interest of more than 10 per cent. 4. Rates are 1/2 per cent higher for loans with a maturity of more than 25 years and a rate of interest of more than 10 per cent and a rate of interest of more than 10 per cent.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

IN THE MATTER OF
VICTOR MANUFACTURING LIMITED

AND
IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was presented to the High Court of Justice, Chancery Division, on the 24th day of October 1994, for the appointment of a liquidator of the above-named company in the name of L'ORÉAL.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before Mr. Justice Bicknell at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 7th day of December 1994.

ANY Creditor or Shareholder of the Company desiring to oppose the making of an Order for the appointment of a liquidator of the said company should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the required charge for the same.

Dated this 24th day of November 1994.

Solicitors for the above-named Company.

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مكتبة الأصيل

ITALIAN BANKING AND FINANCE

Thursday November 24 1994

Waiting for a puff of white smoke

The authorities prefer that evolution of the sector be left to the market, but many bankers would welcome a philosophical vision of the future, says Andrew Hill

Three weeks ago, shortly after being named a cardinal, the archbishop of Ravenna chose to comment on the strictly secular topic of takeovers in the Italian banking sector.

Italian newspapers reported that Cardinal Ersilio Tonini and his counterpart in nearby Bologna had come out in support of the local bank, Credito Romagnolo, which was preparing to fight off a hostile bid from Milan-based Credito Italiano.

The archbishop's intervention prompted some indignation muttering on the part of Credito Italiano's advisers, but it should have surprised nobody. Indeed, it probably helps explain why it has so far taken more than mere legislative reform to restructure the country's overcrowded banking sector.

For one thing, the event illustrated how deep the regional roots of some of Italy's 1,037 credit institutions go, and how difficult it could be to untangle them. For another, it drew attention to the atmosphere of papal intrigue in which the Italian banking shake-up is being carried out.

Technically, the Bank of Italy - responsible for banking supervision - has limited legal power to impede bids and mergers in the banking sector, except in certain circumstances, such as failure to observe competition rules, or an increased risk of insolvency.

Indeed, as Mr Tommaso Padoa Schioppa, the central bank's deputy director-general, told a conference last week: "It is not up to the supervisory authority to choose the best operation, nor to carry out a particular plan or direct the outcome on the market."

Mr Lamberto Dini, Italy's treasury minister and former director-general at the central bank, has also publicly stated that the treasury will leave the outcome of the banking shake-up to the market.

But many senior Italian bankers believe that the central bank must have a philosophy and a vision of the future of the Italian banking sector, and should be exercising "moral suasion" - or, as one

banker puts it, "nods and winks" - to ensure that the myriad institutions under its control move towards that vision.

Meanwhile, within the private sector, Mediobanca, the Milan merchant bank which has built a network of unparalleled influence over Italy's largest financial and industrial companies, is said to be pulling strings to realise its own vision of Italian banking. Most outside observers believe that both the Credito Italiano approach to Credito Romagnolo, and the almost simultaneous move on Banco Ambrosiano Veneto by Banca Commerciale Italiana, were inspired by Mediobanca.

Reform was also supposed to set off a spate of mergers and takeovers in the sector. Italy's second biggest savings bank, Cassa di Risparmio di Roma, quickly bought 65 per cent of Banco di Roma, in October 1990, to form Banca di Roma. Other casse di risparmio allied with Cariplo, the Milan-based bank which claims to be the world's largest savings bank. But compared with expecta-

collection of flabby giants.

"I don't believe the Italian banking system can afford to concentrate just on size," says Professor Mario Sarcinelli, chairman of Banca Nazionale del Lavoro, 54 per cent of which is still owned by the treasury. "The problem of the Italian banking system is profitability and efficiency, it's not size, or just size."

The past two years have exposed this weakness. In 1993, for example, banks' net profits were hit by heavy provisions and tax charges, in spite of an overall 28 per cent increase in operating profit at the largest Italian banks which account for most of Italian banking turnover. Half-year results for this year suggest that the situation will be worse in 1994.

Banks' loan portfolios are still in the shadow of recession, even as industrial companies emerge into a more prosperous period; and the increase in interest rates has hit revenue from securities trading, which was particularly strong in 1993.

Productivity is improving, according to the Italian banking association (ABI), and staff numbers are dropping, but there is still a long way to go, and the banks are hampered by rigid labour rules, fiercely defended by trade unions, which have staged a series of one-day strikes. Negotiations between management and unions were completed earlier this month, with workers offering some concessions on longer opening hours, and there are indications that a jobs-for-life mentality is beginning to disappear. But, as one senior Italian bank executive points out: "The average employee takes it for granted that we have a situation in which there can be



no firing or labour-shedding in the Italian banking system. This is clearly wrong."

The reform of the system has helped Italy to increase the number of branches across the country from only 6,000 in 1990 to 22,000, leading to concerns that the network may now be saturated. Now the problem, according to ABI, is that, whereas there is a surplus of branches in some areas (for example, Tuscany, dominated by the ancient Siena-based bank, Monte dei Paschi), in other areas, particularly the poorer, south of the country, there is a lack. "The main towns are certainly over-branched," warns Mr Luigi Coccolini, ABI deputy chairman and chairman of Banco di Napoli, one of the south's biggest banks.

In that respect, the consolidation of northern banks is a worrying development, because it could deprive southern customers of the efficient, stable and customer-friendly banking

system which should emerge in the more competitive north, increasing the attraction of usury - which is still widespread in Italy - and other dubious financial services.

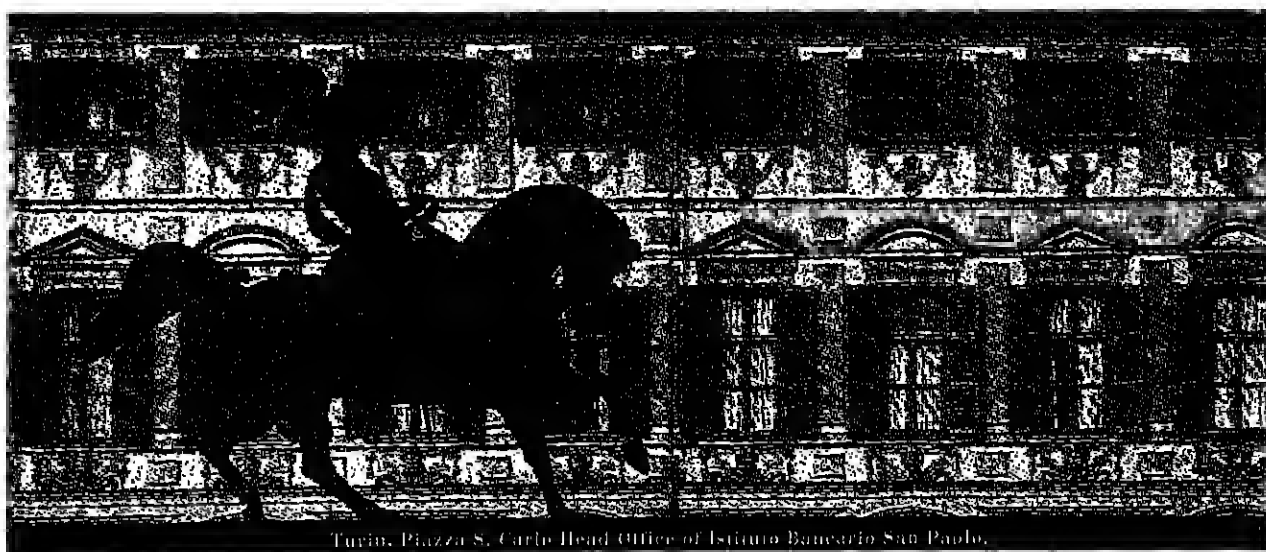
Hence the attempts of the Bank of Italy and treasury to encourage further modernisation of the system, and, in particular, the increased "privatisation" of the banking branches controlled by the many charitable foundations across Italy.

"The high proportion of banking activity which, from an ownership point of view, is still in public-sector hands shows that the likely route to privatisation for the banks is still long, and the foundations will be the ones to complete it," Mr Padoa Schioppa said last week.

Clearly, observers will have to wait a while before a puff of white smoke from the Bank of Italy indicates that the new Italian banking sector has been fully installed.

Technically, the Bank of Italy has limited legal power to impede bids and mergers in the banking sector. ... And Lamberto Dini, treasury minister, has said the treasury will leave the banking shake-up to the market.

Picture: Trevor Humphries Picture: Ashley Astwood



Turin, Piazza S. Carlo Head Office of Istituto Bancario San Paolo.

Sanpaolo, the largest Italian bank: from 1563, a tradition of innovation in the Italian Markets.

1563: Istituto Bancario San Paolo di Torino is founded in Turin. 1991: Sanpaolo becomes a public company. Between these two dates a small credit institution grows into the largest bank in Italy, ranking among the top 50 in the world in terms of assets.

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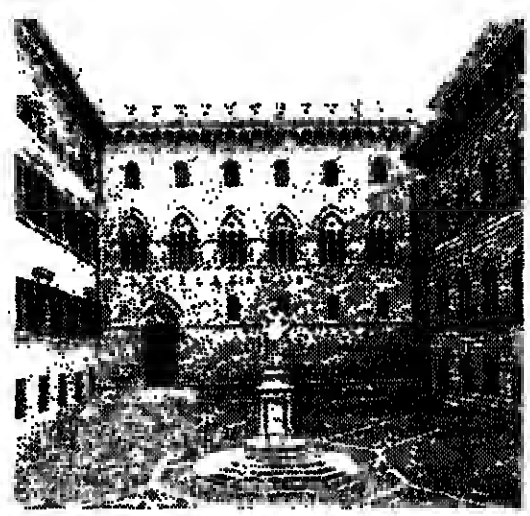
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ITALIAN BANKING AND FINANCE II

Andrew Hill examines the banks' efficiency

Analysts stress the ratios that matter

Italian banks are usually ranked according to their total assets or equity, a list in which the laurels are always taken by the biggest credit institutions.

These are the so-called banks of national interest, like Banca Commerciale Italiana and Credito Italiano; the six former "public law credit institutions", like Istituto San Paolo di Torino and Monte dei Paschi di Siena; and the largest savings banks (casse di risparmio), such as Cariplo and the Banca di Roma Group.

The state of recent merger and takeover proposals has, however, reminded Italy that, wherever its banks stand in the national ranking and whatever the outcome of the current bid battles, its credit institutions still have a comparatively lowly place in world rankings. This question is whether this lack of bulk matters, and whether a rush to consolidate might distract banks from the more important aim of improving internal efficiency.

Many banks and banking analysts are now looking at other criteria to judge Italy's biggest financial houses. They suggest the banking sector should be paying more attention to its efficiency ratios - the relationship between profit and assets, for example, or, quite simply, the net profit figure.

Attempts to assess the relative efficiency of Italian banks in this way produce a quite different ranking. For example, Credito Romagnolo (Rolo), preparing to fight off a bid from Credito Italiano (Credito), has made great play of a list of Italy's top 20 banks, which sets 1993 gross operating profit against assets, and ranks Rolo as the fifth most profitable bank, and Credit only 13th.

Similarly, Banco Ambrosiano Veneto, which seems to have successfully blocked attempts at a takeover, ranks seventh, while its erstwhile suitor, Banca Commerciale Italiana (BCI), comes in 11th. All such rankings can be misleading if one-off elements are not taken into account, of course. If one compares gross profit, for example, the level of provisions - an important element in judging banks' accounts - is not included. But if, for example, only net profit is judged, then the distorting effect of tax charges can blur the ranking.

In any case, both BCI and Credito have fought back against the implication that they may be less efficient or profitable than Rolo and Ambrosiano. They point out that all four banks are efficient institutions relative to the sector overall, and that during the recession both Rolo and Ambrosiano have been working in slightly easier markets (respectively, the prosperous areas of Emilia Romagna and the Veneto) than their suitors. Credito's supporters argue, moreover, that Rolo lacks the international presence of the larger bank, which would ease the way for Emilia Romagna's many exporters.

Looking at the whole European banking sector, Mr William Vincent, European bank-

Italy's biggest banks			
	Total customer deposits (L.bn)	Net profit (L.bn)	Number of branches
San Paolo di Torino	108,477	479	959
Cariplo	70,309	320	651
Banca di Roma	70,102	110	1,225
Banca Nazionale del Lavoro	54,363	51.15	582
Banca Commerciale Italiana	52,637	288	688
Banco di Napoli	50,127	174	800
Credito Italiano	45,409	219	641
Monte dei Paschi di Siena	42,378	24.6	684
Banco di Sicilia	31,140	(848)	384
Credipol	27,988	201	n.a.
Banco Ambrosiano Veneto	24,843	175	500

*After transfers to reserves, 1993 Italy

Source: 1993 company reports and Mediobanca



BNI has been faulted for indulging in an 'imperial' phase in the 1980s

analyst with Schroder Securities, says that the banks which stand the best chance of succeeding are not necessarily the biggest, but those with a definite niche in the market.

That sounds positive for Italy's myriad smaller banks, particularly as they have the closest links to the small and medium-sized companies which are the backbone of the Italian economy. On the other hand, as Mr Vincent himself points out, it is the same small companies which have suffered most in the recession, and as a result many of Italy's smaller banks have been hit by heavy provisions against bad loans.

Mr Luigi Coccioli, deputy chairman of the Italian banking association (ABI), sees both sides of the problem. He is also chairman of Banco di Napoli, one of Italy's biggest and oldest banks. But Banco di Napoli's customers also include a large proportion of small and medium-sized enterprises, based in the south of Italy, which has been particularly hard-hit by recession. The bank had to announce a heavy first-half loss this year, and suffered the indignity of having its credit rating downgraded by Moody's because of "deteriorating asset quality".

Mr Coccioli still defends the ability of a larger bank to provide a better service than its smaller competitors, however - especially for expanding companies. "The local cassa di risparmio can certainly take care of a small textile company in its home town, but if that company

wants to export its products to Guatemala or Kuala Lumpur, the small cassa is unable to guarantee all the paraphernalia of bills of lading, export credits and so on." He is adamant, however, that enthusiasm for expansion must be matched by a desire to confront the difficult challenges of rationalisation and improving efficiency.

In this, Italy's biggest banking groups need to learn from their past mistakes. Banca Nazionale del Lavoro, for example, erred when it indulged in what one observer close to the bank describes as an "imperial" phase during the 1980s. New subsidiaries were started up, the Rome head office expanded, and international branches were added without paying enough attention to the quality of staff recruited overseas. The phase culminated in the embarrassing scandal of unauthorised loans to Iraq made by the group's Atlanta branch. Now, under new management, BNI is amalgamating its subsidiaries into the group structure, and will concentrate on efficiency improvements to consolidate its position as the third or fourth largest Italian institution.

In the same way, IMI, the diversified financial services group which until the recent reforms was one of Italy's few medium-term lending institutions, tried to expand internationally in the 1980s, but had to rein in its ambitions when it realised that to achieve its aim of becoming a global operator at that time would have been, in the words of one banker, "very expensive and very risky".

The risks of domestic expansion are less obvious, and all bankers talk of the need to reduce the number of banks in Italy from over 1,000 to nearer the 200 or so which analysts believe the market can support. But, as Mr Coccioli of ABI points out, there is still a heavy cost to rationalisation. To realise efficiencies, management must take on powerful banking unions, backed by rigid labour agreements; local politicians, who identify the regional bank with the future prosperity and identity of their constituency; and the technological challenge of linking up different computer systems.

As one analyst puts it: "You can see the advantages for Italy and Italians of consolidation - a greater range of financial products, and so on - but it's far harder for the banks themselves to see the benefits."

The regional bank with powerful roots in the local community has persisted in Italy long after it has waned or disappeared elsewhere in Europe.

But this phenomenon could well be about to change as the banking system begins to concentrate. In this process of concentration all eyes are on the fate of Credito Romagnolo (Rolo), the highly profitable Bologna-based bank which is rooted in the rich Emilia Romagna region of north-central Italy.

The bank dates back to 1896 when it was founded as Piccolo Credito Romagnolo. Over the course of nearly a century, it has become a local institution, symbolising the region's tradition of hard work and thrift. These deep roots are also reflected in the 23,942 small shareholders who possess 22 per cent of the stock.

"Our shares are passed down from generation to generation," says Mr Emilio Ottolenghi, the chairman. "Sometimes they are sold at marriage to buy a house; but then they are bought back with subsequent earnings."

But as Mr Ottolenghi talks, in the bank's magnificent board room decorated with frescoes by the three Caracci brothers - the great 16th century Bologna artists - there is a sense of apprehension. Such solid traditions are at risk.

At the end of October, Rolo became the object of a hostile bid by the recently privatised Credito Italiano, offering L2,010bn for 48.2 per cent of the shares. In response, Rolo revived and enlarged plans to merge with its long-standing local rival - Caer, the holding for the Cassa di Risparmio in Bologna (Carisbo).

If Credito's bid is successful, this would create Italy's largest private banking empire.

Profile: Credito Romagnolo

Rolo fights to keep its roots

Alternatively if it fails and the Rolo-Caer merger succeeds, perhaps with the help of a big white knight, it would create the 10th largest banking group.

The battle is going to be hard-fought, and one suspects it will be full of surprises given the untried and often ambiguous nature of Italy's 1992 take-over laws. Rolo's main arguments against being absorbed by Credito are quite simple. The bank recognises the Credito deal may benefit a few individual shareholders, but it will be detrimental to the bank's operating efficiency, eliminate its local identity and prevent Rolo's own healthy "organic" expansion.

The bank argues that its profit base would become obscured and would be used to bolster a large, flabby organisation. The bank also claims that the absorption by Credito would lead to the loss of over 1,000 jobs among the 6,200 Rolo employees. The question of Emilia Romagna losing its "local" bank to Milan, combined with the question of potential job losses, are clearly the most political aspects of the bid.

Rolo, with total assets of L31,154bn, is currently controlled by a core of shareholders put together since 1983 by Mr Carlo De Benedetti, the Olivetti chairman, in the wake of a tough four-year struggle against a rival group led by

Fiat and the Agnelli family. Mr De Benedetti controls just under 5 per cent, while the biggest single shareholder is France's BNP with 6.3 per cent.

In the month-long run-up to the bid launched on October 26, Rolo shares moved from just below L11,500 a share to over L13,700, in part reflecting Credito's accumulation of a 2 per cent stake. Bourse gossip had it that Credito was talking to at least one large Rolo shareholder, offering up to L18,000 a share prior to the announcement of the take-over.

The bank's statutes impose a 10 per cent ceiling on individual shareholdings - precisely in order to preserve the diffused nature of share ownership. Persuading Rolo shareholders to change this norm represents a big hurdle. It will need to be overcome this statutory block in the case of the merger as well. The merger is on the basis of 1.31 nominal L1,000 Rolo shares for one nominal L10,000 share of Caer. Caer, controlled by a foundation with 93 per cent of the capital, would then possess 30 per cent of the new entity's stock.

The two local banks will also have to explain more clearly why they should have revived so hurriedly a merger project which had been dropped only a month previously after more than a year of discussions, and which had the blessing of the Bank of Italy. Rolo executives insist the merger had merely



Emilio Ottolenghi: 'Our shares are passed from generation to generation'

been shelved - not dropped - since the structure of the deal was unsatisfactory. Only a limited range of services was included in the original merger, and the subsidiaries of both institutions were excluded.

Now, the new merger plan is comprehensive and covers every aspect of both groups. Rolo counters Credito's claim that the merged bank offers limited growth prospects operating in a saturated area. Executives say the activities of Rolo and Carisbo, the main savings bank arm of Caer, are remarkably complementary. Rolo is involved in retail banking and has a fast-growing client portfolio management business; Carisbo, on the other hand, has a strong presence among local authorities and does more term lending.

Ironically, it was the failure of the original Rolo-Carisbo

marriage that, suddenly made Rolo an attractive take-over target. Until that time it looked as though the merger would be an effective barrier against raiders, allowing the two to consolidate in Emilia Romagna and fan out from there, building on Rolo's successful four-year-old venture into the economically vibrant Friuli-Venezia region through Banco di Friuli.

In the battle ahead, both Credito and Rolo face many unseen obstacles. Not least of these is the legal position of the takeover in relation to the Rolo-Caer merger. Which of the two options for instance takes precedence? Should the takeover be allowed first to run its course? The takeover was announced first, but it was not formally initiated until after the merger was agreed.

Robert Graham



Lamberto Dini (right) previously worked with governor Antonio Fazio at the bank. They are pictured together in 1993. Problems arose when Mr Dini became treasury minister

Robert Graham analyses the rift between the government and the central bank

Scars that will not heal easily

It was always on the cards that the Bank of Italy would enjoy an uneasy relationship with the inexperienced right-wing coalition headed by Mr Silvio Berlusconi.

Yet no one foresaw the degree to which the central bank and the government have fallen out. On occasions, the two have scarcely been on speaking terms as the bank has fought a rearguard action to protect its autonomy - an almost unprecedented situation in a G-7 country. Even if now both sides are making a determined effort to establish a proper working relationship, the scars left by these scraps will not heal easily.

The bank will also continue to find itself in a difficult position regarding monetary policy and interest rates, where it risks being on the opposite side of the fence. The government wants interest rates to go down to lower the cost of servicing Italy's huge debt stock and so keep the 1995 budget deficit projections on course. Mr Lamberto Dini, the treasury minister, believes once the 1995 budget is approved by parliament, then interest rates should go down. The bank, on the other hand, is far more cautious.

On the other hand, Mr Antonio Fazio, the governor, has repeatedly said his priority is to protect the currency and ensure that inflation does not return as the domestic recovery strengthens. This led him to raise the discount rate in mid-August by half a percentage point to 7.5 per cent, and he has warned that he will not hesitate to do so again if the circumstances require.

Indeed, in the bank's latest quarterly bulletin, it politely told the government that the 1995 budget projections for the

cost of debt service were too low and the deficit consequently greater. The bulletin also doubted the feasibility of achieving a 2.5 per cent annualised inflation target next year.

The problematic relationship began from the very start of the new administration in May, when Mr Dini was recruited to the treasury from being the bank's director-general - the number-two job in the bank's four-man executive directorate. As treasury minister, he immediately became the single most important government figure determining economic and financial policy.

The Bank of Italy has always enjoyed a good and close relationship with the treasury, with the central bank often supplying the latter's best technicians. However, in this

Italy's regional offices), and the appointment is then approved by the cabinet and the head of state.

Traditionally this has been a consensual process between the various actors. But the Berlusconi government was heavy-handed in trying to influence the choice of candidates - imposing a veto on Mr Tommaso Padoa Schioppa, the senior of the two deputy directors, because he was considered too close to Mr Ciampi. Instead the right-wing coalition insisted on an outsider, which the bank resisted.

As a result, the stand-off lasted from June until mid-October when the bank named Mr Vincenzo Desario, the junior of the two deputy directors, as a compromise candidate. Even then the government demurred in accepting

activities, the bank decided not to name a successor to Mr Desario in the directorate until the latter's appointment had been digested. The government still wants a say in who takes his job, and thus it may not go to the next in line within the bank.

The coalition's desire to interfere in the activities of the central bank has dragged the institution into the political arena in a way not seen 1979 over the affairs of Banco Ambrosiano and the late banker Roberto Calvi. Members of the coalition have gratuitously attacked Mr Ciampi for his role as honorary governor, arguing that it is unacceptable that, having been prime minister, he should be allowed to retain the position with an office available at the bank. It is nevertheless bank tradition that former governors have this honorary role.

The bank has also been criticised for the way it continues to exclude politicians from the invitation to attend the governor's annual message on the economy on the occasion of the annual meeting at the end of May. Coalition members argue the governor's message is often "political" and that therefore it is undiplomatic to exclude the politicians.

What is more important, members of the coalition have been muttering darkly of the need to re-examine the central bank's statutes. The aim of this would be to regulate the governor's currently unlimited tenure to a fixed term. Another suggestion, vigorously rejected by the bank, is that its supervision functions be hived off.

With the banking system now undergoing radical transformation in the wake of privatisation, the supervision side of the bank acquires heightened

significance. For instance, the bank now finds itself in a highly visible role as arbiter of the merits of a hostile takeover by Credito Italiano of Credito Romagnolo. With many competing banking - plus political and socio-economic - considerations at stake, the last thing the bank needs in these circumstances is a tense relationship with the government.

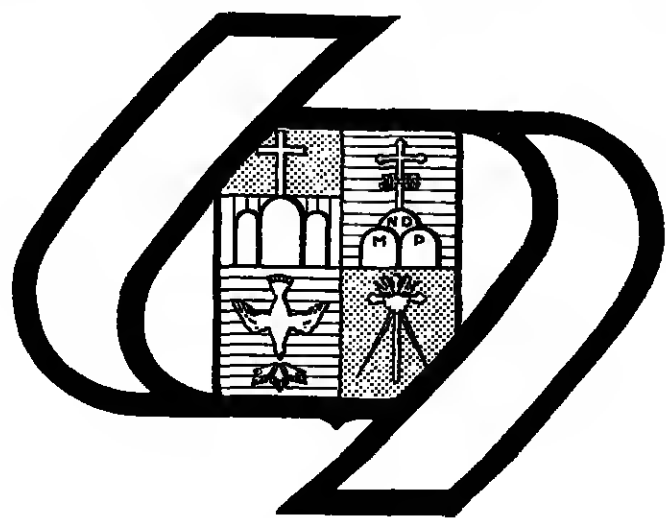
Perhaps the final casualty of the row over Mr Dini's replacement has been rational discussion of the future role of the bank 100 years old last year. It is the one Italian institution to have preserved its dignity and respect during the past two years of tumultuous political change. Nevertheless, as the banking system is privatised and the state retreats from its dominant role in the economy, it is an opportune moment to reassess the size and precise function of the central bank. Unfortunately, tempers are too heated and the bank has been placed too much on the defensive for a proper discussion.

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مكتبات الصحف

ITALIAN BANKING AND FINANCE III

The stock exchange: on-screen trading has proved broadly reliable, says Andrew Hill

More sell-offs expected next year

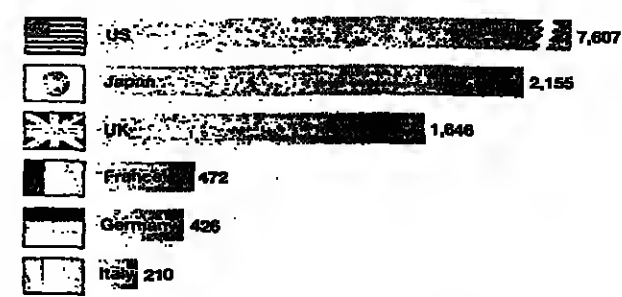
It seems to have been a good year for the Italian stock exchange, if not for the Italian stock market.

The Comit index of leading Italian stocks stands at roughly the same level as at the beginning of the year. Equities began a rising climb up to new highs in March, fuelled by optimism about the new government, only to come tumbling down during the summer and autumn because of uncertainty about the cohesion and resolve of the same administration.

Mr Attilio Ventura, chairman of the Milan-based Italian stock exchange council, is philosophical about the fluctuation of the market: "In the first six months of the year, the Italian market was the star of Europe - it rose to unthinkable levels, due mainly to the activity of foreign operators. In the second half, they realised good gains and are waiting to come back when the conditions are right."

Mr Ventura's principal concern is to ensure that when that moment arrives, foreign and Italian investors are not deterred from trading on the Italian equity market because of technical or bureaucratic deficiencies, illiquidity or a lack of suitable products. In

Domestic companies listed



Source: Italian Stock Exchange Council

that respect, he is convinced that Milan has made progress this year.

Milan moved to full on-screen trading in April, adding to its computerised system the floor of the exchange by open outcry. The move was unlucky in that the switch coincided with one of the busiest periods in the exchange's history - at the height of optimism about the new government's prospects - and the "little bang" was postponed for 24 hours as special measures were put in place to relieve pressure on the system.

Since then, the system has proved broadly reliable,

although there was a hiccup early last month when a technical hitch blocked out computer trading just after the country's justice minister had announced his resignation, interrupting a sharp fall in the value of equities. After an investigation, the exchange authorities declared themselves broadly satisfied that the cause was a technical fault and not sabotage, but small investors have called for a judicial inquiry.

A five-day rolling settlement system, to replace the monthly account trading system, is also being phased in, but Mr Ventura says it could be "a few months" yet before full cash

settlement is introduced for all stocks.

As far as liquidity is concerned, market operators and stock exchange authorities alike are optimistic about the impact which trading in new equity derivatives should have on the underlying equity market. The first futures contract on the revamped MIB 30 index of heavily traded stocks should begin trading next week and once the market is under way, the exchange is expecting to add an option on the index and, in the first half of next year, options on single shares.

Liquidity has also improved as a result of the privatisation programme launched in 1992. In the past 12 months, the government has turned from private sales to public offers, injecting more shares into the market in the case of the banks, Banca Commerciale Italiana, Credito Italiano and IMI, which were already quoted, and listing shares in Ena, the insurer, for the first time.

Under the new government, partly because of inexperience, the privatisation programme has slowed, and concern has been expressed about the appetite of the Italian public for further large sell-offs. Nevertheless, within the next 12

months, the state should sell more of its shares in Stet, the telecoms holding company which is one of Italy's biggest companies by market capitalisation, and bring to market Enel, the electricity company, and all or part of Eni, the chemicals and energy conglomerate.

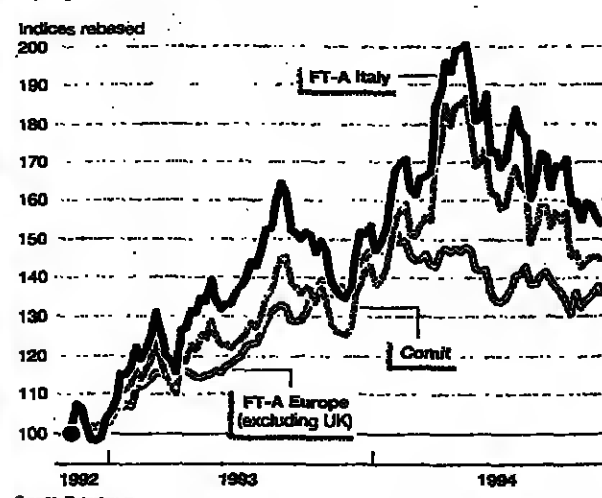
At the same time, the government has introduced new rules to protect minority shareholders and bring taxation on share investment into line with other forms of investment, such as bonds, which have traditionally occupied more space in the ordinary household savings portfolio. The stock exchange itself has responded to small investors' demands by introducing a regulated system for the trading of small quantities of shares, which fall below the threshold for on-screen trading.

Privatisation has not been the only stimulus for the market. The overall amount of new capital raised during 1994 had already reached nearly L11,500bn in mid-September, much of that from opportunistic rights issues during the first half of the year. That compares with L16,192bn for the whole of 1993 and only L3,027bn and L4,854bn in 1992 and 1991 respectively.



Attilio Ventura: philosophical

How the market has moved



The difficulty for the Italian authorities is persuading some of Italy's small and medium-sized companies, the real motor of the Italian economy, to finance future growth with equity issues, rather than with bank debt.

Mr Gianmario Roveraro, managing director of Akros Finanziaria, an expanding Italian financial-services company, says many family-owned companies are reluctant to seek a listing on the stock exchange.

"The advantage of being quoted isn't absolutely evident for those companies which generate enough cash-flow to develop the business adequately," he points out.

As director of a company involved in the development of investment and pension funds, Mr Roveraro believes more entrepreneurs might be persuaded to take part in the market if the number of such funds increased, and it became obvious that there was an appetite for new equity. To help this process, the Berlusconi government is already preparing regulatory changes to encourage the launching of private pension funds.

At the same time, the stock exchange, securities houses, banks, industrialists and chambers of commerce are making plans for the establishment of a second

market, for small and medium-sized companies.

Sceptics are worried that such a market would experience the same difficulties as equivalents in France and the UK, but advocates point to the success of Nasdaq in the US as a reason for pushing ahead with the plan.

However, even the backers of the Italian second market agree that this will be a difficult task, requiring the co-ordination of investors, intermediaries, regulators and the companies themselves. "The potential is there, but it could still be a very difficult market," admits Mr Ventura.

Bonds' difficult year

Anxiety over fiscal deficit

Investors in Italy's government bonds markets have experienced a rough ride this year, with a combination of international economic trends and local political uncertainty hitting prices.

As one of Europe's "high yielders", Italian government bonds were hard hit by the general retreat of international investors from bond markets in general and high-yield markets in particular, in the wake of the increase in short-term US interest rates in February.

In addition, doubts have grown about the ability of the government of Mr Silvio Berlusconi to tackle Italy's high fiscal deficit and its heavy debt burden. The delay in the publication of the government's financial programme in July contributed to initial scepticism. The increase in short-term interest rates from 7 per cent to 7.5 per cent in August followed pressure on bonds and on the lira. Investors have subsequently become concerned that the proposals to reduce the fiscal deficit contained in the 1995 budget, currently before parliament, are insufficiently radical and that political tensions may interfere with budget discussions.

"The budget relies excessively on one-off measures, thereby postponing more significant action for subsequent years," says Mr Jose Alzola, analyst with Salomon Brothers.

Bond yields have risen steadily, both in absolute terms and relative to paper issued by Germany. The yield spread of the Italian 10-year bond - the BTP - over the 10-year Bund fell gradually through 1993 and early 1994, dropping from a high of 671 basis points in April last year to 255 basis points in May this year. Since then, however, spreads have widened, with the spread in the 425 to 475 basis points range during October and November.

There are some grounds to suggest these fears are overdone. Reductions in inflation has at least partially reflected the success of measures to introduce flexibility to the labour market, especially the abolition of the scala mobile wage indexation mechanism in 1993.

The economy is growing: GDP is forecast to increase by 3 per cent in 1995, following an expected 2.2 per cent rise in 1994.

Italy has made good progress over the past four years in improving the efficiency and professionalism of its debt markets, and - not withstanding this year's setbacks - it has made some progress both in making its markets more attractive to foreign investors and in increasing the maturities of its public debt, thereby reducing its vulnerability to shifts in market sentiment and changes in short-term interest rates.

Traditionally, the bulk of Italy's debt has been short-term, and much of it has been in the hands of Italian families. Since most of these bought their bonds directly, rather than through intermediaries, and tend to hold them until maturity, the debt is also relatively illiquid.

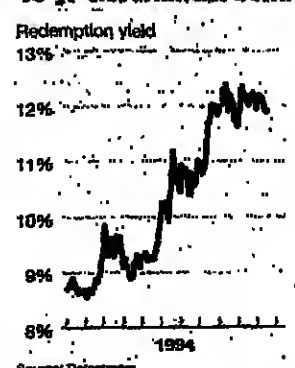
During 1992 and 1993, Italy began to extend the maturity of its debt, shifting funding away from short-term bills towards fixed-rate medium and

long-term debt. The average maturity of the debt has increased from two years and 11 months at the end of 1992, to three years and two months at the end of 1993, up to three years and five months in February this year, although, since then, maturities have shortened.

Stamp duty on bonds was abolished early in 1994, and the system whereby withholding tax was reimbursed to foreign investors improved. Auctions for medium and long-term bonds have been streamlined and the time taken to settle trades has been reduced. In addition, a new two-tier system of market making has been established, with a number of investment banks asked to play a more active role in the debt market by becoming super primary dealers.

Super primary dealers - so far there are three, J.P. Morgan, Morgan Stanley and Bank of America - must trade in at least 3 per cent of new issues and secondary market in all classes

10-yr Government bond



of debt paper, and account for at least 1 per cent of trades in each separate class of paper. In addition, they must meet higher minimum capital requirements.

Foreign investors bought heavily during 1992 and 1993, increasing their holdings of lire-denominated debt from 4 per cent of overall debt in 1990 to nearly 15 per cent in 1993, although that figure has since fallen back to well below 10 per cent of the total.

The ratio between debt and GDP, which is expected to reach 128.5 per cent in 1995, is high and remains a source of concern for the markets, which fear it will increase government pressure on a limited pool of savings and force up interest rates.

However, Italy's ability to tap the international capital markets could reduce possible upward pressure on interest rates.

Mr Vittorio Grilli, head of the treasury's debt management and privatisation department, says that the aim of the government's eurobond programme is modest. It "is a window on the world... designed to help increase the foreign component of domestic debt."

Italy completed a \$11.6bn euromarket borrowing programme for 1994 in mid-November, when it finalised a ¥450bn euroyen issue.

However, the fact remains that the government still has room for manoeuvre. Even after the recent issue foreign currency debt is still estimated by analysts at well under 8 per cent of the total debt.

Richard Lapper

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ITALY'S LEADING PRIVATE BANK



JUST SAY 'NIKKEI'

ITALIAN BANKING AND FINANCE IV

Foreign banks: Andrew Hill traces the contrasting fortunes of retail and commercial institutions

Deutsche Bank builds on purchase of BAI

There could hardly be a greater contrast between the activities of foreign investment banks and foreign retail and commercial banks on the Italian market.

While investment banks and securities firms are building up their Italian activities or turning what was a mere foothold on the peninsula into a base camp for further expansion, their commercial counterparts have mostly retreated, badly bruised.

Lloyds, of the UK, and First Chicago and Wells Fargo, of the US, have all been and gone from the Italian commercial banking sector. Citibank sold its Naples-based chain of banks to Banco Ambrosiano Veneto. Credit Lyonnais is said to be seeking a buyer for its investment in Credito Bergamasco in northern Italy, while others - Credit Agricole and Banque Nationale de Paris, National Westminster of the UK, and Creditanstalt of Austria, for example - maintain only minority stakes in Italian partners.

Only Deutsche Bank has made an out-and-out operational success of an Italian commercial banking investment. It has built on its purchase of Banca d'America e d'Italia (BAI) from Bank of America in 1986. A year ago, it bought Banca Popolare di Lecco, a regional bank based

near Lake Como, and now has some 300 branches in Italy and 4,200 employees. Underlining its success, the bank has just changed the name of the old BAI network to Deutsche Bank, a brave move in a country which, 50 years on, is still sensitive to anything that implies German occupation.

Mr Gianni Testoni, Deutsche Bank's chief executive in Italy, puts the success down to the German parent's capacity to "think globally, and act locally" and work "prudently, gradually and continuously" - but he still admits that the bank is the exception that proves the rule.

For foreign investment banks and securities houses, the market is a little more crowded, and is likely to become even more so. For example, Finanziaria Indosuez, part of Banque Indosuez of France, is beefing up its Italian securities trading and research operation; while Salomon Brothers' New York headquarters took a decision in June to expand its presence from a

tiny representative office (to a full bond-dealing operation with a staff of nine or 10).

This is comparatively small beer, compared with the activities of some of the longer-established operators. J.P. Morgan, which has been in Italy for some 25 years, has more than 300 employees in the country, while Morgan Stanley has registered itself as an Italian bank in its push to win even more Italian business.

The main reason why foreign securities houses have increased their profile in Italy in the past four years is the internationalisation of the Italian government bond market, the largest in the world after the US and Japan.

This year the Italian government has introduced a new category of bond dealer - the "superprimary" dealer - to encourage the screen-based second market in government securities. Such dealers are entitled to greater privileges on the market (for example, a right to participate in supplementary bond

issues) than ordinary dealers or primary dealers, but have to take up a greater proportion of issues and trading volume over the year. The title may also appeal to the vanity of Anglo-Saxon firms, three of which - J.P. Morgan, Morgan Stanley and Bank of America - are

The main reason why foreign securities houses have increased their profile in Italy is the internationalisation of Italy's government bond market

among the 12 authorised superprimary dealers, while others are believed to be considering an application.

For these banks, the Italian market has enough potential to justify a little local bureaucratic inconvenience, one of the elements which has hampered the growth of foreign companies in the commercial and retail banking sector.

For example, UK merchant banks attacked the Italian law which restricts direct access to the market to locally registered securities houses, called Sims, claiming it was against EU rules. But most have still opted to establish a Sim, or buy into an existing firm, rather than wait for the European Commission or Court of Justice to rule on the case. Schroders, for example, is poised to receive a Sim licence, and by the end of the year should have 15 corporate finance professionals and 25 securities traders working mainly out of its Milan office.

"At the end of the day, it's probably going to take you almost as long and cost you more to fight the Sims law," admits one foreign banker.

However, many UK and US firms still maintain important operations, including equity research and corporate finance activities, in London, sending professionals over to Italy when necessary. Goldman Sachs, for example, has a comparatively small office in Milan,

and Mr Claudio Costamagna, who heads the Italian investment banking operation, says the fragmentation of the market makes it almost as easy to work out of London as out of Milan, when it comes to visiting clients. He adds: "By being in London, being exposed to the rest of the international business community you can bring something to the client that you wouldn't otherwise bring."

Whether based in Italy or overseas, most foreign firms are after a share of corporate finance business in Italy. Mediobanca, the Milan merchant bank, has a firm hold over corporate finance for the largest Italian companies, but the foreigners believe they can capture a share of international M&A business, and carve a niche in advice for medium-sized local companies looking to expand, float on the stock market, or take over competitors.

They are also front-runners in the competition to advise on Italy's large privatisation programme,

which was launched two years ago. This has led to much hand-wringing in the Italian press about the dearth of Italian investment banks. Over the summer, there were even veiled threats from some more extreme members of the new right-wing Italian government that respected firms like Morgan Stanley might be cut out of government business if they continued to put their names to unfavourable research about the Italian economy. Happily for foreign firms, these appear to be isolated incidents - indeed, Morgan Stanley has just won the mandate to advise the government on next year's sale of shares in Stet, the telecoms holding company. However, there is certainly increased political pressure to nurture small Italian investment banks, which suggests that domestic competition could not up over the next few years. That is a trend generally welcomed by foreign bankers.

"The culture of the domestic participants in the market has become much more international," says Mr Hendrik van Riel, managing director of J.P. Morgan in Milan. "Anybody can have a view about whether that could have happened faster, but it certainly has, and it's never slowed down. I'm convinced it will continue."

The insurers: casualties are possible

Life offices hope for new business from pensions

Bad news is proving to be good business for Italy's insurance sector, with factors ranging from the funding crisis of the country's state pensions system to the war in Bosnia helping to raise profitability.

However, with European-wide liberalisation and the increasing incursion of banks into the sector, competition is increasing sharply; and, despite the upturn, the industry could see some casualties in the next few years.

Italy's life assurance chiefs hope that the state's difficulties in continuing to fund pension provision will mean that more Italians will turn to them for savings plans and pension policies. Already growth has been rapid, increasing by between 10 and 15 per cent over the past five years, following even quicker growth in the early 1980s.

Even though spending per head on premiums has doubled since 1988, the industry remains underdeveloped by European standards. Per capita premiums of only \$161 in 1991, an amount equivalent to 0.7 per cent of GDP, compared with 1.1 per cent for Spain and 7 per cent in the UK.

Recent growth has been underpinned by rapid expansion of the bancassurance phenomenon, with most of the country's biggest companies forming links with banks, and a number of banks themselves forming their own life assurance subsidiaries. Banks now sell some 30 per cent of new life premiums, and are expected to increase that share to 50 per cent by the end of the century.

In the non-life sector, the turmoil in the former Yugoslavia is one of several reasons why claims costs are falling. Military action is acting as a deterrent to car thieves who previously drove stolen Italian cars across that territory to the

east. The epidemic of car theft which hit Italian insurers hard in the early 1990s has shifted to Germany and France as a result of the war.

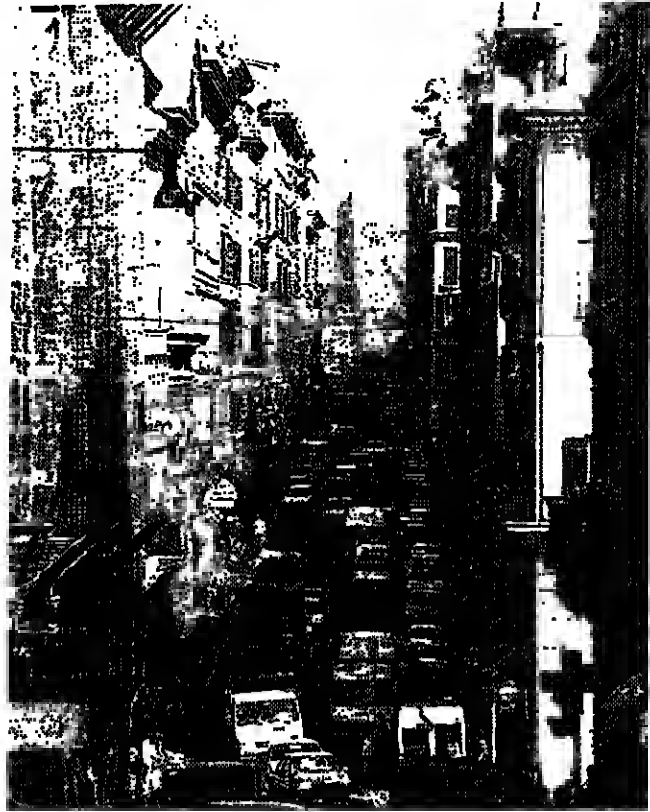
"The war in Yugoslavia has closed the main door for car theft," says Mr Pier Giorgio Bedogni, a senior executive with SAI, the country's fourth largest company and a leader in the motor business. The improvement also reflects a general economic slowdown, which has led drivers to make fewer journeys, and a decline in the number of motorists driving leased cars.

Mr Bedogni says that the war campaign against Mafia-inspired violence has helped to reduce crime, especially in some southern cities where there is a military presence on the streets. The fall in claims costs is contributing to a steady improvement in non-life market underwriting results after a period of poor performance across the market at the end of the 1980s.

In the life sector, in particular, traditionally high margins - up to three times those achieved by more efficient French and British companies - are under severe pressure. Typically, Italian life insurers have distributed only 70 to 80 per cent of life fund investment returns to policyholders, retaining up to 30 per cent as profits.

Life insurers elsewhere in Europe typically retain only 10 per cent. Companies dependent on agents or financial advisers for their sales could come under especially severe pressure, since banks are able to sell policies with significantly lower overheads.

The privatisation of the Istituto Nazionale delle Assicurazioni (INA), the former government-owned company which was partially privatised this year, should be completely in private hands by the spring of next year - a sale



Italian motor premiums are now among Europe's most expensive

whole, there is general agreement that competition is intensifying and that many smaller companies, among the 300 or so which populate the market, may be unable to retain their independence.

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which will, at least indirectly, spur competition. In the past, existing Italian companies have been obliged to cede 10 per cent of premiums - and new entrants 30 per cent of premiums - to INA.

In the non-life market, there are signs that Italian insurers are beginning to make more use of technology in the way they assess risks, a development which should favour those companies big enough to make the necessary capital investment. For example, although differences in rates have traditionally depended on the power of the car and where it is based, some companies are now taking into account the risk factors associated with the driver, varying charges according to age, sex and occupation.

Significantly, Generali, the country's largest company, has launched a pilot direct-writing operation, selling motor insurance directly to the public by telephone along lines pioneered by companies such as Direct Line in the UK.

Richard Lapper

Managed funds: small investors are becoming more interested in equities

Carrot-and-stick from the state

Italy may be the land of the small company, but it is not yet the land of the small shareholder.

Although household savings amounted to nearly 19 per cent of disposable income in Italy last year - a higher proportion than in the US, Japan, Germany, France and the UK - less than 4 per cent of those household financial assets are invested directly in equities. Moreover, only 9.7 per cent of the average household's financial assets are entrusted to institutional investors, such as fund managers.

According to the stock exchange authorities, however, the situation is changing, and ordinary investors are beginning to increase their direct or indirect holdings in equities.

There are two important reasons for this metamorphosis. One is privatisation, and the other is the growth of managed investment funds and pension funds.

The initial sales in the government's privatisation programme were made directly to private companies, but at the end of last year, the decision was taken to begin a series of public offers of shares in Italy's three state-controlled banks, Credito Italiano (Credito), Banca Commerciale Italiana (BCI), and IMI, which were already quoted on the stock market, and the insurer Ina, 100 per cent owned by the treasury. The declared intention was to stimulate the stock market, and, as in the UK and other European countries, encourage wider share ownership.

All the offers so far have been oversubscribed, but although that meant the privatisations were a success from the Italian government's point of view, certain more ambitious advocates of shareholder democracy have been disappointed by the outcome. In particular, they argue that, in spite of restrictions on share ownership, the two big retail banks - Credito and BCI - are now "controlled" by big corporate allies of Mediobanca, the Milan merchant bank which has for five decades repre-



Fount of wisdom: a word in her ear about equities?

sented Italy's biggest corporate and financial interests.

To counter such accusations, the government has introduced new rules, used for the first time in the privatisation of Ina in June, which allow for a list-voting mechanism at shareholder assemblies. In the case of Ina, that meant three of the 13 seats on the board were reserved for nominees of minority shareholders.

In practice, this has failed to satisfy some of the smallest shareholders, who found it difficult to reach the threshold for nominating a list of directors, and claimed that there had been little attempt by the company, the treasury and their advisers to implement the principles of shareholder democracy. "We wanted to underline the importance of this particular assembly in the context of Italian privatisation, which has been a corporate governance nightmare until now," said Mr Paul Dionne, of Milan-based PVD Advisories, one of the only corporate governance specialists in Italy.

Mr Lorenzo Pallesi, outgoing chairman of Ina, was particularly critical of the way in which small shareholders had been treated. "I'm sorry that the majority, though very active in supporting its own initiatives, hasn't given space to representatives of small shareholders: we'll obviously need time if Ina is to live up to the pluralism of the new company statutes," he said, at the Ina shareholder meeting held this month. In the event, the three minority nominees were elected from the list pro-

Household savings

as a percentage of disposable income



Source: Bank of Italy, European Council

posed by Integest, the fund management arm of IMI, indicating another path towards shareholder democracy: the growth of investment and pension funds.

This process is likely to stimulate by the carrot-and-stick approach of the Italian government. It is cutting back on state pension benefits to avoid the collapse of the state system, thus forcing ordinary Italians to consider more innovative methods of retirement provision. On the other hand, it is contemplating the introduction of incentives for the establishment of pension funds.

All participants in the sector are preparing for the growth of this area. For example, IMI, Banca Nazionale del Lavoro, and the INPS state pension institute, are collaborating to offer advice on setting up and managing funds, while insurance companies are also readying themselves to offer more life insurance products.

Andrew Hill

David Lane looks at Italy's most traditional banking institutions

Support for old foundations

Italian ballet students are being helped to aspire to the achievements of compatriots Carla Fracci and Alessandra Ferri. Thanks to Turin's Fondazione Sanpaolo, Milan's La Scala ballet school will be leaving its cramped and inadequate facilities for new buildings at the end of next year. Work has just started on a 16bn project in central Milan.

Assistance for La Scala's ballet school adds a new dimension to the benefaction undertaken by the Fondazione Sanpaolo di Torino per la Cultura, la Scienza e l'Arte. Since being established in 1985, it has financed the L12bn restructuring of Turin's Egyptian Museum, and also the restoration of the San Fruttuoso abbey, at Camogli near Genoa, and of the Superga basilica, Juvarr's baroque masterpiece overlooking Turin.

Milan's Brera gallery, churches in Turin and Rome, and the Turin RAI orchestra are also among the beneficiaries to which funds have been channelled.

Gianni Zandano, Sanpaolo's chairman, explained: "The Fondazione allows us to operate on two fronts - first, the restoration and, in the best sense, exploitation of our cultural heritage; and second, the promotion of scientific

research, paying particular attention to the environment. Both areas of intervention directly concern the quality of life in society today."

"The establishment of the Istituto San Paolo, in 1563, arose from participation in the life and problems of society, the bank's predecessors being a charitable body, the Compagnia per il Soccorso dei Poveri, and the Monte di Pietà whose aim was to combat usury," Mr Zandano said, adding that the bank had never fallen short on social commitment.

The Fondazione is funded by Compagnia di San Paolo, which also funds the charitable organisations Ufficio Pio and Educatorio Duchessa Isabella. In 1992 and 1993, they spent L17bn on welfare activities, essentially in assisting people at society's margins. The poor, drug addicts, alcoholics and the handicapped are among those benefiting.

Compagnia di San Paolo is the foundation established when the Istituto Bancario San Paolo di Torino spun off its banking activities in 1991. It owns the Sanpaolo Bank Holding, a joint stock corporation owning 76 per cent of the San

Paolo Bank that was floated in March 1992 and is listed in Milan, Turin and London. The foundation obtains its income from dividends from its shareholding in the bank.

San Paolo, Italy's biggest banking group, is not alone in having ties to a cultural and charitable foundation. During the past three years, other public sector banks, including Banco di Napoli, Banco di Sicilia and Banco di Roma, have settled on similar ownership structures in which foundations have control. Indeed, Banco di Napoli led the way, being the first to transform itself from a combined foundation and bank into a foundation with a separate bank corporation.

In doing so, Banco di Napoli made use of the Amato Law, the starting point for the shake-up that has been reshaping the public-sector part of Italy's banking system. Passed in July 1990, the law aimed to create the conditions for rationalisation and concentration by offering fiscal incentives. It was also an early, tentative step to encourage bank privatisations.

Formerly denominated as

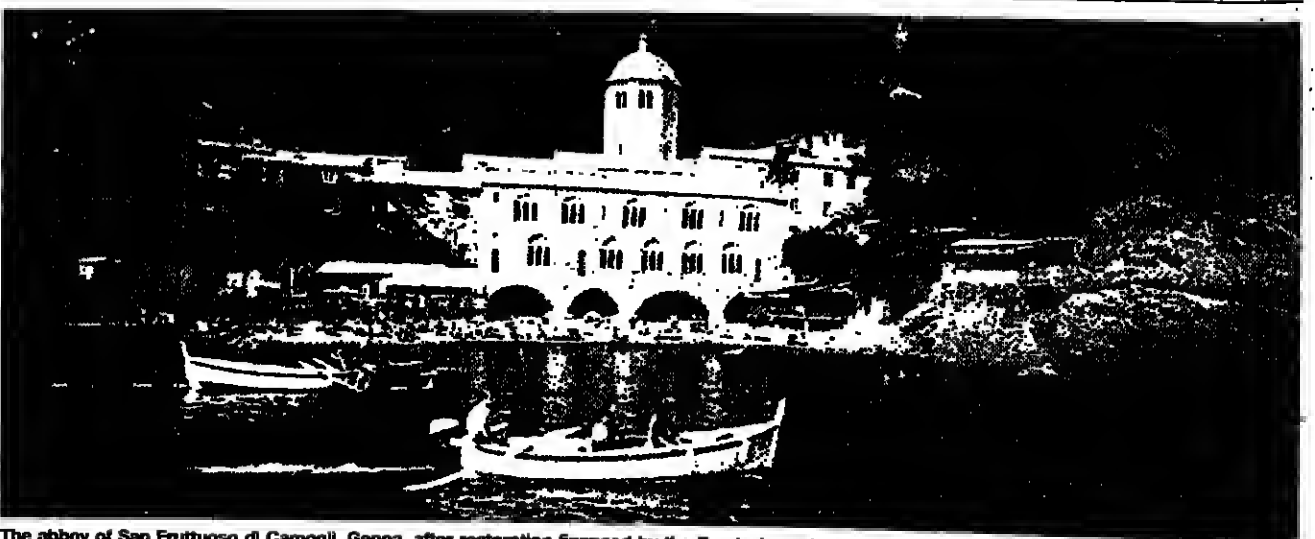
public law credit institutions, Turin's Sanpaolo and Banco di Napoli both now enjoy stock market quotation. They are leading examples of Amato Law transformations. Cassa di Risparmio delle Provincie Lombarde (the Milan savings bank Cariplo), which ranks fourth on assets and leads in terms of Tier 1 capital, is another.

Cariplo was transformed in December 1991, the foundation spinning off its banking operations into the Cariplo SpA joint stock corporation. Since then, it has been engaged in a campaign of acquisitions of shareholdings in other savings banks, either directly or indirectly through sub-holdings.

It has controlling interests in the savings banks of Puglia, Citta di Castello, Viterbo, Calabria and Lucania. Significant minority shareholdings give Cariplo a place in 11 other savings banks in central and northern Italy.

While Cariplo has been casting its eyes over the savings banks and exercising its financial muscle and skills of persuasion to draw some of the many small and medium-sized cases into its orbit, Banca di Roma (controlled by the Cassa di Risparmio di Roma) and the Turin's Banca CRT have been doing the same.

There has been large scope



The abbey of San Fruttuoso di Camogli, Genoa, after restoration financed by the Fondazione dell'Istituto Bancario San Paolo di Torino, in 1990

for rationalisation in a category, nearly 80-strong, where most members operate on a provincial scale and where the average network has less than 70 branches. Some have allied themselves in holdings, a solution adopted by groups of savings banks in Emilia Romagna and Tuscany. Projects for other alliances and for mergers will lead to further concentration among savings banks, a category with nearly 30 per cent of the banking system's deposits.

"The situation is fluid," said Pier Giulio Cottini, general manager of ACRI, the Italian savings banks' association. He noted that the use of holding companies has the advantage of giving a voice to the small participating banks. "It pro-

vides a way of maintaining the savings banks' local ties," explained Mr Cottini.

Change and fluidity characterise the savings banks' banking operations. Uncertainty is a feature of their controlling foundations. This was made clear at the annual meeting of the Italian banking association ABI in June. Treasury minister Lamberto Dini said that most foundations were pursuing vague objectives, and had an unsatisfactory spread of uncorrelated and non-homogeneous interests.

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He may appoint a commissioner if he considers that a foundation is not being correctly administered. The treasury also has the powers to give general or specific indications on how foundations should invest. Mr Dini said that there must be diversification away from banks. A controlling public shareholding is no longer a requirement. Moreover, foundations that sell their bank shares will not incur capital gains tax. Privatisation is not an issue.

Indeed the real risk seems to be nationalisation. The assets of the savings banks' foundations, which Mr Cottini estimates at L30,000bn, make them an attractive target for cash-strapped public bodies.

With this kind of money under management, even though annual dividend income is probably a modest L300bn to L500bn, membership of the boards of the savings banks' foundations offers appetising opportunities for patronage. At present, there is no statutory requirement for independent audit, nor for the publication of annual accounts. Mr Dini could give a boost to transparency, and put the boot into bad old practices, by opening up the foundations to public scrutiny.

مكتبات الامم المتحدة

COMMODITIES AND AGRICULTURE

Coffee prices plunge on Brazilian stocks surprise

By Deborah Hargreaves

Coffee prices tumbled yesterday as hedge funds bailed out of the market leaving the January futures contract at the London Commodity Exchange \$265 a tonne lower at \$2,870 a tonne.

The sharp fall in prices takes the market back to its level at the end of June before the second Brazilian frost sent it over \$3,000 a tonne.

Analysts interpreting technical signals from price charts said the market could rapidly slip to \$2,600 a tonne, the next support point, and after that, to \$2,400 a tonne. If prices break through these supports they will return to levels in

place before Brazil's first frost damaged coffee trees leading to supply fears.

The downturn was sparked off by the news that Brazilian coffee stocks were 15m bags (80kg each), higher than traders expected. But the influential hedge funds have taken a very negative view of the coffee market in recent weeks, fuelling the price decline.

Roasting companies, which have seen purchases fall in the shops, have their needs well covered and are not rushing to buy as the market drops.

"There is a significant battle between producers and consumers over which way prices go," said Mr Lawrence Eagles, analyst at GNI, the London

brokers. "The market is awash with coffee now, but it will be tight again next year."

Prices on the London Metal Exchange finished lower but trading was not particularly hectic, writes Kenneth Gooding. Traders said copper led the way down and pulled other metals with it.

Mr Angus MacMillan, research manager at Billiton Metals, said the metal markets were overdue for a more substantial downward "correction" but it was too early to say whether the falls seen this week were the start of this process. Prices could fall substantially before the year-end if the investment funds decided to lock-in their profits, he said.

CAP sweeteners proposed for central Europeans

By Lionel Barber in Brussels

The European Commission yesterday proposed short-term action to redress the imbalance in agricultural trade between the European Union and the former socialist countries of central and eastern Europe.

The proposals are intended as sweeteners to the central Europeans ahead of the difficult

cult debate on reform of the common agricultural policy. Without further CAP reform, Poland, the Czech republic and Hungary, the front-runners, have little chance of realising their goal of EU membership by the turn of the century.

The commission plans to adapt the EU association agreements with the central Europeans to take account of the

Gatt Uruguay Round, which will substantially cut the volume of subsidised food exports.

The proposals - which must be approved by ministers from the member states - include:

- Reduction of all customs duties by 80 per cent where preferential access to the EU market has been provided by tariff quotas.
- Acceleration of concessions

already granted in the association agreements, so they can begin in July 1, 1995.

• An increase in tariff quotas by 10 per cent per year for five years.

- More flexibility for the central Europeans to take advantage of tariff quotas. This would mean regrouping individual tariff quotas for a particular sector into one global

quota.

The commission is also promising to conclude agreements with the associated EU members - Poland, the Czech republic, Hungary, Slovakia, Bulgaria and Romania - on sanitary and plant health matters. The aim is to prevent a recurrence of the row over selective import controls on animal exports last year.

Moscow sugar futures start next week

The Moscow Commodity Exchange plans to start trading ruble-denominated white sugar futures on November 28, officials at the exchange said yesterday, reports Reuters from Moscow.

Trading will be for standard one-tonne contracts with Janu-

ary the first delivery month.

Mr Vladimir Totkov of the exchange's futures department said he expected both Russian and foreign traders to participate.

"We already have E.D. & F. Man [and international trade house] among the participants. Sueden will also

be present at our first trading session," he said.

Participants were Russia's Sakhar, the Eastern European Company and Prodimex.

Officials said trading would be based on the electronic board system, and not open outcry as planned initially.

Indian coal tender result worrying for steel producers

By Gerard McCloskey

Steel producers have been given a sharp reminder of the state of the coking coal market with the results of a tender by the Steel Authority of India. Not only has it been under-subscribed, there simply is not enough coal available but prices are up to \$10.50 higher than the current level of the Japanese steel mills' contracts of \$4.45 a tonne, L.o.b. Australia and Canada.

The tender result comes just as coking coal suppliers are gathering in Tokyo at the start of negotiations of prices for deliveries in 1995-96. Although the steel mills have offered roll-over prices, the debate will be over not whether there will be a price rise but the extent of that rise.

The Indian tender saw just 1.5m tonnes offered against a request for 2m for 1995 supply. A further 450,000 tonnes was bid but breached the stringent World Bank conditions for qualifying bidders. The result has put the mill in an extreme quandary. Not only are the prices high - the lowest Australian bid is \$7.50 higher than the Japanese price - but the option to offer more tonnage in exchange for coal producers being flexible on price levels is not available this year, there simply is no coal available.

Steel producers in both Asia

and Europe are bracing themselves for higher price levels - particularly in Europe where L.o.b. prices are between \$2.50 (for Australian supplies) and \$6 (for Canadian supplies) lower than for similar coals sold in Japan.

As the Indian tender demonstrates, the anxieties are not limited to prices; supplies are extremely short. While this has caused great inconvenience in 1994, with steel production recovering from the slump of the previous two years, in 1995, when even higher steel output is expected, the shortage could become critical. Although some slight expansion of output is possible in Queensland and Canada, it is thought that this will not compensate for reductions in US availability.

If these were not problems enough, there has been a major derailment of a coal train to Queensland, halting the flow of steam and coking coal to the coal ports of Hay Point and Dairymilk Bay.

Although the line is expected to be fully operational within a week, this disruption will be felt immediately. Coming hard on the heels of two derailments of the South Africa coal export line to Richards Bay and of severe flooding of the pits in Colombia's Guajira region, the Queensland mishap has reinforced the view that the 1994 coal market is jinxed.

Indonesia mobilises for fight against deforestation

Manuela Saragosa reports on initiatives aimed at saving the world's second biggest forested area

In Kalimantan, the Indonesian part of Borneo, seemingly endless forests cover the landscape, creating the impression of an infinite resource. It is difficult to picture this vast, rugged, sparsely populated region stripped of most of its trees.

Yet the World Bank warns that harvests from Indonesia's tropical forests, the world's largest after Brazil's, are running about 50 per cent higher than the estimated sustainable cut.

Indonesia's minister of forestry, Mr Djamiludin Suryadiksumo, has set in motion a plan to deal with the problems of deforestation, the first Indonesian minister to take such action.

In September he introduced a restructuring of government regulations on forestry management, promising to crack down on logging companies that fail to manage their concessions responsibly. The regulations are aimed at loggers who cut trees outside their concession areas, illegally convert logged forest land to agri-

culture or fail to replant. Mr Djamiludin admitted there were only 113m hectares of natural forest cover left in Indonesia, as opposed to earlier claims of 141m ha.

The minister announced that as the current 20-year logging concessions expired forest areas would be converted into a new type of management unit, operating on a long-term basis and having an average size of 100,000 ha. "If someone is managing a forest area, as opposed to just having a licence to sell the stock in a concession area, then there is a far greater incentive to protect it," commented a Jakarta-based forestry consultant.

The current duration of concessions does not encourage replanting of trees that will take about 70 years to mature.

Supporters of the new system argue that it will encourage loggers to make inventories of tree stocks, providing the data needed to maintain a constant growing stock and facilitating sustainable development of the resource.

Not everyone is convinced, however. It could take 25 years to implement the system and at current rates of deforestation, Indonesia's forests do not have that much time left. It would be far more effective, argue some consultants, to create an independent policing system to ensure government regulations were observed.

The Institute of Eco-labeling, set up by Indonesia's former minister of environment Mr Emil Salim, could take on this task. But progress has been thwarted by arguments between pressure groups, consultants and officials, who cannot agree on how the institute should be managed or what its purpose should be.

The idea initially was to label forest products from a sustainable forest resource as "environmentally sound", with manufacturers subscribing to the system voluntarily. The problem is that most Indonesian timber products are exported to Taiwan, Japan and Korea, where environmental concerns have low priority.

This has convinced some that eco-labelling needs to be

compulsory. An independent inspection team publishing its reports would ensure public accountability and a degree of transparency in the forestry sector that has not existed to date.

The punishment of offenders would be left to the Ministry of Forestry.

There is no doubt that Mr Djamiludin's team has powers to deal with offending loggers. Recently, the ministry took over 49 per cent of the shares in two concessions supplying timber giant PT Barito Pacific Timber, as punishment for irresponsible forest management. It was an unprecedented move that tackled one of the most powerful forces in the forestry sector and was designed to send warning signals to other concession holders.

The question is whether Mr Djamiludin has the political clout to deal effectively with illegal and irresponsible logging. Indonesia's forestry sector is politically powerful and Mr Djamiludin's crackdown on offenders has

been irregular and arbitrary as a result.

The forest products sector is run almost single-handedly by timber merchant Mr Bob Hasan, who is close to the presidential family. There are five different forestry associations, all headed by Mr Hasan.

The most significant, Apkindo, the association of plywood producers, is often regarded as a major culprit in accelerated deforestation. It operates as a cartel, setting prices for plywood below international levels, ensuring that Indonesian manufacturers keep the lion's share of the world market. Indonesia earned \$1.5bn in exports of forest-based products last year, of which 75 per cent was from plywood.

The association decides who gets an export licence, where a manufacturer will export to and at what price.

Apkindo's political clout has been sufficient to ensure that concessions to manufacturers are cheap. Royalties on logs average about \$22 a cubic metre, compared with between

\$80 to \$90 in other parts of the world. "This creates a cavalier attitude towards the resource," said a forestry consultant.

In an effort to slow down the rate of deforestation, Mr Djamiludin announced that the total annual allowable cut would be lowered to 22m cu m from 32m. It is a bold move, but does not address another cause of accelerated deforestation in Indonesia - illegal logging.

Mr Hadro Tajahono, a co-ordinator at Skaphi, an Indonesian pressure group working for forest preservation, says 40 to 60 per cent of all logging is illegal. Other estimates put the demand for illegal logs at around 60m cu m a year.

The scale of illegal logging underlines the urgent need for effective policing. Ms Emmy Hafid, of the environmental pressure group Walhi, points out that some 50 per cent of the Ministry of Forestry's employees work in Jakarta. "They're in the wrong place," she says. "They should be out there in the field guarding the forest."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metals Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1992-3 1987-8
Previous 1987-8 1982-3
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 251,847
Total daily turnover 62,467

ALUMINIUM ALLOY (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 2,295
Total daily turnover 136

LEAD (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

TIN (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

ZN, special high grade (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
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Total daily turnover 11,170

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

SILVER COMEX (100 Troy oz; \$/troy oz)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

CRUDE OIL NYMEX (42,000 US gal; \$/barrel)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

CRUDE OIL IPE (\$/barrel)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

HEATING OIL NYMEX (42,000 US gal; \$/barrel)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

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COINTEGRATED (\$ per tonne)

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Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

GRAINS AND OIL SEEDS

WHEAT LCE (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

WHEAT CBT (5,000bu mtr; cents/bu bush)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

MAIZE CBT (5,000bu mtr; cents/bu bush)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

BARLEY LCE (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

SOYABEANS CBT (5,000bu mtr; cents/bu bush)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

SOYABEANS CBT (5,000bu mtr; cents/bu bush)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8 1980-5
AM Official 1987-8 1980-5
Kerb close 1987-8 1980-5
Open Int. 66,868
Total daily turnover 11,170

COINTEGRATED (\$ per tonne)

Close 1987-8 1980-5
Previous 1987-8 1980-5
High/Low 1987-8

LONDON SHARE SERVICE

BANKS

Share	Price	1994	1993
ABN AMRO	100.00	100.00	100.00
Barclays	100.00	100.00	100.00
HSBC	100.00	100.00	100.00
Midland	100.00	100.00	100.00
NatWest	100.00	100.00	100.00
Paragon	100.00	100.00	100.00
Prudential	100.00	100.00	100.00
Royal Bank of Scotland	100.00	100.00	100.00
Santander	100.00	100.00	100.00
Standard Bank	100.00	100.00	100.00
Union Bank	100.00	100.00	100.00
Yorkshire	100.00	100.00	100.00

BREWERIES

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

BUILDING & CONSTRUCTION

Share	Price	1994	1993
Amey	100.00	100.00	100.00
Arrol-Johnston	100.00	100.00	100.00
Balfour Beatty	100.00	100.00	100.00
Bechtel	100.00	100.00	100.00
Bois	100.00	100.00	100.00
Brace	100.00	100.00	100.00
Chambers	100.00	100.00	100.00
Concor	100.00	100.00	100.00
Costain	100.00	100.00	100.00
Day	100.00	100.00	100.00
Ellie	100.00	100.00	100.00
Farrel	100.00	100.00	100.00
Frederick	100.00	100.00	100.00
George Wimpey	100.00	100.00	100.00
Harland & Wolff	100.00	100.00	100.00
Hochtief	100.00	100.00	100.00
James	100.00	100.00	100.00
John Laing	100.00	100.00	100.00
McAlpine	100.00	100.00	100.00
Parsons	100.00	100.00	100.00
Robertson	100.00	100.00	100.00
Skanska	100.00	100.00	100.00
Stirling	100.00	100.00	100.00
Taylor Woodrow	100.00	100.00	100.00
Ward	100.00	100.00	100.00
Worleyparsons	100.00	100.00	100.00

BUILDING MATERIALS & MERCHANTS

Share	Price	1994	1993
Alton	100.00	100.00	100.00
Arrol-Johnston	100.00	100.00	100.00
Balfour Beatty	100.00	100.00	100.00
Bechtel	100.00	100.00	100.00
Bois	100.00	100.00	100.00
Brace	100.00	100.00	100.00
Chambers	100.00	100.00	100.00
Concor	100.00	100.00	100.00
Costain	100.00	100.00	100.00
Day	100.00	100.00	100.00
Ellie	100.00	100.00	100.00
Farrel	100.00	100.00	100.00
Frederick	100.00	100.00	100.00
George Wimpey	100.00	100.00	100.00
Harland & Wolff	100.00	100.00	100.00
Hochtief	100.00	100.00	100.00
James	100.00	100.00	100.00
John Laing	100.00	100.00	100.00
McAlpine	100.00	100.00	100.00
Parsons	100.00	100.00	100.00
Robertson	100.00	100.00	100.00
Skanska	100.00	100.00	100.00
Stirling	100.00	100.00	100.00
Taylor Woodrow	100.00	100.00	100.00
Ward	100.00	100.00	100.00
Worleyparsons	100.00	100.00	100.00

CHEMICALS

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

DISTRIBUTORS

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

DIVERSIFIED INDUSTRIALS

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

ELECTRICITY

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

ELECTRONIC & ELECTRICAL EQPT - Cont.

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

ENGINEERING

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

ENGINEERING, VEHICLES

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

ELECTRONIC & ELECTRICAL EQPT

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
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King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

EXTRACTIVE INDUSTRIES - Cont.

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

FOOD MANUFACTURERS

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

GAS DISTRIBUTION

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

HEALTH CARE

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

HEALTH CARE - Cont.

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

HOUSEHOLD GOODS

Share	Price	1994	1993
Adnams	100.00	100.00	100.00
Beck's	100.00	100.00	100.00
Carlsberg	100.00	100.00	100.00
Guinness	100.00	100.00	100.00
Heineken	100.00	100.00	100.00
King	100.00	100.00	100.00
Miller	100.00	100.00	100.00
Stout	100.00	100.00	100.00
Tottenham	100.00	100.00	100.00
Watney	100.00	100.00	100.00

INSURANCE

Adnams	100.00	100.00
Beck's	100.00	100.00
Carlsberg	100.00	100.00
Guinness	100.00	100.00
Heineken	100.00	100.00
King	100.00	100.00
Landor	100.00	100.00
London	100.00	100.00
London	100.00	100.00
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Murray Universal, Core				Sun Life International (SIL) Ltd				The Environmental Investment Co Ltd				Jardine Fleming Unit Trusts Ltd - Contd.				Packard				Carl Springer KAG			
Unit	Price	Change	YTD	Unit	Price	Change	YTD	Unit	Price	Change	YTD	Unit	Price	Change	YTD	Unit	Price	Change	YTD	Unit	Price	Change	YTD
Murray Universal	100.00	0.00	0.00	Sun Life International	100.00	0.00	0.00	The Environmental Investment	100.00	0.00	0.00	Jardine Fleming Unit Trusts	100.00	0.00	0.00	Packard	100.00	0.00	0.00	Carl Springer KAG	100.00	0.00	0.00
Core	100.00	0.00	0.00	Core	100.00	0.00	0.00	Core	100.00	0.00	0.00	Core	100.00	0.00	0.00	Core	100.00	0.00	0.00	Core	100.00	0.00	0.00
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AMERICA

Dow adds to losses as bond market benefits

Wall Street

US share prices added to the week's losses yesterday morning, but did not go into the red. The Dow Jones Industrial Average was down 25.23 at 3,652.76. The more broadly based Standard & Poor's 500 fell 3.72 to 446.36, while the American Stock Exchange composite lost 4.60 at 421.54. The Nasdaq composite was down 10.26 at 730.92. Trading volume on the New York Stock Exchange was 270m shares. The bond market was a major beneficiary of the drop in share prices as the long bond yield fell below 8 per cent for the first time this month. It was one of the first times this year that stock and bond markets moved in opposite directions.

Program trading pushed the market down by nearly 40 points by early afternoon after a volatile morning that had seen the Dow momentarily in positive territory at the opening bell. The index was down for most of the morning, however, and even news that the Clinton administration had won important support for the General Agreement on Tariffs and Trade failed to boost shares.

Senator Robert Dole, who had been wavering in his support for the world trade package which is viewed as beneficial to businesses, said he would back the passage of the GATT.

Some analysts believed that Tuesday's plunge in the Dow was simply the blue chip index catching up with other indices that had fallen further.

Morgan Stanley's index of cyclical stocks fell more steeply than the Dow, which may foreshadow further weakening, according to an analyst at the investment bank.

Major cyclical were mostly down. Allied Signal fell 4% at \$30.74, Aluminum Company of

America lost 3.2% at \$77.74, United Technologies shed 3% at \$55.40, Dow Chemical lost 1% at \$61.14, Motorola dipped 3% at \$58.94 and Hewlett Packard decreased 4% at \$85.74.

Shares in interest-rate sensitive commercial banks posted increases: Citicorp up 1% at \$41.14, Chemical Banking gained 1% at \$34.74 and Chase Manhattan increased 1% at \$34.74. Reaction was mixed among major investment banks: JP Morgan gained 1% at \$59.74, while Salomon Brothers fell 1% at \$56.74 and Morgan Stanley dropped 1% at \$36.74.

HJ Heinz shares fell initially after Nestlé, the Swiss food group, announced that it was not interested in purchasing the US food company, but by early afternoon Heinz shares were up 1% at \$30.74.

Pfizer shares declined 3% at \$72.74 after the pharmaceutical company announced that it would buy the animal health business of SmithKline Beecham for \$1.45bn in cash.

SmithKline Beecham ADS, traded on the NYSE, dropped 3% at \$38 on the news.

Brazil

Shares in São Paulo were 2.6 per cent lower at midday as investors remained worried about the prospects for the banking sector. The Bovespa index fell 1.15% to 43,791 in turnover of R\$163.5m (\$170.1m).

The central bank had liquidated four small financial institutions over the previous 10 days, bringing the total to seven since the implementation of a new currency on July 1.

Some small banks faced financial problems after recent central bank measures, aimed at slowing consumption in Brazil, created a sharp liquidity squeeze.

Among the blue chips, Telebras preferred dropped 3.4 per cent to R\$36.40, Vale do Rio Doce was off 2.3 per cent at R\$45.50 and Petrobras down 3.0 per cent at R\$41.14.

Smith Barney said yesterday that it had reduced its Latin American equity portfolio weightings in Mexico and Argentina because both markets were vulnerable to the rise in US interest rates.

The broker was raising its weighting in Brazil and Chile, since US interest rate fluctuations had less influence over equity market movements in both countries.

Canada

Toronto sank at midday as investors continued to move out of equities and into bonds. The TSE 300 index fell 43.26 to 4,014.89 in volume of 24.5m shares as sharp losses in gold, consumer products and mining issues overwhelmed slight gains in financial services, pipelines and telecommunications.

Of Toronto's 14 sub-indices, 11 groups posted losses at noon. Gold and precious metals spiralled down 282.63 to 8,768.12.

Euro-Nevada led tarnished gold stocks, falling 4.2% to C\$32.74, while American Barrick dropped 3.1% to C\$28.74.

Strong sectors were led by financial services in the wake of Bank of Montreal's C\$4 advance to C\$24.4 after its higher fourth-quarter earnings.

Newbridge Networks lost C\$1.4 at C\$43.74 in spite of reporting stronger second-quarter results on Tuesday.

EUROPE

Bourses steady after painful morning

Bourses, trailing US equities, had a painful morning after Tuesday's Wall Street plunge, but, in the afternoon, they seemed in no hurry to follow the Dow's extended decline, writes Our Markets Staff.

Morgan Stanley's European strategist, Mr Richard Davidson, followed the lead from his US colleagues and cut the weighting of equities in his European mixed asset portfolio from 58 to 50 per cent. He moved the money into bonds, reckoning that equities will underperform over the next two quarters; yet he emphasised his house's longer term view that stock prices should outperform over the course of the cycle.

FRANKFURT dropped 2 per cent on the session, the Dax index losing 41.46 at 2,033.31; however, it had recovered to 2,040.05 by the end of the trading for a 24-hour drop of 1.6 per cent.

Dealers said investors were seeking refuge in relatively high bond yields. Turnover in German equities, reflecting the switch, moved up from DM5.5bn to DM7.5bn.

Individual stocks still managed to respond to events. Deutsche Bank, a major shareholder in, and creditor to, Metallgesellschaft, dropped DM21.80 or nearly 3 per cent to DM72.70 on the session after the troubled trader unveiled

FT-SE Actuaries Share Indices

Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16
FT-SE 100	1311.15	1312.08	1313.30	1313.50	1312.16	1311.55	1312.28
FT-SE 250	1370.07	1370.74	1371.79	1372.24	1371.75	1371.71	1370.41

THE EUROPEAN SERIES

Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16
FT-SE 100	1311.15	1312.08	1313.30	1313.50	1312.16	1311.55
FT-SE 250	1370.07	1370.74	1371.79	1372.24	1371.75	1371.71

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